

MEMORANDUM

TO: Mayor Holman and the Ludington City Council
FROM: Steve Brock, Interim City Manager *SB*
DATE: November 21, 2018
RE: 2019 Budget Message

It is my honor and pleasure to present the 2019 Budgets for your consideration. While we continue with the tradition of reviewing a 3 year plan, my focus is on 2019 as much could change over the next 3 years. The main emphasis of these budgets for 2019 is investment in both human resources and physical infrastructure. Most of the line items in these budgets are usual year-to-year expenditures for normal operations. The Department/Division heads do a great job developing and implementing fiscally responsible budgets. I'll also note some of the more significant differences in these budgets compared to previous ones. Thank you for your review in advance.

The model for financing municipalities in Michigan remains in need of repair and the election of a new Governor may help somewhat. Throughout her political career, Governor-Elect Gretchen Whitmer has demonstrated support of municipalities and while the legislature remains controlled by the opposite party, she is no stranger to working across the aisle. In any event, there is reason for optimism and the trends are positive no matter the politics of the day. With all that, the previously established objectives of the City remain as follows:

- **Maintain a 25% fund balance in the General Fund.** This budget meets this objective even with the use of the fund to temporarily finance both the LMC Dock project and the West End project. The LMC Dock funds are reimbursed by grants within a few months of outlay and the West End reimbursements over a couple of years. A 20% fund balance is considered the norm for municipalities.
- **Continue allocating funds for the repaving of local streets and major roads.** It should be emphasized that the City will be receiving more revenue as a result of the increase in the state gas tax revenue. However, the increased revenue is still not sufficient to repave many local streets. It is barely sufficient to patch potholes and plow the snow. In order to repave any local roads, the Major Street Fund must contribute to the Local Street Fund.
- **Upgrade the water and sewer systems infrastructure in order to maintain compliance with the Michigan Department of Environmental Quality's requirements.** It's important to note that these two systems are funded through rates and not tax dollars. In order to avoid enforcement action and possible significant fines, the City entered into an Administrative Consent Order (ACO) with the MDEQ to address certain reliability issues at the water treatment plant and water-distribution system. The Plant ACO has been satisfied and investment in water-distribution system will continue as established in the Asset Management Program required by the DEQ through the ACO.

With respect to the sewer system, the MDEQ required outfall pipe relocation at the P-M River is complete. Two projects remain; de-sludging the lagoons for the first time in 40 years, and upgrading the entire Plant to modern standards. This project is expected to start in the Winter of 2018/19 and take 18-24 months to complete. It is estimated that the total project cost is \$17,000,000 (bids have yet to be received) which will be financed with low-interest loans from Rural Development. In addition, the City has received a SAW grant (no local match) to pay for \$888,300 in design-engineering expenses for the WWTP project. There will also be an Asset Management Plan developed for this system as part of an ACO from the DEQ.

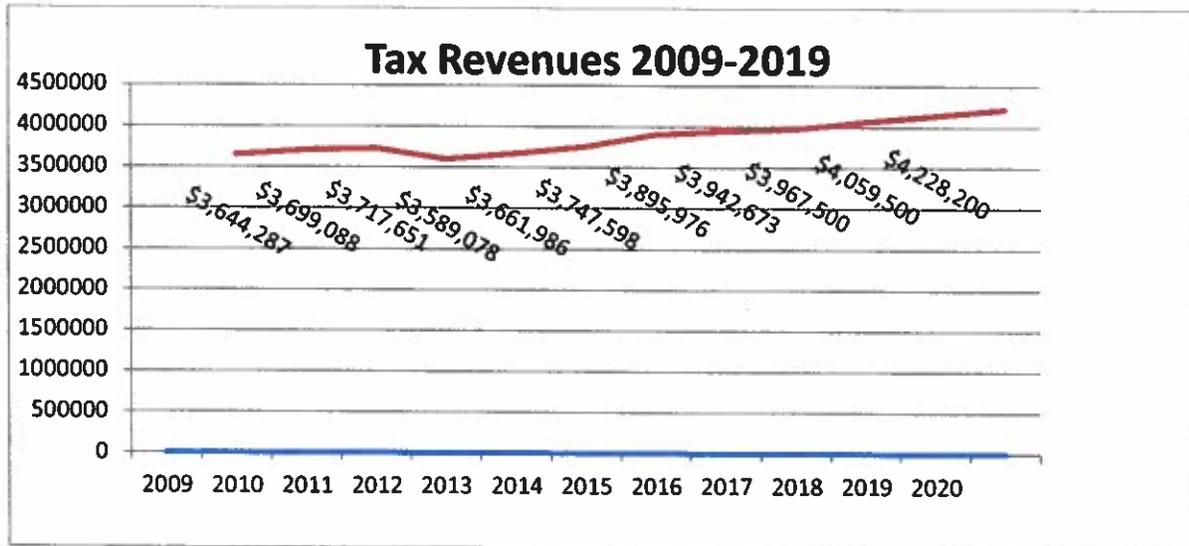
General Fund / Major Street Fund / Local Street Fund

Summary: The General Fund finances the personnel and operations of City Hall, the Police Department, the Fire Department, a good portion of the Department of Public Works, a portion of the Recreation Department, new sidewalk (and repairs, replacements), beach maintenance and beach patrol, City Council, Elections, City Attorney, streetlights, a portion of the downtown maintenance expenses, and the cemetery and parks and other various functions.

Revenues

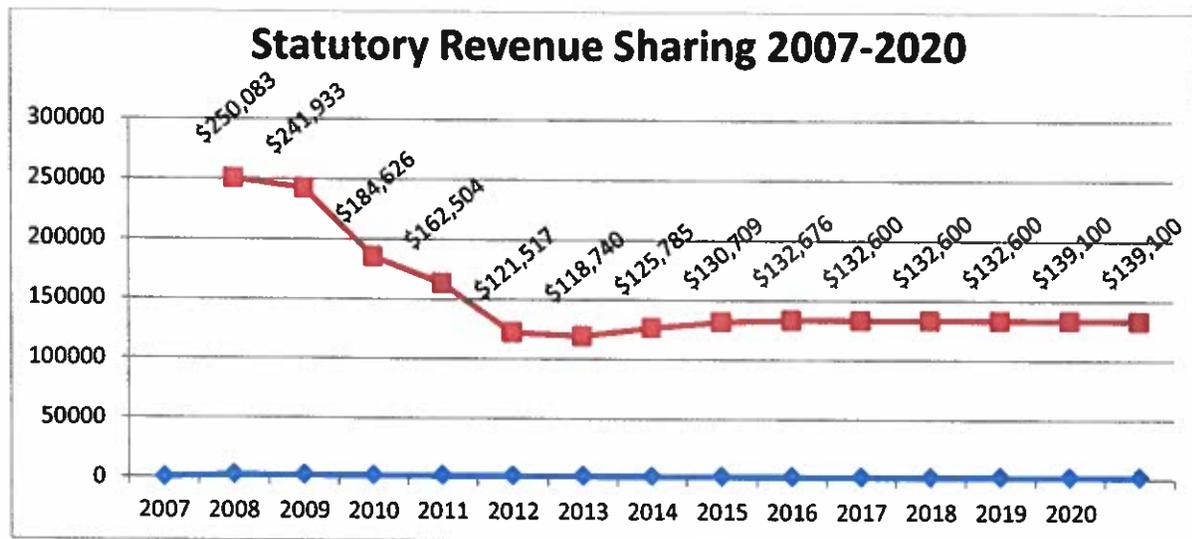
The proposed 2019 budget reflects a \$359,000 increase, or a 5.5% increase, in General Fund revenues from 2018 to 2019. Tax revenue is projected to increase by \$168,700 and building permit revenue is projected to increase by \$5,400. Total intergovernmental revenues are projected to increase by \$18,700 (state revenue-sharing payments and other grant funds) and total refunds and reimbursements will increase by \$49,000. These are conservative estimates.

Tax Revenues: The 3-year outlook for revenues in the General Fund is trending upward. We are projecting that total tax revenue, which is the General Fund's largest revenue source, will rise by \$168,700 or 4.1% from 2018 to 2019. The increase in tax revenue for 2019 is mostly due to the increase in the City's SEV and taxable values and new development.

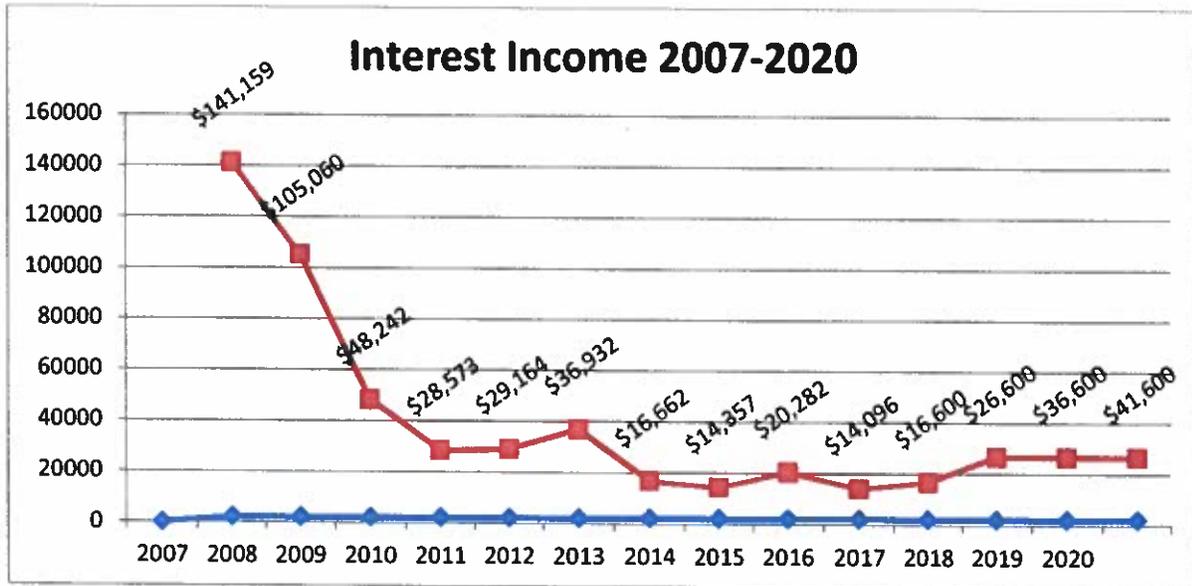


Revenue Sharing: Revenue-sharing payments from the State of Michigan are the second largest source of revenue for the General Fund. Revenue sharing comes from two sources. The first source is from the Michigan Constitution. These payments are protected from cuts by the State Legislature unless the constitution itself is amended by the voters. In 2018, the City budgeted to receive \$625,000 (up from \$600,000 in 2017) in revenue sharing from the constitutional source based on the State's most recent estimates. This amount is used to help fund operational costs.

The second source is from state statute. As you are probably aware, this revenue had been decreasing over the years, but has recently begun to rebound. However, it is still at a level representing about one-half of the amounts the City used to receive about 10 years ago. This significant historical reduction in revenue-sharing payments has reduced the ability of the General Fund to contribute towards local street paving and other capital-improvement projects. The history of these payments is as follows:



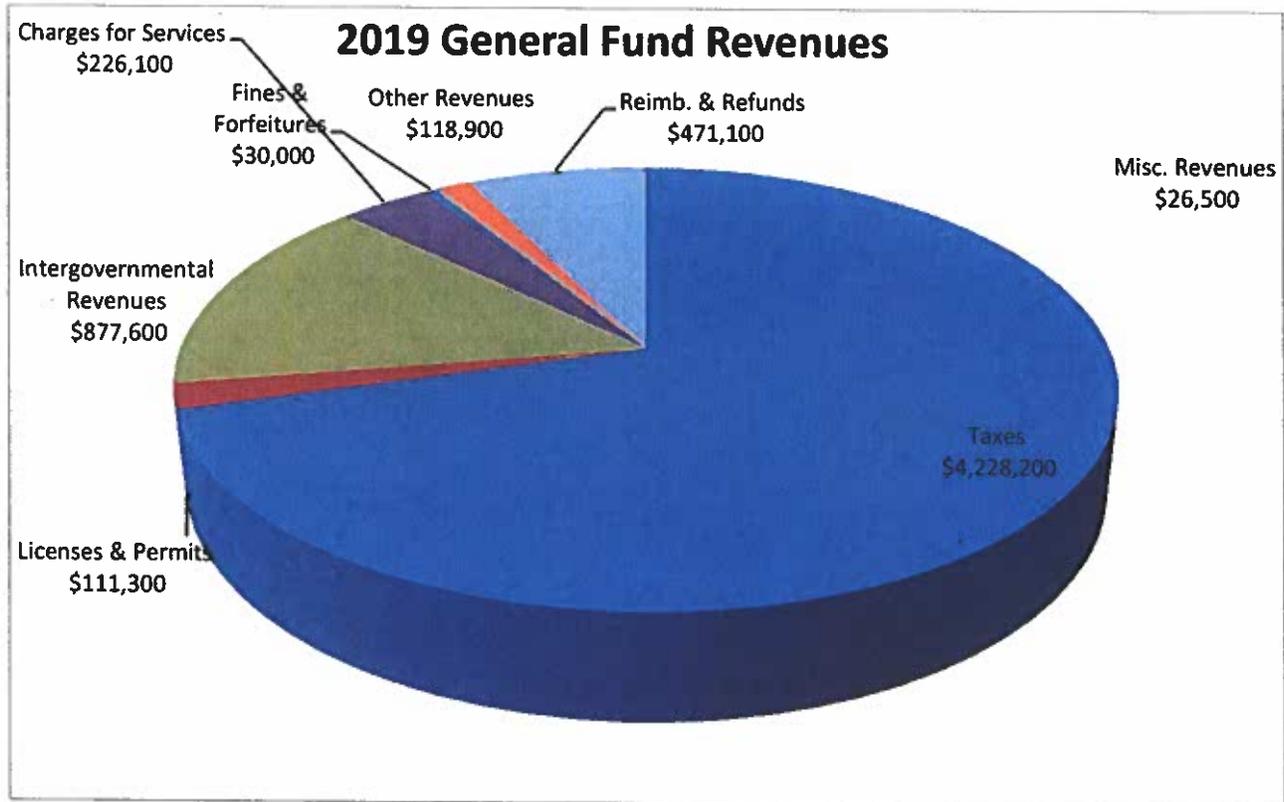
Interest Income: The drop in interest rates over the past 10 years has had an adverse impact on all of the budgets, including the General Fund. The trend is now upward and with improved money management, this is assisting the General Fund as indicated in the chart below:



Fee-Based Revenue: The City increased the following fees in 2018: grave sales, grave openings, and campground rates. None of these have been raised in many years and are still below the average for comparable facilities in the area.

The rental inspection program, designed to be self-sustaining and break even, completed its first three year cycle and finished just in the red. City Council approved a \$20 flat registration fee which should rectify this situation for the next three year cycle.

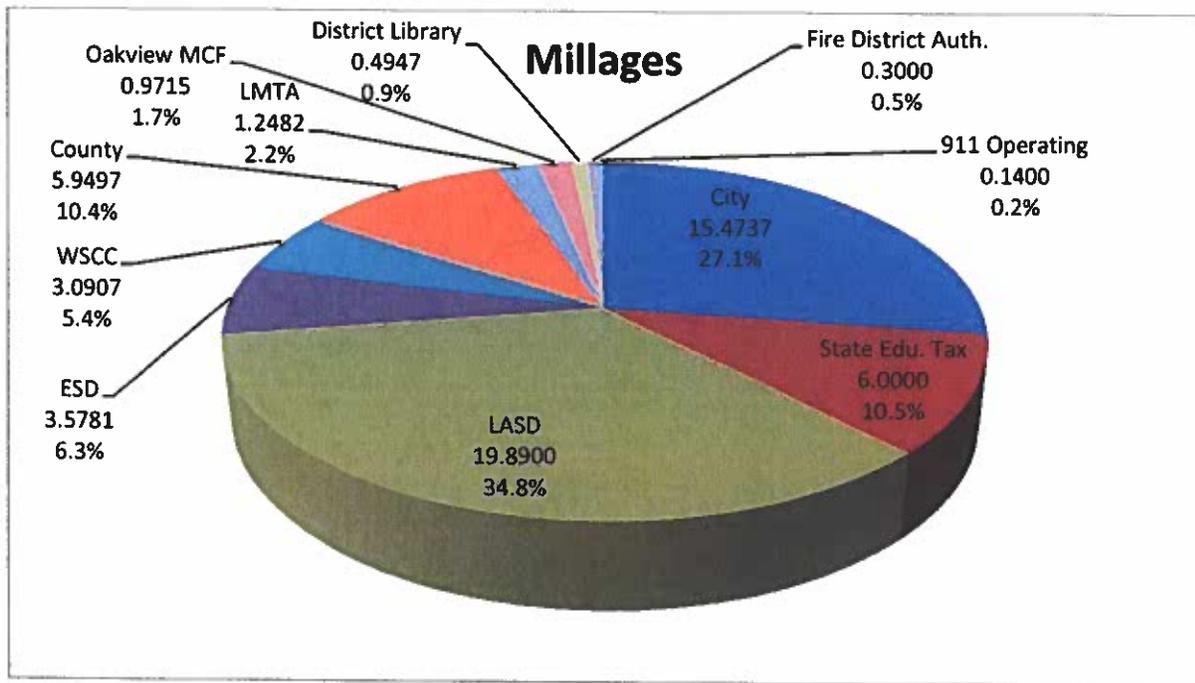
Overall General Fund Revenues: The following pie chart further explains the sources of General Fund revenues:



- **Tax Revenues** include real and personal property taxes, Industrial Facility Taxes, OPRAS, and penalties and interest fees on late payments.
- **Licenses & Permits Revenues** include cable television franchise fee payments from Charter Communications and building permit fees.
- **Intergovernmental Revenues** include various federal and state grants, constitutional and statutory revenue-sharing payments, liquor license fees, and payments from the Ludington Area School District for the School Resource Officer.
- **Charges for Services Revenues** include special land use application fees, special events fees, code-enforcement fees, sale of cemetery lots and grave openings, sale of yard waste and bulky item stickers, and daily and seasonal boat ramp stickers.
- **Fines & Forfeitures Revenues** include fees in OUIL and other criminal cases and parking fines.
- **Other Revenues** include interest income and payments from residents towards sidewalk repairs.
- **Reimbursements & Refunds Revenues** include administrative fees charged to other City funds and other minor reimbursements.
- **Miscellaneous Revenues** include donations towards the cost of Movies in the Park.

Millage Rates: It is important to note that the City collects taxes for numerous taxing jurisdictions. As seen below, the City keeps only about 27% of the taxes it collects. The

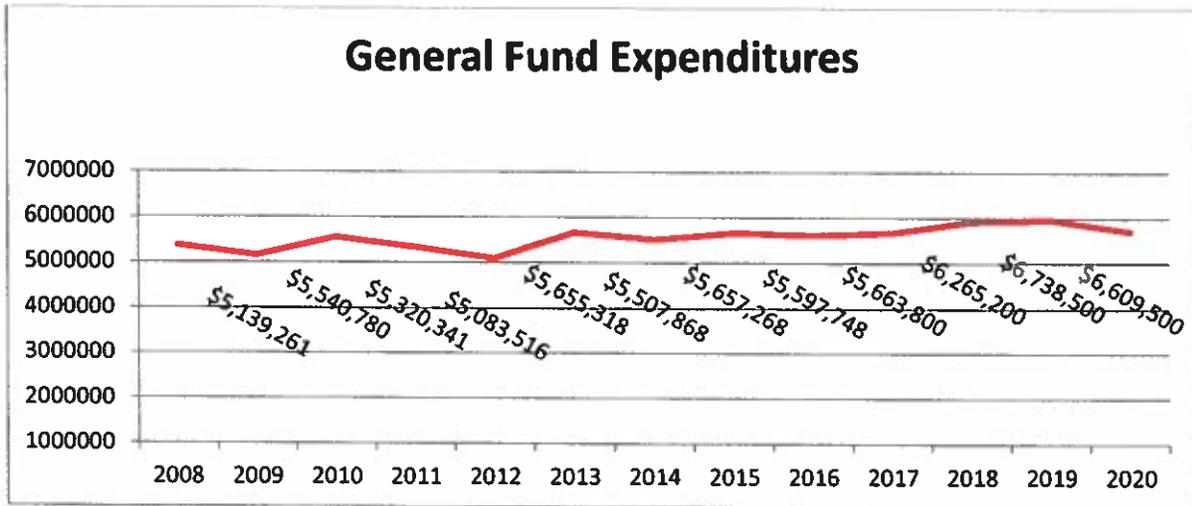
remaining 73% of the taxes are sent to the various taxing jurisdictions, such as the Ludington Area School District, Mason County, and LMTA, to name a few.



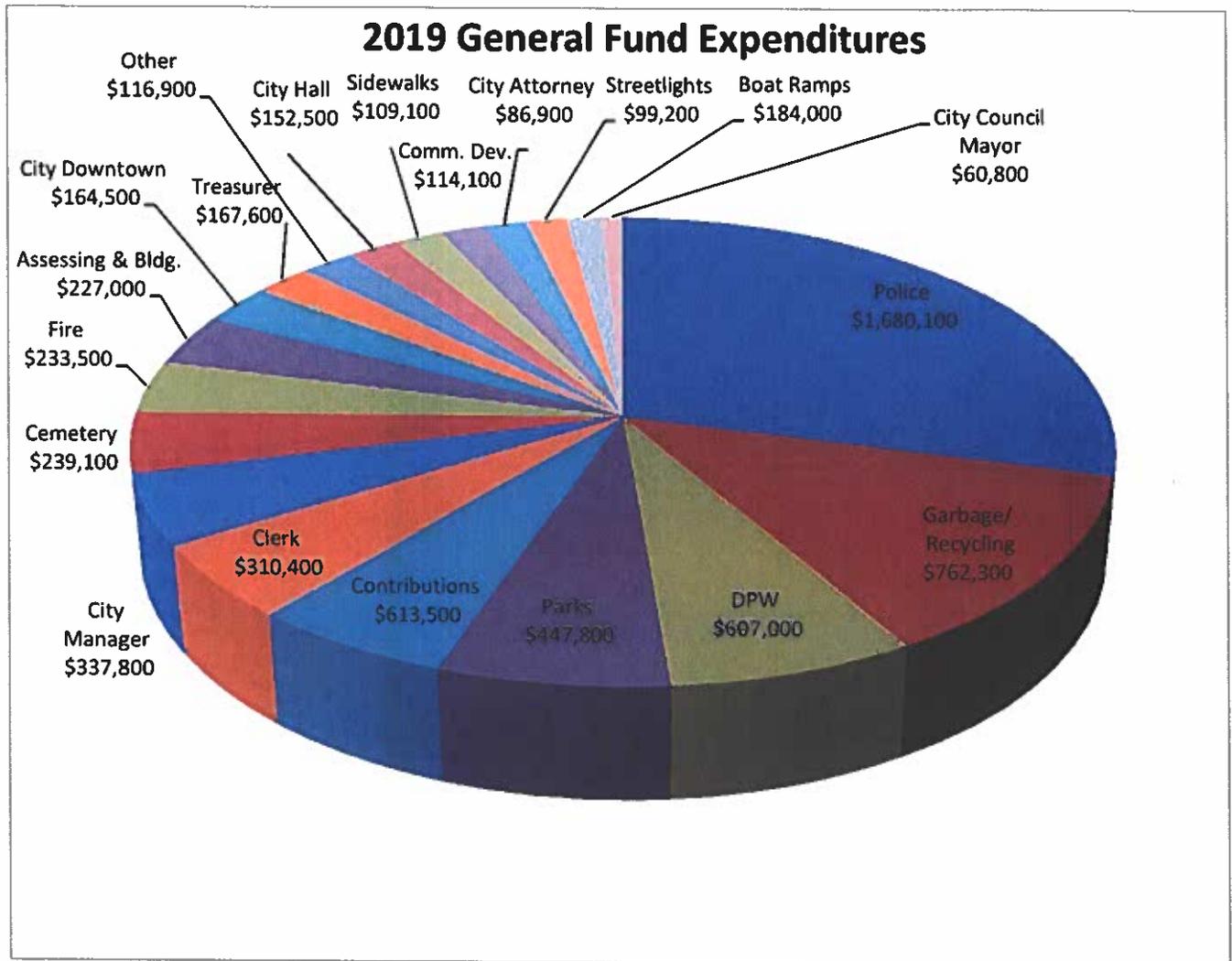
Expenditures

Your city government uses General Fund revenues to provided services to residents and other customers. We do this with employees and equipment. The line has been held since the financial crash of 2008/09 and it is now time to begin the process of investing in both human resources and physical infrastructure. The City Council was wise in 2018 to commission a third party Classification and Compensation Study for Administrative Employees. The results are in and show nearly all of these employees are paid below the mid-point (average) of their counterparts in similar communities across the state. This budget includes a range of funding for each position, some to the mid-point and others still below this mark. Establishing a system of employee review and compensation going forward will be the job of the next City Manager, whose compensation package should also be increased in order to attract a quality candidate. On the capital investment side, several vehicles are past their safe and useful life including snow plows, loaders, police vehicles and other smaller machines. City Hall is 20 years old and has the original heating and cooling system. It never worked that well to begin with and needs to be replaced. This will likely increase occupant comfort and provide cost savings in more efficient operations going forward. Sidewalk repairs, replacements and new construction are a priority and funding is increased in this budget both in the General Fund and out of Act 51 State funds. While an inventory of needs was done a few years ago, developing a more comprehensive plan going forward should be considered. MERS, which manages the pension system for all employees except the police officers, has revised its actuarial assumptions that will result in increases in pension costs of about \$50,000 per year through at least 2021. This will affect most of the City's budgets, as personnel-related costs account for the majority of these budgets.

As you can see below, the proposed 2019 General Fund budget follows along the trend line of the past several years after one-time exceptions are factored out.



General Fund expenditures are allocated as follows:



When General Fund revenues and expenditures are compared, the revenues exceed expenditures for 2018. Over the next two years we spend down the fund balance to the target of 25%.

Wages: The 2019 budget reflects wage increases of 2% for regular full-time and part-time non-union employees. It should be noted that the labor contract with the SEIU union expires on May 31, 2019 and the labor contract for the police officers expires on December 31, 2019.

Health Insurance: The City implemented a “hard cap” system to manage health-insurance costs. Since these hard caps are higher than the State’s hard caps, the City Council adopts a resolution each year to “opt out” of PA 152.

The premiums for the City’s existing health-insurance plan with Blue Cross Blue Shield (BCBS) will increase on average 5.4% effective January 1, 2019 depending on the specific plan. The City is continuously working with BCBS to offer other plans that may be more affordable to employees.

It should be noted that the costs for workers' compensation, life insurance, long-term disability, vision insurance and unemployment compensation will remain about the same for 2019.

While the City has managed to control most of its fringe-benefit costs, the City will experience significant increases in its pension costs. MERS, which manages the pensions for all City employees, except police officers, recently announced changes to the actuarial assumptions that it uses to calculate the costs of its pension plans that it offers to municipalities throughout Michigan. For example, it reduced its assumed rate of investment return from 8.0% to 7.75% and is now using a new mortality table to reflect that retirees are living longer and, thus, collecting pension benefits for a longer period of time. In short, beginning in 2017, the annual pension cost charged to the City will increase by about \$50,000 each year through at least 2021.

This has caused the fringe-benefit cost (as a percentage of wages) to increase as follows:

2015	57.2%
2016	67.0%
2017	69.8%
2018	71.4%

The City has addressed this pension issue by negotiating a change in the pension benefits for SEIU-represented employees and non-union employees. The % for 2019 is 70%.

Personnel Changes: The proposed 2019 General Fund budget reflects two minimal changes in staffing of the Rental Inspection Program and Treasurer's office. The part-time clerical employee in the Rental Inspection Program retired and the work load was added to the Code Enforcement person and hours have been added to the part-time office assistant in Treasury.

Contributions to Street Funds: The City's street budgets are divided between two funds: Major Street Fund and the Local Street Fund. The major streets include the state trunklines, such as Ludington Avenue, South James Street and Lakeshore Drive, as well as higher-traffic roads, such as Washington Avenue, Tinkham Avenue, Bryant Road and North Staffon Street. The local streets include all other residential streets in the City.

As has been the case for the last several years, insufficient revenues come from the state gas tax (Act 51 \$), to adequately maintain both the Local Street and Major Roads Funds. The Governor-elect ran on a slogan of "fix the damn roads" and I hope that translates into more funding from the State for road improvements. In fact, the Local Street Fund would have a negative fund balance by the end of 2019 without a contribution from some other source (the Major Street Fund). Therefore, the Major Street Fund budget reflects contributing \$225,000 to the Local Street Fund in 2019.

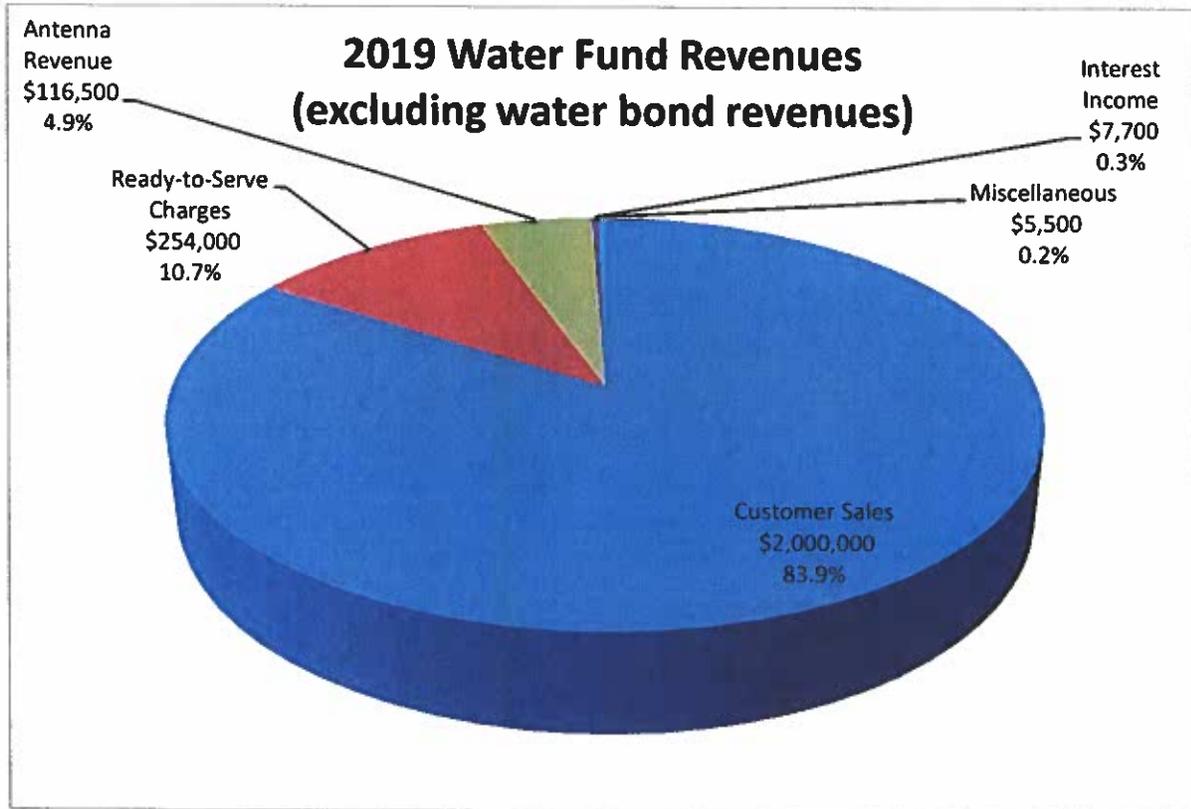
Water & Sewer Funds

Summary: The City has satisfied the MDEQ ordered ACO (Administrative Consent Order) on the Water Plant and continues discussions with the MDEQ on Wastewater Treatment Plant upgrade ACO (and the sludge lagoon closing). Increases to the water and sewer rates will be used to meet operational expenses, capital expenses and the debt service requirement that will be generated from the bonds issued to comply with the MDEQ's directives. A Rate Study update should also be done when operating and debt cost for the WWTP is more fully known.

Revenues

Water Fund: Excluding the monies from the bond issues that will pay for the upgrades to the water treatment plant and water distribution system, about 84% of the Water Fund's revenues come from the water rate charged to users of the water system. Another 11% comes from the fixed readiness-to-serve charges that are applied to each user on a quarterly basis. The changes in the water rate and water readiness-to-serve charges in 2019 will result in an approximately \$4 increase to an average resident's quarterly water bill. The City is also experiencing significant increases in revenues due to the sale of water to Michigan Power, which has become the City's largest water customer. The budget reflects a 3% increase in 2019 to start funding the MDEQ-mandated upgrades to the water treatment plant and water-distribution system. Even with these increases, the City will have some of the lowest water rates in the West Michigan region.

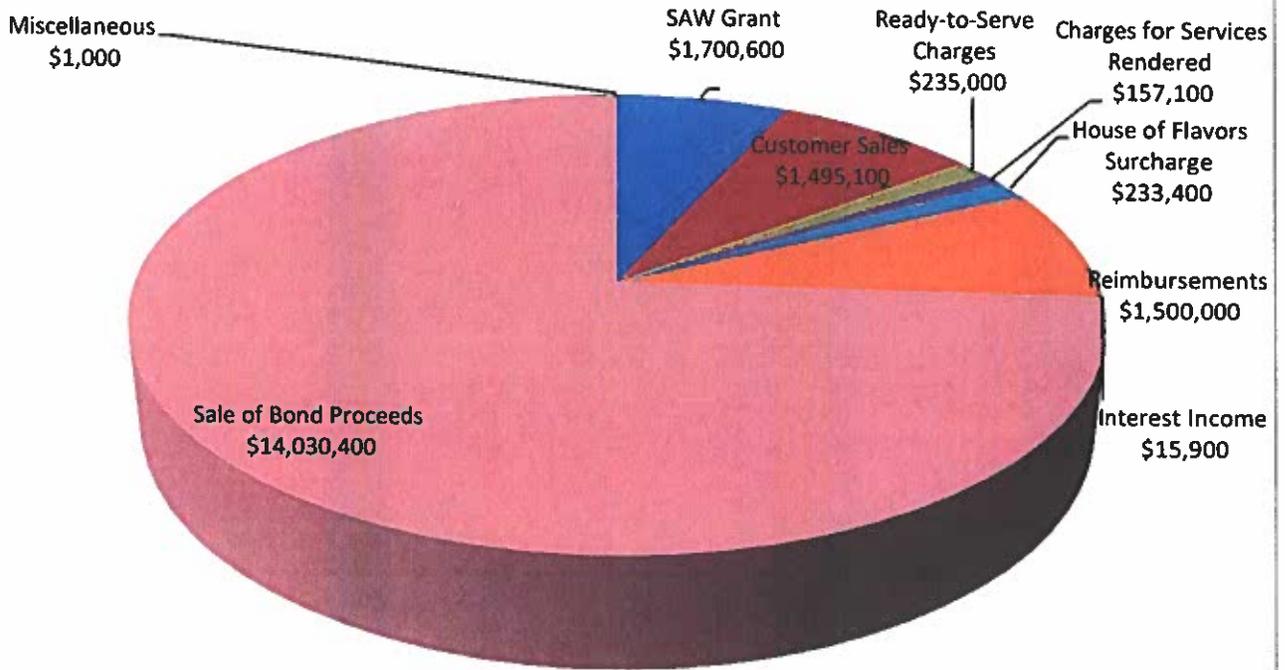
Illustrated below are the Water Fund revenue sources both including the sale of bonds for the water system work in 2018 and without the sale of such bonds in order to show a more typical year. These are also estimates as warm, dry weather (or lack of) greatly impacts usage. The cellular antennae revenue may also change based on leases with providers.



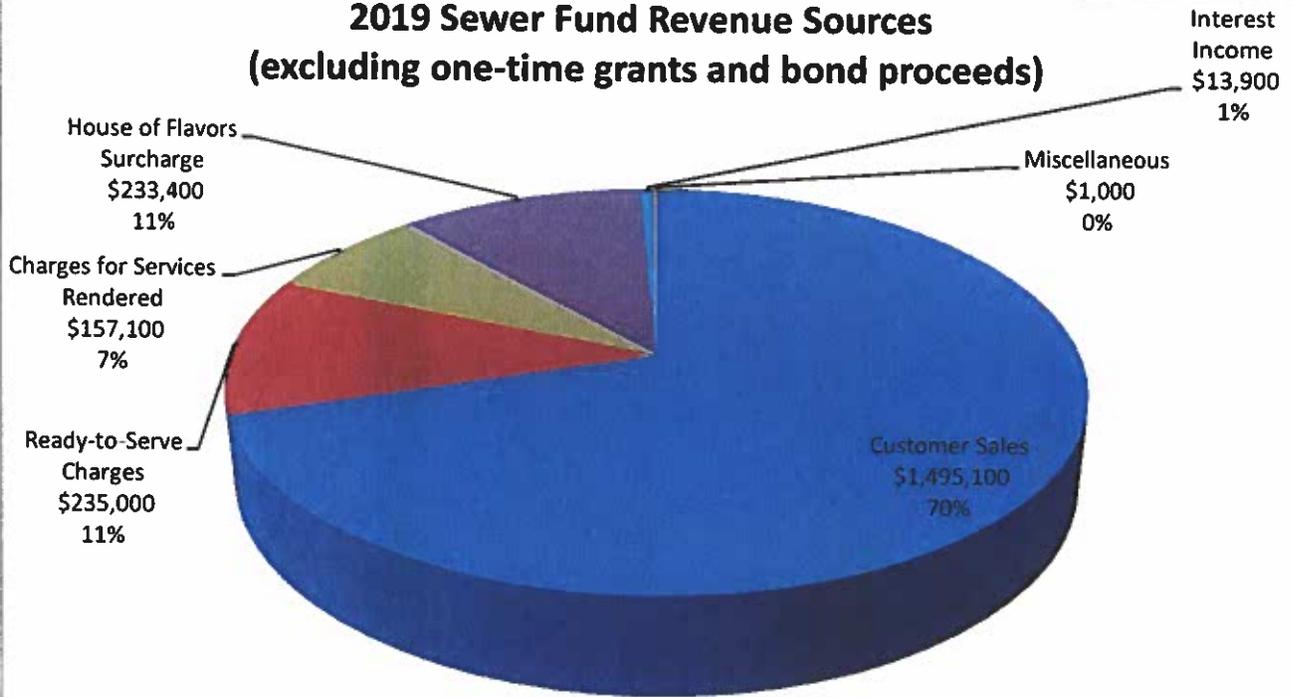
Sewer Fund: Excluding one-time grant revenue and bond proceeds, about 70% of the Sewer Fund's revenues come from the sewer rate charged to users of the sewer system. Another 11% comes from the fixed ready-to-serve charges that are charged to each user on a quarterly basis. An additional 11% comes from a surcharge charged to House of Flavors to treat its waste at the wastewater treatment plant. The changes in the sewer rate and sewer ready-to-serve charges in 2019 will result in an approximately \$16 increase to an average resident's quarterly sewer bill. The budget reflects a 2% increase in 2019 to pay for the upgrades to the wastewater treatment plant and sewer-collection system, which are required due to the new NPDES discharge permit issued by the MDEQ. Even with these increases, the City will have some of the lowest sewer rates in the West Michigan region.

Illustrated below are the revenue sources for the Sewer Fund in 2018 and in a more typical year when one-time revenues, such as grants and the sale of bond proceeds are excluded. These are estimates based on several usage factors.

2019 Sewer Fund Revenue Sources

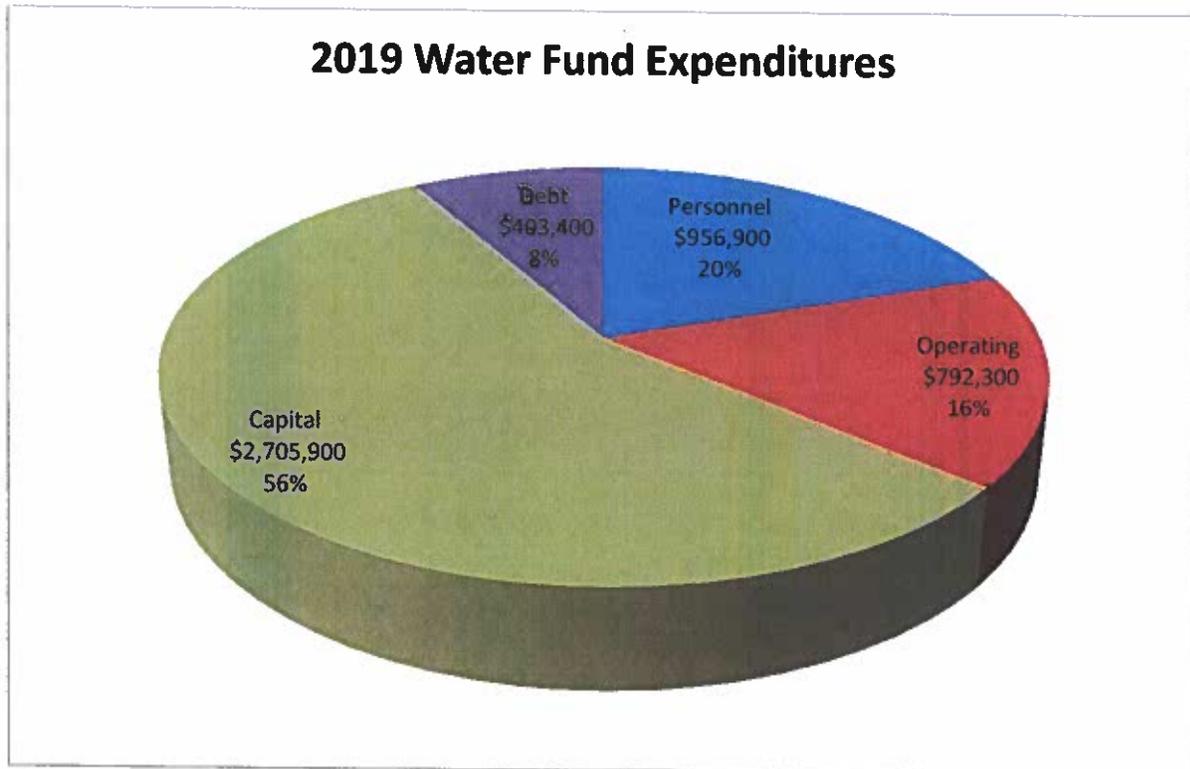


2019 Sewer Fund Revenue Sources (excluding one-time grants and bond proceeds)

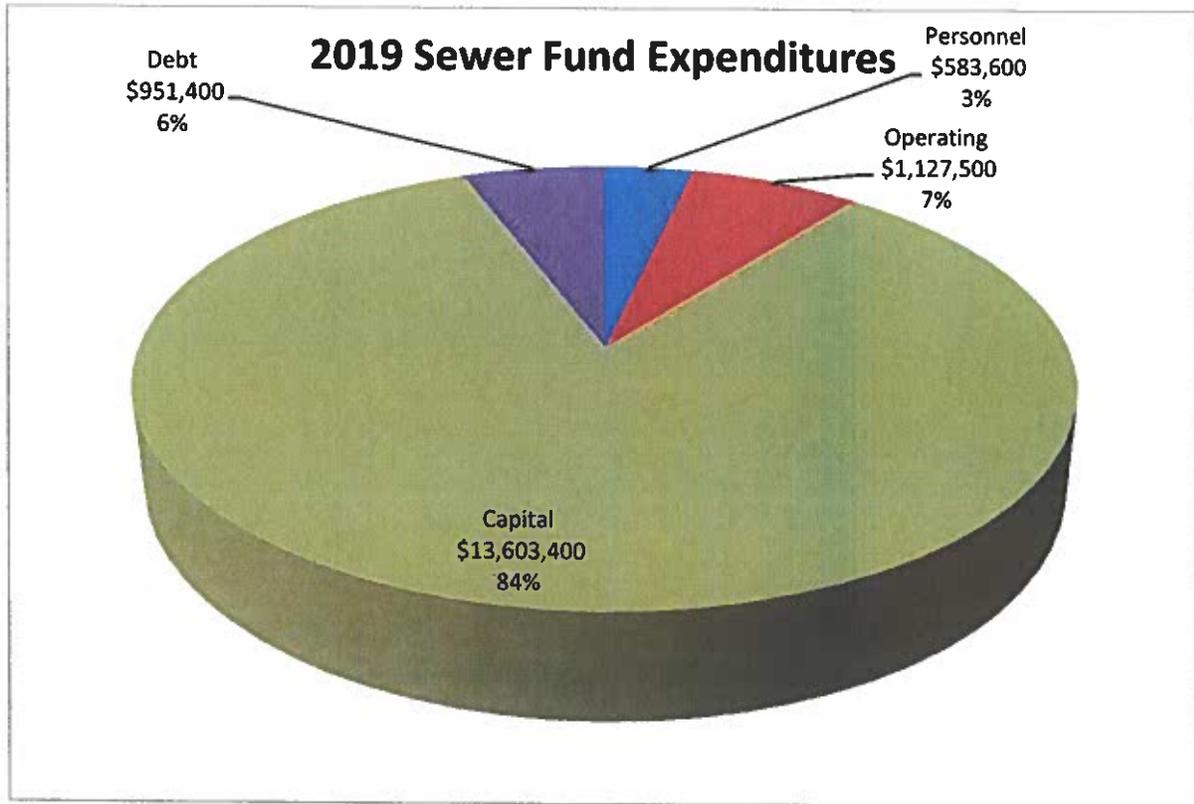


Expenditures

Water Fund: The budget reflects the same wage proposals, health-insurance contributions and assumptions in electrical costs, as outlined above in the General Fund. The budget also reflects \$320,400 of debt service for the Rural Development bonds issued to upgrade the water treatment plant and a replacement fund as required by Rural Development.



Sewer Fund: The budget reflects the same wage proposals, health-insurance contributions and assumptions in electrical costs, as outlined above in the General Fund. In addition to normal operational and maintenance costs, the Wastewater Treatment Plant budget, which covers the costs to the sewer plant itself and the lift stations, reflects spending \$12,010,500, which represents a portion of the costs to upgrade the wastewater treatment plant and the Rath Avenue lift station in order to meet the stricter limits contained in the new NPDES discharge permit.



2019 will be an interesting year for the City Marina and perhaps, Harborview. The LLC which operates Harborview in a lease with MDNR has conveyed its intentions to no longer operate Harborview after next year. There may be an opportunity for the City to also run Harborview if the circumstances (and money) are right. This self-sustaining budget (no local tax dollars) includes money to match State grants for much needed repair/replacement to the City Marina docks and approaches. This could be a win-win outcome if certain benchmarks along the way are met.

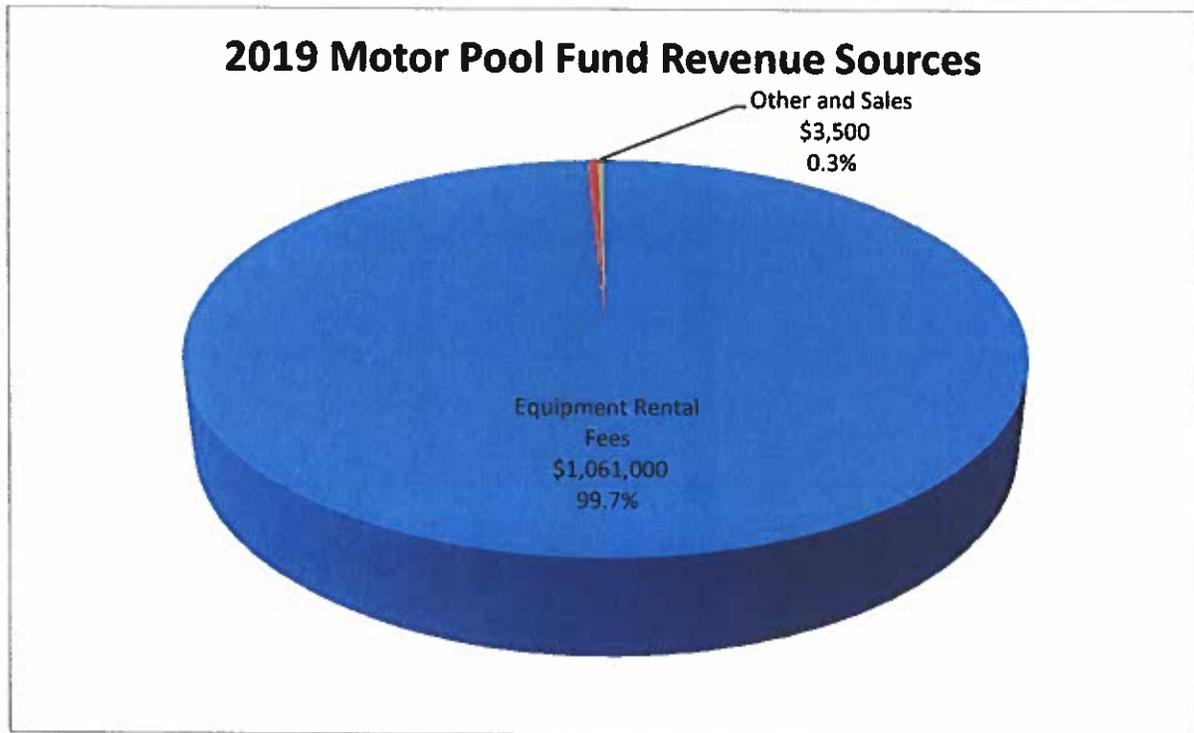
The Technology fund is also supported by contributions from all the other budgets with computers. We've recently been informed by our IT (Information Technology) vendor that our computers need to be replaced in order to run the proper software. Many of our 50 units are old and tired. This budget funds the purchase of 20 computers in 2019, 20 in 2020 and 10 in 2021.

Motor Pool Fund

Summary: This fund pays for the purchase of motor vehicles and equipment. It also pays to maintain, repair and insure them. It is funded through "equipment-rental rates" which this budget recommends increasing from 2% to 5%. There is barely enough money in the fund right now to purchase a snow plow if one is needed (and it probably is given the age and condition of

the fleet). The budget is up from \$967,300 to \$1,045,000 in 2019. A \$100,000 contribution from the General Fund is recommended to further replenish this account balance.

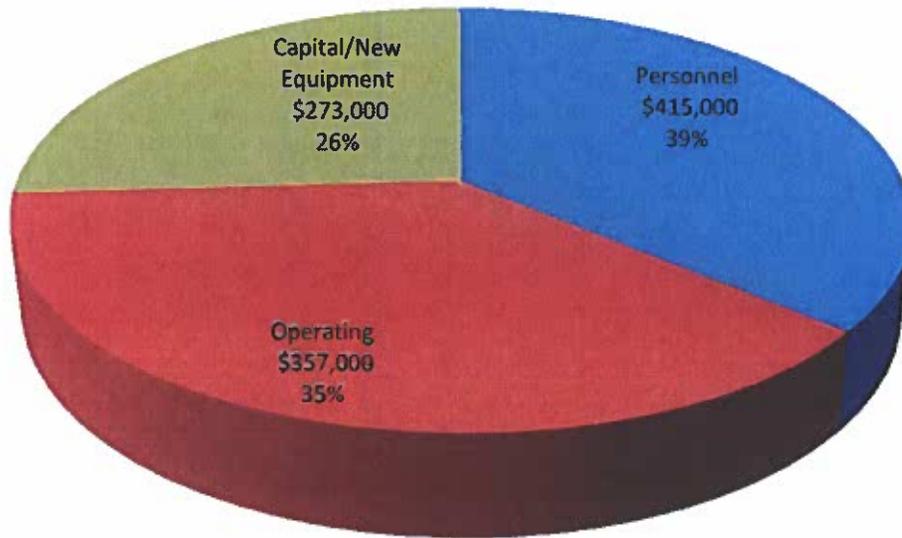
The Motor Pool Fund receives about 99% of its revenues from these equipment-rental charges. Less than 1% comes from the sale of gasoline to Pere Marquette Township and Hamlin Township and sales of no longer needed used equipment. The City's goal is to have sufficient funds on hand for the purchase of about \$200,000 in vehicles and equipment each year with fund balance if an emergency purchase becomes necessary.



Expenditures

In addition to operating costs, capital acquisitions for 2019 include: a bucket truck, 2 police Tahoe patrol vehicles, a utility box and perhaps a replacement snow plow.

2019 Motor Pool Fund Expenditure Sources



Conclusion

Overall, the fiscal condition of the city and all its funds is good. The upward trend of revenues going forward compliments to need to invest more in both the employees and infrastructure of the city. Catching up and then keeping pace with both these crucial elements to provide services for the residents is what city government is all about.

Comments or suggestions on ways to improve the budgets and/or the process are welcomed. My thanks to all of the department/division heads for their work in preparing the budgets. I especially want to thank Debbie Luskin and Jackie Steckel for their hard work and assistance in preparing these budgets. Thank you,

Steve Brock,
Interim City Manager

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GENERAL FUND
SUMMARY EXPENDITURES
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENT - GENERAL FUND CODE - 101

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	REVENUES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
35,965	41,395	46,000	28,850	101	MAYOR & CITY COUNCIL	60,800	49,700	53,600
270,011	273,228	284,200	182,575	172	MANAGER'S OFFICE	337,800	329,600	335,200
287,317	286,725	294,300	203,972	215	CLERK'S/GENERAL ACCTING	310,400	324,300	318,500
2,698	2,325	3,400	2,245	247	BOARD OF REVIEW	3,400	3,400	3,400
122,731	126,817	128,300	116,680	253	TREASURER'S OFFICE	167,600	170,800	173,600
178,620	212,445	205,600	131,652	257	ASSESSOR'S & BUILDING INSP.	227,000	229,900	232,600
35,934	58,746	29,100	14,619	262	ELECTIONS	14,600	84,200	9,600
116,128	135,862	113,300	76,018	265	CITY HALL & GROUNDS	152,500	134,400	136,500
78,684	76,395	93,000	58,614	266	CITY ATTORNEY	86,900	86,900	86,900
153,658	128,295	161,400	111,528	268	CITY PROPERTY - DOWNTOWN	164,500	168,200	171,900
15,685	9,799	12,700	12,759	269	CITY PROPERTY - OTHER	9,800	10,200	10,700
211,822	223,050	240,500	141,082	276	CEMETERY	239,100	229,100	226,600
0	0	200	0	290	BOARD OF ETHICS	200	200	200
1,471,482	1,503,151	1,602,400	1,035,150	301	POLICE DEPT.	1,680,100	1,663,200	1,707,100
73,154	82,415	79,200	49,306	302-304	POLC CLER/SPEC POLC	84,000	85,600	87,100
226,706	364,878	2,329,300	115,794	336	FIRE DEPT.	233,500	248,900	237,300
396,082	482,741	414,400	322,496	441	DPW-MUNICIPAL SERVICES	607,000	516,600	524,700
110,155	84,180	109,000	10,039	444	SIDEWALK CONSTRUCTION	109,100	109,100	109,100
95,541	68,541	85,700	57,197	448	STREET LIGHTING	99,200	101,200	103,300
728,618	736,876	737,200	382,303	528	GARBAGE & RUBBISH	762,300	783,400	805,100
4,837	2,565	3,800	1,866	721	PLANNING COMMISSION	3,800	3,800	3,800
95,056	104,391	99,700	67,445	728	ECONOMIC & COMMUNITY DEV.	114,100	116,100	118,300
396,221	402,157	374,900	260,373	751	PARKS	450,300	445,800	430,000
28,572	28,213	30,400	25,487	753	BEACH SAFETY	32,300	31,400	32,000
81,262	65,011	78,400	28,104	756	LAUNCHING RAMPS	184,000	245,500	517,100
37,681	37,230	37,300	36,367	851	INSURANCE & BONDS	37,000	37,000	37,000
343,128	346,630	335,200	848,108	960	CONTRIBUTIONS TO OTH FUNDS	552,200	127,300	123,300
0	4,600	0	0	961	MISC. EXPENSES	15,000	15,000	15,000
5,597,748	5,888,661	7,928,900	4,320,629		GENERAL FUND EXPENDITURE SUMMARY TOTALS:	6,738,500	6,350,800	6,609,500

OTHER FUNDS
SUMMARY - REVENUES AND EXPENDITURES
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENT - ALL OTHER FUNDS CODES - 202, 203, 208, 211, 371, 404, 422

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	REVENUES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
490,112	632,872	687,700	349,438	202	MAJOR STREET REVENUES	706,700	1,088,600	713,600
(64,710)	(295,578)	(153,700)	16,761		PRIOR YEAR FUND BALANCE	61,800	45,700	(79,300)
425,402	337,294	534,000	366,199	202	MAJOR STREET EXPENSES	768,500	1,134,300	634,300
394,769	402,688	483,800	461,094	203	LOCAL STREET REVENUES	514,000	450,700	456,700
29,675	(48,743)	0	(98,755)		PRIOR YEAR FUND BALANCE	0	12,000	17,700
424,444	353,945	483,800	362,339	203	LOCAL STREET EXPENSES	514,000	462,700	474,400
156,988	153,291	152,300	123,009	208	RECREATION REVENUES	172,600	172,600	172,600
22,231	(1,544)	(4,500)	(14,412)		PRIOR YEAR FUND BALANCE	(42,600)	(42,600)	(42,600)
179,219	151,747	147,800	108,597	208	RECREATION EXPENSES	130,000	130,000	130,000
186,995	185,564	197,300	155,501	211	SR CENTER REVENUES	204,300	204,300	199,200
128	9,134	(1,100)	(30,954)		PRIOR YEAR FUND BALANCE	4,700	4,900	7,600
187,123	194,698	196,200	124,547	211	SR CENTER EXPENSES	209,000	209,200	206,800
280,115	281,235	286,800	286,735	371	BLDG AUTH BD & INT REVENUES	296,400	0	0
0	0	0	0		PRIOR YEAR FUND BALANCE	0	0	0
280,115	281,235	286,800	286,735	371	BLDG AUTH BD & INT EXPENSES	296,400	0	0
0	6,802	447,000	64,265	404	WEST END LUD AVE REVENUES	456,500	33,000	28,000
0	0	51,000	(61,317)		PRIOR YEAR FUND BALANCE	61,300	0	0
0	6,802	487,200	2,948	404	WEST END LUD AVE EXPENSES	517,800	33,000	28,000
7,832	83,214	345,000	0	422	BUILDING REHAB REVENUES	0	400,000	0
(3,486)	(1,185)	0	4,468		PRIOR YEAR FUND BALANCE	0	0	0
4,346	82,029	345,000	4,468	422	BUILDING REHAB EXPENSES	0	400,000	0

OTHER FUNDS
SUMMARY - REVENUES AND EXPENDITURES
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENT - ALL OTHER FUNDS CODES - 493, 508, 542, 591, 592

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	REVENUES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
210,892	251,526	207,000	176,189	493	DDA OPERATING REVENUES	198,800	195,100	195,100
(21,110)	(54,123)	(8,400)	(74,869)		PRIOR YEAR FUND BALANCE	(44,100)	(38,700)	(37,100)
189,782	197,403	198,600	101,320	493	DDA OPERATING EXPENSES	154,700	156,400	158,000
247,655	255,673	230,600	255,095	508	CARTIER PARK FUND REVENUES	249,800	249,800	249,800
(23,435)	(36,984)	(2,400)	(94,077)		PRIOR YEAR FUND BALANCE	(6,000)	(7,600)	(4,200)
224,220	218,689	228,200	161,018	508	CARTIER PARK FUND EXPENSES	243,800	242,200	245,600
43,714	25,707	20,900	14,060	542	RENTAL INSPECTION REVENUE	51,300	20,400	20,400
(18,673)	2,875	11,000	1,127		PRIOR YEAR FUND BALANCE	(21,100)	10,100	13,200
25,041	28,582	31,900	15,187	542	RENTAL INSPECTION EXPENSES	30,200	30,500	33,600
2,179,877	2,350,952	4,333,300	4,606,300	591-556	WATER PLANT REVENUES	2,558,700	2,629,100	2,706,500
(378,889)	(697,437)	525,200	(555,908)		PRIOR YEAR FUND BALANCE	(197,600)	35,900	(397,900)
1,800,988	1,653,515	4,858,500	4,050,392		TOTAL WATER FUNDS AVAIL	2,361,100	2,665,000	2,308,600
639,150	565,248	1,293,200	1,428,022	591-000	WATER MAINT EXPENSES	642,600	848,400	647,600
1,161,838	1,088,267	3,565,300	2,622,370	591-556	WATER PLANT EXPENSES	1,718,500	1,816,600	1,661,000
1,800,988	1,653,515	4,858,500	4,050,392		TOTAL WATER EXPENSES	2,361,100	2,665,000	2,308,600
1,717,812	2,867,394	18,951,500	3,270,159	592-527	WWTP PLANT REVENUES	16,558,100	8,485,500	2,613,200
(220,255)	(1,468,400)	(2,685,600)	(172,924)		PRIOR YEAR FUND BALANCE	(1,908,200)	445,800	176,000
1,497,557	1,398,994	16,265,900	3,097,235		TOTAL WWTP FUNDS AVAIL	14,649,900	8,931,300	2,789,200
427,573	462,774	1,871,500	1,998,930	592-000	SEWAGE MAINT EXPENSES	391,600	594,100	379,500
1,069,984	936,220	14,394,400	1,098,305	592-527	WWTP PLANT EXPENSES	14,258,300	8,337,200	2,409,700
1,497,557	1,398,994	16,265,900	3,097,235		TOTAL SEWAGE EXPENSES	14,649,900	8,931,300	2,789,200

GENERAL FUND 101
REVENUES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENT - GENERAL FUND CODE - 101-000

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	REVENUES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
3,803,802	3,727,496	3,619,600	3,619,431	403	Current Real & Pers Prop Taxes	3,702,200	3,778,000	3,834,600
80,961	80,633	80,400	81,932	425	Payment in Lieu of Taxes	95,000	95,000	95,000
26,305	15,921	16,700	16,752	437	Special Acts	13,300	13,400	13,600
0	271,300	300,000	726,369	441	Local Comm Stabilization	337,900	342,400	346,900
23,900	23,322	35,000	36,351	445	Penalties, Interest & Fees	35,000	35,000	35,000
7,706	7,830	7,800	0	447	Property Tax Admin Fees	44,800	44,800	44,800
3,942,673	4,126,502	4,059,500	4,480,836		TOTAL TAXES	4,228,200	4,308,600	4,369,900
84,081	81,174	81,400	39,693	452	Charter Comm Franchise Fees	81,800	81,800	81,800
4,500	4,500	4,500	2,250	452-100	Charter Comm Peg Channel	4,500	4,500	4,500
25,100	33,020	20,000	40,741	476	NonBusiness Lic. & Bldg Permits	25,000	25,000	25,000
113,681	118,693	105,900	82,684		TOTAL LICENSES & PERMITS	111,300	111,300	111,300
3,118	6,514	6,500	0	502	Federal Grant - Police	0	0	0
0	0	0	0	539	State Grant	0	100,000	0
0	0	7,500	0	543	MMRMA Grant	0	0	0
2,840	2,525	2,900	1,166	565	Act 302-Training Funds	2,500	2,500	2,500
616,677	665,627	625,000	323,424	574-100	Sales Tax - Constitutional	660,000	660,000	660,000
136,333	135,943	139,100	69,607	574-200	Sales Tax - Statutory	139,100	139,100	139,100
0	41,340	0	0	575	State Grants - Other	0	0	0
22,146	11,592	12,500	234	576	Liquor Licenses	11,500	11,500	11,500
25,000	25,000	63,000	25,000	580	Resource Officer - LAS	63,000	63,000	63,000
842	28,750	0	5,245	583	Grants	1,500	0	0
9,998	5,284	2,400	2,458	586-000	Contrib from Other Units	0	0	0
816,954	922,575	858,900	427,134		TOTAL INT'GOVT REVENUES	877,600	976,100	876,100
1,450	2,700	1,500	2,580	608	Appeal Fees (Sp Land Use Appl)	1,800	1,800	1,800
19,405	20,326	19,000	12,798	626	Charges for Services Rendered	14,000	14,000	14,000
27,885	26,639	26,600	28,150	632	Fire Protection	28,000	28,000	28,000
34,450	40,150	30,000	30,950	634	Grave Openings	35,000	35,000	35,000
9,380	9,100	8,800	9,125	636	Foundations	9,000	9,000	9,000
31,261	31,170	19,300	8,610	638	Services Rendered - Police Dept.	17,100	12,100	12,100
18,100	28,950	18,000	23,575	643	Sale of Cemetery Lots	28,500	28,500	28,500
450	450	1,500	0	643-200	Sale of Columbarium Plaques/Urns	400	400	400
0	124	0	150	643-300	Sale of Memorial Trees, Plaques	0	0	0
160	50	0	30	644	Deed Transfers	0	0	0

GENERAL FUND 101
REVENUES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENT - GENERAL FUND CODE - 101-000

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	REVENUES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
454	2,003	300	723	650	Miscellaneous Sales	300	300	300
40,089	3,500	0	1,500	650-200	Contributions - Police	0	0	0
55,752	58,562	50,000	58,881	650-300	Sale of Refuse Stickers	55,500	55,500	55,500
1,020	200	0	0	650-500	Misc Scrap Metal	0	0	0
16,540	14,420	14,500	13,970	651	Boat Ramp - Seasonal	14,500	14,500	14,500
17,827	19,726	18,000	16,905	651-300	Boat Ramps - Loomis Street	18,000	18,000	18,000
5,161	5,370	3,800	3,702	651-400	Boat Ramps - Copeyon Park	4,000	4,000	4,000
279,385	263,440	211,300	211,648		TOTAL CHGS FOR SERVICES	226,100	221,100	221,100
16,383	16,473	14,200	10,042	658	Ordinances, Fines/Costs-Police	15,000	15,000	15,000
14,530	14,740	14,600	15,645	659	Parking Fines-Police	15,000	15,000	15,000
30,913	31,213	28,800	25,687		TOTAL FINES & FORFEITURES	30,000	30,000	30,000
1,185	1,864	1,800	2,419	665	Interest Earned-Perpetual Care	4,000	4,000	4,000
18,065	28,713	26,600	49,492	666	Interest Earned on Investments	61,400	61,400	61,400
1,800	1,800	1,800	1,800	668	Harbor View Lease	1,800	0	0
1,750	1,305	1,500	825	669	Facility Rental	1,300	1,300	1,300
46,350	29,877	50,000	25,065	673	Sidewalk Construction	50,000	50,000	50,000
484	432	400	0	674	Commissions-Telescopes	400	400	400
0	39	0	4	674-400	Sale of Calendars	0	0	0
87	0	0	0	675	Special Assessments	0	0	0
0	285	0	0	675-100	Special Assessments - Interest	0	0	0
69,720	64,315	82,100	79,605		TOTAL OTHER REVENUES	118,900	117,100	117,100
93,596	130,865	3,500	72,171	677	Reimbursements	44,000	44,000	44,000
11,822	17,682	8,500	1,409	677-600	Shop With A Cop	8,500	8,500	8,500
1,000	1,000	1,000	1,200	677-650	Water Safety Day - Police Dept	1,000	1,000	1,000
2,046	471	0	341	677-800	Private Contrib-Fire Dept	0	0	0
29,200	29,900	30,600	20,400	678-100	Admin.- Cont. From Major Sts.	31,300	32,000	32,700
18,100	18,500	18,900	12,600	678-200	Admin.- Cont. From Local Sts.	19,300	19,700	20,100
60,200	61,500	62,800	41,867	679	Admin.- Cont. From Motor Pool	64,100	65,400	66,800
46,800	47,800	48,800	32,533	680	Admin. Expenses - Marina	49,800	50,800	51,900
80,400	82,100	83,800	55,907	681	Admin. Expenses - Water	85,500	87,300	89,100

GENERAL FUND 101
EXPENDITURES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENT - POLICE DEPARTMENT CODE - 101-301

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	EXPENDITURES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
883,651	899,740	933,100	574,827	702	Salaries & Wages	954,000	973,100	992,600
55,773	58,801	60,700	63,665	702-200	Salaries & Wages - SSCENT	59,600	60,700	61,900
21,182	9,302	9,000	62	704	Salaries & Wages - Part Time	9,600	9,600	9,600
0	0	0	0	705	Training	0	0	0
240,368	252,242	325,700	185,827	719	Fringe Benefits	371,000	378,400	385,900
15,198	19,367	21,200	21,264	719-04	Fringe Benefits - SSCENT	21,400	21,800	22,200
23,268	22,869	26,500	13,200	719-100	Health Insurance Reimbursement	26,500	26,500	26,500
5,267	3,296	4,000	2,350	719-200	Dental Reimbursement	4,000	4,000	4,000
19,529	11,666	14,000	7,977	740	Operating Supplies	14,000	17,500	14,000
573	3,746	5,500	0	740-100	SERT - Operating Supplies	6,000	500	500
1,002	600	1,000	929	740-200	Water Safety Supplies	1,000	1,000	1,000
11,822	17,682	8,500	0	740-300	Shop With a Cop	8,500	8,500	8,500
2,548	2,349	2,900	2,470	740-700	Act 302-Training Expenses	2,500	2,500	2,500
3,610	14,426	4,000	997	744	Clothing Allowance	4,000	4,000	4,000
0	0	0	0	751	Gasoline, Motor Oil	0	0	0
475	168	500	0	801	Professional Services	500	500	500
5,934	3,595	3,200	5,051	802	Contractual Services	3,500	3,600	3,800
475	811	400	689	820	Memberships & Dues	500	500	500
1,260	1,560	1,500	732	821	SOR Fees	1,500	1,500	1,500
1,858	1,850	1,400	0	835	Health Services	1,000	1,000	1,000
1,596	1,292	1,800	861	851	Radio Maintenance	1,800	1,800	1,800
3,761	3,907	3,700	1,816	853	Telephone	3,700	3,700	3,700
4,256	4,131	4,500	2,580	853-100	Cellular Phone	4,500	4,500	4,500
1,224	1,171	900	589	860	Transportation	900	900	900
3,647	5,797	5,000	3,577	864	Conferences & Workshops	6,000	6,000	6,000
200	0	500	0	880	Community Promotion	500	500	500
188	1,000	1,200	0	930	Repairs, Maint. & Supplies	1,200	1,200	1,200
101,500	103,600	105,700	97,244	943	Equipment Rental	126,000	108,800	129,300
7,285	3,381	100	121	956	Miscellaneous	100	100	100
18,945	18,563	27,400	18,267	969-600	Contribution to Technology Fund	46,300	20,500	18,600
35,087	36,240	28,500	30,056	977	Equipment	0	0	0
1,471,482	1,503,151	1,602,400	1,035,150		TOTAL POLICE DEPT. EXPENSES:	1,680,100	1,663,200	1,707,100

GENERAL FUND 101
EXPENDITURES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENT - FIRE DEPARTMENT CODE - 101-336

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	EXPENDITURES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
260	239	300	339	702	Salaries & Wages	300	300	300
106,286	94,901	115,900	54,448	704	Salaries & Wages - Firemen	115,900	122,700	122,700
0	0	2,000	0	704-900	Salaries & Wages - Education	2,000	2,000	2,000
10,735	9,372	12,400	5,850	719	Fringe Benefits	12,600	13,300	13,300
20,595	5,744	13,100	13,720	740	Operating Supplies	26,500	36,100	24,400
1,282	7,338	4,000	1,476	744	Clothing Allowance	9,400	7,300	7,300
1,468	1,629	1,700	1,804	751	Gasoline, Motor Oil	2,200	2,200	2,200
28,498	0	0	2,439	801	Professional Services	0	0	0
3,466	5,134	4,600	3,815	802	Contractual Services	4,600	4,600	4,600
725	725	900	700	820	Membership Dues	900	900	900
310	350	500	660	835	Health Services	800	800	800
460	0	1,000	240	851	Radio Maintenance	1,000	1,000	1,000
1,309	1,449	1,300	660	853	Telephone	1,300	1,300	1,300
649	549	600	396	853-100	Cellular Phone	600	600	600
290	222	800	266	860	Transportation	800	800	800
2,079	81	1,400	754	864	Conferences & Workshops	1,400	1,400	1,400
1,400	1,400	1,200	0	874	Retirement Benefits	1,200	1,200	1,200
5,309	4,741	5,900	2,670	874-100	Retirement - Deferred Comp.	5,800	6,200	6,200
1,169	1,582	1,500	0	880	Community Promotions	1,500	1,500	1,500
5,910	5,324	6,400	4,211	921	Utilities - Electric	7,400	7,600	7,800
2,977	2,889	4,100	2,248	923	Utilities - Heat/Gas	3,500	3,500	3,500
640	689	800	399	927	Utilities - Water	900	1,000	1,100
778	163	1,700	31	930	Repairs, Maint. & Supplies	1,700	1,700	1,700
151	57	0	119	943	Equipment Rental	0	0	0
75	268	0	0	956	Miscellaneous	600	400	400
27,885	26,639	26,600	0	960	Fire Runs & Protection	28,000	28,000	28,000
2,000	2,201	2,700	1,800	969-600	Contribution to Technology Fund	2,600	2,500	2,300
0	74,373	26,400	16,572	970-801	Capital Improvements - Profess Svc	0	0	0
0	70,846	1,999,500	177	970-802	Capital Improvements -Contract Svc	0	0	0
0	45,974	0	0	978	Land Acquisition	0	0	0
0	0	40,000	0	991	Principal	0	0	0
0	0	52,000	0	995	Interest	0	0	0
226,706	364,878	2,329,300	115,794		TOTAL FIRE DEPT. EXPENSES:	233,500	248,900	237,300

MAJOR STREETS 202
EXPENDITURES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENTS - CONST & SURFACING / SURFACE MAINT / SWEEPING & FLUSHING / SHOULDER MAINT
TREES & SCRUBS CODE - 451 / 464 / 466 / 467

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	EXPENDITURES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
					451 CONSTRUCTION / SURFACING			
33	0	0	92	802	Contractual Services	100,000	100,000	100,000
0	0	0	0	802-300	Contractual Services - Sm Urban	0	468,800	0
0	0	0	0	802-400	Contractual Services - Bridge	0	0	0
0	510	0	0	821	Engineering	40,000	40,000	0
0	0	0	0	821-100	Engineering - Category F	40,000	40,000	40,000
0	0	0	0	970	Capital Improvements	0	0	0
33	510	0	92		TOTAL CONSTRUCTION AND SURFACING:	180,000	648,800	140,000
					464 SURFACE MAINTENANCE			
3,418	3,211	3,900	2,149	702	Salaries & Wages	4,000	4,100	4,200
0	0	0	30	704	Salaries & Wages - Part Time	0	0	0
2,291	2,233	2,800	1,538	719	Fringe Benefits	2,800	2,900	3,000
2,175	1,915	3,500	2,822	782	Road Materials & Supplies	3,500	3,500	3,500
0	0	0	0	801	Professional Services	600	0	600
20,000	4,380	20,000	22,757	802	Contractual Services	60,000	20,000	20,000
2,684	2,357	3,500	1,191	943	Equipment Rental	3,700	3,700	3,700
30,567	14,096	33,700	30,487		TOTAL SURFACE MAINTENANCE:	74,600	34,200	35,000
					466 SWEEPING & FLUSHING			
2,705	2,140	2,300	971	702	Salaries & Wages	2,400	2,500	2,600
1,817	1,488	1,700	693	719	Fringe Benefits	1,700	1,800	1,900
0	250	400	0	802	Contractual Services - Landfill	400	400	400
11,527	9,068	11,600	4,213	943	Equipment Rental	12,200	12,200	12,200
16,049	12,945	16,000	5,878		TOTAL SWEEPING AND FLUSHING:	16,700	16,900	17,100
					467 SHOULDER MAINTENANCE			
0	143	100	0	702	Salaries & Wages	100	100	100
0	100	100	0	719	Fringe Benefits	100	100	100
0	0	100	0	782	Road Materials & Supplies	100	100	100
0	49	100	0	943	Equipment Rental	100	100	100
0	292	400	0		TOTAL SHOULDER MAINTENANCE:	400	400	400

MAJOR STREETS (TRUNKLINES) 202
EXPENDITURES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENTS - CONSTRUCTION / SURFACE MAINT / SWEEPING & FLUSHING / TREES & SCRUBS
DRAINAGE / SIGNS CODES: 486 / 487 / 488 / 490 / 491

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	EXPENDITURES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
					486 CONSTRUCTION			
0	0	0	0	802	Contractual Services	0	0	0
0	0	0	0		TOTAL CONSTRUCTION:	0	0	0
					487 SURFACE MAINTENANCE			
2,103	3,728	3,600	2,974	702	Salaries & Wages	3,600	3,700	3,800
632	(7)	2,600	2,123	719	Fringe Benefits	2,600	2,600	2,700
384	452	900	0	782	Road Materials & Supplies	900	900	900
0	0	0	0	802	Contractual Services	0	0	0
1,918	2,607	2,500	1,857	943	Equipment Rental	2,700	2,700	2,700
5,036	6,780	9,600	6,954		TOTAL SURFACE MAINTENANCE:	9,800	9,900	10,100
					488 SWEEPING & FLUSHING			
913	1,126	1,100	641	702	Salaries & Wages	1,100	1,100	1,100
651	783	800	458	719	Fringe Benefits	800	800	800
0	0	200	0	802	Contractual Services - Landfill	200	200	200
3,858	5,244	5,000	2,999	943	Equipment Rental	5,300	5,300	5,300
5,422	7,153	7,100	4,098		TOTAL SWEEPING & FLUSHING:	7,400	7,400	7,400
					490 TREES & SHRUBS			
0	1,648	100	0	702	Salaries & Wages	100	100	100
0	1,146	100	58	719	Fringe Benefits	100	100	100
0	20	100	0	782	Road Materials & Supplies	100	100	100
0	1,772	100	40	943	Equipment Rental	100	100	100
0	4,586	400	58		TOTAL TREES & SHRUBS:	400	400	400
					491 DRAINAGE			
177	179	100	184	702	Salaries & Wages	100	100	100
65	125	100	131	719	Fringe Benefits	100	100	100
150	106	100	0	782	Road Materials & Supplies	100	100	100
3,800	0	0	0	8,023	Contractual Services	0	0	0
73	201	100	421	943	Equipment Rental	100	100	100
4,266	610	400	736		TOTAL DRAINAGE:	400	400	400

MAJOR STREETS (TRUNKLINES) 202
EXPENDITURES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENTS - TRAFFIC SIGNALS / PAVEMENT MARKINGS / SHOULDER MAINT / WINTER MAINT / ADMIN /
CODES: 493 / 494 / 495 / 496 / 497 / 498

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	EXPENDITURES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
					493 SIGNS			
142	452	200	0	702	Salaries & Wages	200	200	200
51	315	200	20	719	Fringe Benefits	200	200	200
0	18	100	0	782	Materials & Supplies	100	100	100
149	348	100	0	943	Equipment Rental	100	100	100
342	1,132	600	20		TOTAL SIGNS:	600	600	600
					494 TRAFFIC SIGNALS			
0	0	0	0	702	Salaries & Wages	0	0	0
0	0	0	0	719	Fringe Benefits	0	0	0
4,574	4,736	5,000	2,902	921	Utilities - Electric	5,100	5,200	5,300
0	0	0	0	930	Signal Maintenance	0	0	0
0	0	0	0	943	Equipment Rental	0	0	0
4,574	4,736	5,000	2,902		TOTAL TRAFFIC SIGNALS:	5,100	5,200	5,300
					495 PAVEMENT MARKINGS			
0	46	0	28	702	Salaries & Wages	0	0	0
0	32	0	20	719	Fringe Benefits	0	0	0
0	0	0	0	782	Road Materials & Supplies	0	0	0
				802	Contractual Services	0	0	0
0	85	0	82	943	Equipment Rental	0	0	0
0	163	0	130		TOTAL PAVEMENT MARKINGS	0	0	0
					497 WINTER MAINTENANCE			
4,183	4,580	4,500	2,278	702	Salaries & Wages	4,500	4,500	4,500
2,804	3,186	3,300	1,626	719	Fringe Benefits	3,200	3,200	3,200
12,697	10,259	10,000	4,707	782	Road Materials & Supplies	10,000	10,000	10,000
7,595	6,469	10,000	6,869	943	Equipment Rental	10,500	10,500	10,500
27,278	24,494	27,800	15,479		TOTAL WINTER MAINT.	28,200	28,200	28,200

LOCAL STREETS 203
EXPENDITURES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENTS - CONST & SURFACING / SURFACE MAINT / SWEEPING & FLUSHING / SHOULDER MAINT
CODES: 451 / 464 / 466 / 467

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	EXPENDITURES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
					451 CONST. & SURFACING			
46,858	29,384	0	0	802	Contractual Services	40,000	40,000	40,000
10,695	0	0	0	821	Engineering Expense	0	0	0
0	0	0	0	970	Capital Improvements	20,000	0	0
57,553	29,384	0	0		TOTAL CONST. & SURFACING:	60,000	40,000	40,000
					464 SURFACE MAINTENANCE			
8,167	9,979	8,100	7,799	702	Salaries & Wages	10,000	10,200	10,400
0	0	0	445	704	Salaries & Wages - Part Time			
5,474	6,939	5,800	5,614	719	Fringe Benefits	7,000	7,100	7,200
5,280	4,782	6,000	8,502	782	Road Materials & Supplies	10,000	10,000	10,000
24,019	6,858	20,000	30,750	802	Contractual Services	20,000	20,000	20,000
0	0	0	0	821	Engineering Expense	0	0	0
7,066	8,380	7,000	5,703	943	Equipment Rental	9,500	10,000	10,500
50,006	36,938	46,900	58,813		TOTAL SURFACE MAINT.	56,500	57,300	58,100
					466 SWEEPING & FLUSHING			
4,660	4,391	4,600	5,591	702	Salaries & Wages	6,000	6,100	6,200
0	0	0	3,992	704	Salaries & Wages - Part Time	0	0	0
3,141	3,054	3,300	0	719	Fringe Benefits	4,200	4,300	4,400
0	250	400	0	802	Contractual Services - Landfill	400	400	400
0	0	0	0	802	Contractual Services - Soil Testing	300	0	300
20,353	18,902	20,500	24,970	943	Equipment Rental	29,400	30,900	32,500
28,154	26,596	28,800	34,553		TOTAL SWEEPING AND FLUSHING:	40,300	41,700	43,800
					467 SHOULDER MAINTENANCE			
0	299	0	4	702	Salaries & Wages	0	0	0
115	0	0	0	719	Fringe Benefits	0	0	0
0	178	0	35	782	Road Materials & Supplies	0	0	0
115	905	0	75	943	Equipment Rental	0	0	0
229	1,382	0	113		TOTAL SHOULDER MAINT.	0	0	0

LOCAL STREETS 203
EXPENDITURES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENTS - TREES & SHRUBS /DRAINAGE / GRASS & WEED CONTROL CODES: 468 / 469 / 471

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	EXPENDITURES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
					468 TREES & SHRUBS			
25,049	25,598	22,300	25,859	702	Salaries & Wages	28,000	28,500	29,000
0	0	0	90	704	Salaries & Wages - Part Time	0	0	0
16,788	17,867	16,000	18,473	719	Fringe Benefits	19,600	20,000	20,300
2,989	6,070	3,900	2,711	782	Road Materials & Supplies	6,200	3,900	3,900
3,478	2,616	3,000	17,183	802	Contractual Services	3,000	3,000	3,000
42,887	40,041	45,000	45,464	943	Equipment Rental	50,400	53,000	55,700
91,191	92,191	90,200	109,780		TOTAL TREES & SHRUBS	107,200	108,400	111,900
					469 DRAINAGE			
1,160	3,287	2,100	2,792	702	Salaries & Wages	2,800	2,900	3,000
0	0	0	110	704	Salaries & Wages - Part time	0	0	0
777	2,286	1,500	2,005	719	Fringes	2,000	2,100	2,100
0	4,677	36,700	9,988	801	Professional Services	40,000	0	0
0	0	100,000	380	802	Contractual Services	0	0	0
0	0	200	0	930	Repairs, Maint, Supplies	0	0	0
1,574	2,068	2,000	5,016	943	Equipment Rental	5,800	6,100	6,500
3,512	12,317	142,500	20,290		TOTAL DRAINAGE	50,600	11,100	11,600
					471 GRASS & WEED CONTROL			
920	1,121	1,100	409	702	Salaries & Wages	1,100	1,100	1,100
0	0	0	260	704	Salaries & Wages - Part Time	0	0	0
616	753	800	319	719	Fringes	800	800	800
850	1,048	1,000	890	943	Equipment Rental	1,100	1,200	1,300
2,386	2,921	2,900	1,878		TOTAL GRASS & WEED CONTROL:	3,000	3,100	3,200
167,562	164,175	303,000	215,806		TOTAL ROUTINE MAINT.	257,600	221,600	228,600

RECREATION 208
REVENUES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENT - RECREATION CODE: 208-000

2016	2017	2018 BUDGET	2018 THRU AUGUST		REVENUES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
0	0	0	0	583	Foundation Grant	0	0	0
12,328	12,300	12,300	12,300	585-001	Hamlin Township	12,300	12,300	12,300
1,470	0	0	0	585-002	Amber Township	0	0	0
10,000	10,000	10,000	10,000	585-003	Pere Marquette Township	10,000	10,000	10,000
2,500	2,500	2,500	2,500	585-004	Summit Township	2,500	2,500	2,500
0	160	300	114	651-051	Late Fees	100	100	100
1,993	2,668	3,200	3,133	102-651-101	Baseball & T-Ball-T-Shirts	3,200	3,200	3,200
0	1,610	1,600	1,265	102-651-102	Baseball & T-Ball-Participation Fees-Outside	1,500	1,500	1,500
0	75	0	0	102-651-103	Baseball & T-Ball-Participation Fees-Teams	0	0	0
0	0	0	766	102-651-677	Reimbursements	0	0	0
925	1,336	1,600	1,373	106-651-101	Softball-T-Shirts	1,400	1,400	1,400
0	560	500	766	106-651-102	Softball-Participation Fees-Outside	500	500	500
0	0	0	0	106-651-103	Softball-Participation Fees-Teams	0	0	0
1,530	800	900	0	110-651-103	Softball-T-Shirts	0	0	0
0	0	0	3,000	111-651-103	Softball-Adult Fastpitch-Team Fees	3,600	3,600	3,600
0	0	0	0	112-651-103	Softball-Tournaments-Team Fees	0	0	0
1,281	2,673	1,500	0	120-651-101	Basketball-Boys-T-Shirts	1,500	1,500	1,500
0	1,013	200	0	120-651-102	Basketball-Boys-Participation Fees-Outside	200	200	200
0	2,027	1,500	600	120-651-103	Basketball-Boys-Participation Fees-Teams	800	800	800
712	284	1,100	0	125-651-101	Basketball-Girls-T-Shirts	800	800	800
0	710	200	0	125-651-102	Basketball-Girls-Participation Fees-Outside	200	200	200
0	0	500	0	125-651-103	Basketball-Girls-Participation Fees-Teams	500	500	500
920	1,360	1,200	760	130-651-104	Swimming-Moms&Tots-Individual Fees	800	800	800
0	70	100	70	130-651-102	Swimming-Moms&Tots-Outside Fees	100	100	100
11,230	9,555	15,000	13,742	132-651-104	Swimming-Child Lessons-Individual Fees	10,000	10,000	10,000
0	455	600	1,435	132-651-102	Swimming-Child Lessons-Outside	1,500	1,500	1,500
0	0	0	1,270	132-651-105	Lifeguard Class	0	0	0
0	385	300	350	133-651-102	Swimming-Rec Swim Team-Participation Fees-Outside	400	400	400
8,846	9,503	12,200	3,040	133-651-105	Swimming-Rec Swim Team-Program Fees	10,000	10,000	10,000
0	1,201	0	3,026	133-651-101	Swimming-Rec Swim Team-T-Shirts	1,500	1,500	1,500
6,065	4,218	7,200	5,085	134-651-104	Swimming-Open Swim-Individual Fees	7,200	7,200	7,200
2,127	902	1,200	527	135-651-104	Water Aerobics-Individual Fee	1,200	1,200	1,200
0	0	0	0	140-651-102	Tennis-Participation Fees-Outside	0	0	0
6,975	1,200	0	0	140-651-105	Tennis-Program Fees-Individuals	1,200	1,200	1,200
740	140	100	210	141-651-102	Tennis-Jr High-Participation Fees-Outside	100	100	100
1,343	3,451	1,300	1,701	141-651-105	Tennis-Jr High-Program Fees-Individuals	1,700	1,700	1,700

RECREATION 208
REVENUES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2018, 2019
DEPARTMENT - RECREATION CODE: 208-000

2016	2017	2018 BUDGET	2018 THRU AUGUST		REVENUES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
0	385	300	105	142-651-102	Tennis Camp-Participation Fee-Outside	100	100	100
0	0	3,400	2,683	142-651-105	Tennis Camp-Program Fees-Individuals	3,000	3,000	3,000
0	0	0	20	143-651-101	Pickleball-Participant Fees	100	100	100
0	0	0	254	144-651-101	Cooking-Aprons	400	400	400
0	0	0	256	144-651-102	Cooking-Participant Fees	700	700	700
0	0	0	105	144-651-103	Cooking-Participant Fees Outside	100	100	100
0	0	0	200	146-651-101	Art-T-Shirts & Supplies	200	200	200
0	0	0	35	146-651-102	Art Outside	0	0	0
285	260	0	0	145-651-101	Volleyball-T-Shirts	0	0	0
0	35	0	0	145-651-102	Volleyball-Participation Fees-Outside	0	0	0
71	412	0	0	148-651-101	Wrestling T-Shirts	0	0	0
0	365	0	0	148-651-102	Wrestling-Participation Fees-Outside	0	0	0
0	560	0	0	150-651-102	Cheerleading-Participation Fees-Outside	0	0	0
2,075	1,788	0	0	150-651-105	Cheerleading-Program Fees-Individuals	0	0	0
71	35	0	0	155-651-101	Martial Arts-T-Shirts	0	0	0
0	225	0	0	155-651-102	Martial Arts-Participation Fees-Outside	0	0	0
500	0	0	0	155-651-105	Martial Arts-Program Fees-Individuals	0	0	0
200	0	0	0	159-651-000	Concession Stands	0	0	0
6,244	9,328	2,000	200	160-170-694	Fundraiser Revenue	20,000	20,000	20,000
278	306	200	90	666-000	Interest Earned on Investments	800	800	800
390	184	100	621	668-000	Pool	500	500	500
743	917	500	230	675-000	Private Contributions	500	500	500
42,000	42,000	42,000	42,000	676-000	Contributions from Other Funds	42,000	42,000	42,000
7,694	0	0	1,465	677-000	Reimbursements-Other Districts	2,000	2,000	2,000
19,200	19,200	19,200	0	677-100	Contributions from LASD	19,200	19,200	19,200
5,948	6,135	7,500	7,541	677-300	Reimbursements-LASD Lifeguards	8,000	8,000	8,000
304	0	0	171	694	Miscellaneous	200	200	200
156,988	153,291	152,300	123,009		TOTAL REVENUES:	172,600	172,600	172,600
22,231	(1,544)	(4,500)	(14,412)		Prior Year Fund Balance:	(42,600)	(42,600)	(42,600)
179,219	151,747	147,800	108,597		TOTAL RECREATION REVENUES:	130,000	130,000	130,000

RECREATION 208
 EXPENDITURES BUDGET
 FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
 DEPARTMENT - RECREATION CODE: 208-000

2016	2017	2018 BUDGET	2018 THRU AUGUST		EXPENDITURES	2019 REQUESTED	2020 REQUESTED	2022 REQUESTED
0	0	0	231	702-000	S&W-Full Time	0	0	0
0	242	0	165	719-000	Fringe Benefits	0	0	0
5,023	1,166	800	55	740-000	Operating Supplies	200	200	200
3,345	439	0	0	742-000	Pool Expenses	0	0	0
0	0	0	0	745-000	Credit Card Expense			
100	100	100	100	801-000	Professional Services	0	0	0
50	5	0	157	802-000	Contractual Services	100	100	100
0	90	0	0	900-000	Printing & Publishing	200	200	200
0	300	0	0	943-000	Equipment Rental	0	0	0
0	201	0	576	977-000	Equipment	200	200	200
14,467	14,221	25,200	9,299	100-704-000	S&W-Rec Director-Part Time	10,400	10,400	10,400
1,525	1,379	2,600	958	100-719-000	Fringe Benefits-Rec Director-Part Time	1,100	1,100	1,100
400	330	400	210	100-853-000	Telephone-Rec Director	400	400	400
2,985	2,325	1,200	800	100-860-000	Transportation-Rec Director	1,200	1,200	1,200
3,000	3,000	3,800	3,700	102-704-101	S&W Baseball & T-Ball-Supervisor	3,700	3,700	3,700
1,876	1,876	1,900	1,637	102-704-101	S&W Baseball & T-Ball-Officials	1,900	1,900	1,900
514	514	600	550	102-719-000	Fringe Benefits-Baseball & T-Ball	600	600	600
0	886	1,000	883	102-740-000	Operating Supplies-Baseball & T-Ball	1,000	1,000	1,000
3,690	3,690	2,800	2,098	102-744-000	T-Shirts-Baseball & T-Ball	2,800	2,800	2,800
1,500	1,500	1,500	1,500	106-704-101	S&W Softball-Supervisor	1,500	1,500	1,500
2,033	2,033	1,900	819	106-704-102	S&W Softball-Officials	1,000	1,000	1,000
372	372	400	239	106-719-000	Fringe Benefits-Softball	300	300	300
1,783	1,783	1,000	0	106-740-000	Operating Supplies-Softball	1,000	1,000	1,000
504	504	1,300	1,074	106-744-000	T-Shirts-Softball	1,100	1,100	1,100
0	0	0	0	110-704-102	S&W-Slow Pitch Softball-Officials	0	0	0
0	0	0	0	110-719-000	Fringe Benefits-Slow Pitch Softball	0	0	0
0	0	300	0	110-740-000	Operating Supplies-Slow Pitch Softball	0	0	0
0	0	0	0	111-704-101	S&W Softball-Adult Fastpitch Softball-Supervisor	0	0	0
0	0	0	2,147	111-704-102	S&W Softball-Adult Fastpitch Softball-Officials	2,200	2,200	2,200
0	0	0	221	111-719-000	Fringe Benefits-Adult Fastpitch Softball	300	300	300
0	0	0	436	111-740-000	Operating Supplies-Adult Fastpitch Softball	500	500	500

RECREATION 208
EXPENDITURES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENT - RECREATION CODE: 208-000

2016	2017	2018 BUDGET	2018 THRU AUGUST		EXPENDITURES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
0	0	0	0	112-704-102	S&W-Softball-Tournament Officials	0	0	0
0	0	0	0	112-719-000	Fringe Benefits-Tournaments	0	0	0
95	95	0	0	112-740-000	Operating Supplies-Tournaments	0	0	0
1,230	860	1,000	1,000	120-704-101	S&W-Basketball-Boys-Supervisor	1,000	1,000	1,000
2,500	2,030	1,100	2,502	120-704-102	S&W-Basketball-Boys-Officials	2,000	2,000	2,000
393	280	300	361	120-719-000	Fringe Benefits-Basketball-Boys	400	400	400
0	1,930	1,200	198	120-740-000	Operating Supplies-Basketball-Boys	500	500	500
2,283	1,535	1,200	75	120-744-000	T-Shirts-Basketball-Boys	1,200	1,200	1,200
0	1,000	900	900	120-802-000	Contractual Services-LASD	900	900	900
1,090	689	1,000	310	125-704-101	S&W-Basketball-Girls-Supervisor	1,000	1,000	1,000
1,718	826	900	90	125-704-102	S&W-Basketball-Girls-Officials	1,000	1,000	1,000
296	147	200	41	125-719-0000	Fringe Benefits-Basketball-Girls	300	300	300
0	375	600	0	125-740-000	Operating Supplies-Basketball-Girls	0	0	0
750	30	900	0	125-744-000	T-Shirts-Basketball-Girls	700	700	700
0	619	900	375	125-802-000	Contractual Services-LASD	900	900	900
355	986	500	563	130-704-101	S&W-Swimming-Mom&Tots-Supervisor	500	500	500
377	91	400	66	130-704-102	S&W-Swimming-Mom&Tots-Lifeguards	100	100	100
77	104	100	65	130-719-000	Fringe Benefits-Swimming-Mom & Tots	100	100	100
0	0	0	0	130-740-000	Operating Supplies-Mom&Tots	0	0	0
0	0	0	0	131-704-101	S&W-Swimming Adult Fitness-Instructor	0	0	0
53	0	0	0	131-704-102	S&W-Swimming-Adult Fitness-Lifeguards	0	0	0
6	0	0	0	131-719-000	Fringe Benefits-Adult Fitness	0	0	0
0	0	0	0	131-740-000	Operating Supplies-Adult Fitness	0	0	0
2,919	5,340	5,500	9,217	132-704-101	S&W-Swimming-Child Lessons-Instructor	7,000	7,000	7,000
5,434	934	1,000	835	132-704-102	S&W-Swimming-Child Lessons-Lifeguards	1,000	1,000	1,000
881	609	700	1,035	132-719-000	Fringe Benefits-Swimming-Child Lessons	900	900	900
0	0	0	812	132-740-000	Operating Supplies-Child Lessons	500	500	500
2,600	3,792	5,000	5,192	133-704-101	S&W-Swimming-Rec Swim-Supervisor	5,000	5,000	5,000
2,836	2,068	2,800	1,633	133-704-102	S&W-Swimming-Rec Swim-Lifeguards	2,000	2,000	2,000
573	568	900	703	133-719-000	Fringe Benefits-Swimming-Rec Swim	800	800	800

RECREATION 208

EXPENDITURES BUDGET
 FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
 DEPARTMENT - RECREATION CODE: 208-000

2016	2017	2018 BUDGET	2018 THRU AUGUST		EXPENDITURES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
0	1,392	5,500	1,481	133-740-000	Operating Supplies-Rec Swim	2,000	2,000	2,000
0	378	500	1,346	133-744-000	T-Shirts-Rec Swim	1,500	1,500	1,500
0	0	0	0	133-802-000	Contractual Services-LASD	0	0	0
10,400	11,111	10,400	6,885	134-704-101	S&W-Swimming-Open Swim-Pool Director	10,400	10,400	10,400
15,317	11,552	16,000	9,420	134-704-102	S&W-Swimming-Open Swim-Lifeguards/Pool Attendees	16,000	16,000	16,000
2,711	2,198	2,800	1,679	134-719-000	Fringe Benefits-Swimming-Open Swim	2,800	2,800	2,800
0	0	0	0	134-740-000	Operating Supplies-Open Swim	0	0	0
0	0	0	0	134-802-000	Contractual Services-LASD	0	0	0
1,332	280	700	286	135-704-000	S&W-Water Aerobics-Instructor	700	700	700
554	181	200	119	135-704-102	S&W-Water Aerobics-Lifeguards	200	200	200
199	45	100	41	135-719-000	Fringe Benefits-Water Aerobics	100	100	100
355	0	0	0	136-704-000	S&W-Swimming-Diving Team	0	0	0
37	0	0	0	136-719-000	Fringe Benefits-Diving Team	0	0	0
5,968	6,442	6,300	5,000	137-704-000	S&W-Swimming-Miscellaneous Programs	6,300	6,300	6,300
629	625	700	515	137-719-000	Fringe Benefits-Miscellaneous Programs	700	700	700
750	0	300	0	141-704-101	S&W-Tennis Jr. High-Supervisor	300	300	300
164	507	500	140	141-704-102	S&W-Tennis Jr. High-Assistants	500	500	500
96	49	100	14	141-719-000	Fringe Benefits-Tennis Jr. High	100	100	100
0	236	100	252	141-740-000	Operating Supplies-Tennis Jr. High	100	100	100
454	0	300	342	141-744-000	T-Shirts-Tennis Jr High	300	300	300
2,759	1,800	1,000	1,209	142-704-101	S&W-Tennis Camp-Supervisor	1,200	1,200	1,200
2,902	1,078	1,000	758	142-704-102	S&W-Tennis Camp-Assistants	800	800	800
597	279	300	203	142-719-000	Fringe Benefits-Tennis Camp	300	300	300
211	260	100	20	142-740-000	Operating Supplies-Tennis Camp	100	100	100
1,078	440	500	360	142-744-000	T-Shirts-Tennis Camp	500	500	500

RECREATION 208
EXPENDITURES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENT - RECREATION CODE: 208-000

2016	2017	2018 BUDGET	2018 THRU AUGUST		EXPENDITURES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
900	0	0	0	145-704-101	S&W-Volleyball-Supervisor	0	0	0
701	1,825	0	0	145-704-102	S&W-Volleyball-Officials	0	0	0
169	177	0	61	145-719-000	Fringe Benefits-Volleyball	0	0	0
0	132	0	0	145-740-000	Operating Supplies-Volleyball	0	0	0
180	375	0	0	145-744-000	T-Shirts-Volleyball	0	0	0
0	0	0	0	148-704-101	S&W-Wrestling-Supervisor	0	0	0
0	0	0	0	148-704-102	S&W-Wrestling-Officials	0	0	0
105	113	0	0	148-719-000	Fringe Benefits-Wrestling	0	0	0
0	0	0	0	148-740-000	Operating Supplies-Wrestling	0	0	0
0	0	0	0	148-744-000	T-Shirts-Wrestling	0	0	0
1,371	1,181	0	0	155-704-101	S&W-Martial Arts-Supervisor	0	0	0
0	1,893	0	0	155-719-000	Fringe Benefits-Martial Arts	0	0	0
0	120	0	0	155-744-000	T-Shirts-Martial Arts	0	0	0
0	0	0	20	150-704-101	S&W-Cheerleading-Supervisor	0	0	0
0	0	0	498	150-719-000	Fringe Benefits-Cheerleading	0	0	0
0	0	0	173	150-740-000	Operating Supplies-Cheerleading	0	0	0
0	0	0	0	150-744-000	T-Shirts-Cheerleading	0	0	0
24,524	23,949	12,900	15,668	156-704-101	S&W-Field Maintenance	16,000	16,000	16,000
2,626	2,357	1,400	1,614	156-719-000	Fringe Benefits-Field Maintenance	1,700	1,700	1,700
0	(95)	0	232	156-740-000	Operating Supplies-Field Maintenance	200	200	200
1,275	1,134	1,300	931	156-751-000	Gasoline & Motor Oil-Field Maintenance	1,200	1,200	1,200
11,776	2,336	3,000	1,268	156-802-000	Contractual Services-Field Maintenance	2,000	2,000	2,000
4,671	5,783	4,800	4,093	156-930-000	Repair & Maintenance-Field Maintenance	4,500	4,500	4,500
0	63	0	0	156-943-000	Equipment Rental	0	0	0
0	76	0	104	160-740-000	Fundraising Expenses	0	0	0
0	0	0	0	160-740-800	Foundation Expenses	0	0	0
2,961	9,070	2,000	0					
179,219	151,747	147,800	108,597		TOTAL RECREATION EXPENSES:	130,000	130,000	130,000

SR CENTER FUND 211
 EXPENDITURES BUDGET
 FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
 DEPARTMENT - SR CENTER CODE: 211-000

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	EXPENDITURES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
77,895	85,559	79,200	52,465	702	Salaries & Wages	83,800	85,500	84,200
22,177	22,419	25,000	17,804	704	Salaries & Wages - Part Time	25,500	26,100	26,700
54,445	60,593	59,200	33,137	719	Fringe Benefits	61,400	62,600	61,800
2,109	2,155	2,500	1,876	740	Operating Supplies	2,500	2,500	2,500
449	3,834	3,000	3,263	740-180	Active for Life Expo	3,500	3,500	3,500
0	0	200	150	741-400	Senior Christmas Supplies	200	200	200
59	0	100	0	741-500	Cooking Supplies	100	100	100
2,173	791	2,200	99	741-700	Special Events	2,200	2,200	2,200
0	0	0	233	741-800	Unmet Expenses	0	0	0
100	100	100	100	801	Professional Services	100	100	100
9,817	1,938	2,800	1,516	802	Contractual Services	2,800	2,800	2,800
75	0	100	145	820	Membership Dues	100	100	100
1,706	1,686	1,800	1,066	853	Telephone	1,800	1,800	1,800
589	559	1,000	220	860	Transportation & Trips	1,000	1,000	1,000
929	360	1,500	90	864	Conferences & Workshops	1,500	1,500	1,500
1,200	1,200	1,200	800	910	Insurance & Bonds	1,200	1,200	1,200
4,807	4,844	4,700	3,284	921	Utilities - Electric	5,500	5,500	5,500
1,448	1,577	1,700	1,391	923	Utilities - Heat	2,500	2,500	2,500
345	391	500	334	927	Utilities - Water	500	600	700
1,038	679	1,200	1,169	930	Repairs, Maint. & Supplies	4,200	1,200	1,200
37	367	0	6	943	Equipment Rental	0	0	0
26	0	100	0	956	Miscellaneous Expenses	100	100	100
5,700	5,645	8,100	5,400	969-600	Contribution to Technology Fund	8,500	8,100	7,100
187,123	194,698	196,200	124,547		TOTAL SR CENTER EXPENSES:	209,000	209,200	206,800

DDA - OPERATING FUND 493
REVENUES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENT - DDA - OPERATING FUND CODE: 493-000

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	REVENUES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
44,705	43,293	44,000	43,538	403	Taxes - 2 Mill	42,700	43,000	43,000
69,501	65,000	64,700	64,748	403-100	Tax Increment Financing	67,000	64,000	64,000
18	60	0	0	407	Delinquent Personal Property Tax	0	0	0
680	289	200	410	437	Industrial Facility Tax	500	500	500
0	7,676	9,200	9,246	441	Local Stabilization	9,000	8,000	8,000
0	0	0	120	445	Special Acts	0	0	0
175	200	100	75	650-700	Electronic Sign Revenue	100	100	100
4,907	3,945	3,600	5,084	651	Farmer's Market	3,600	3,600	3,600
976	1,797	900	2,830	666	Interest	1,800	1,800	1,800
1,000	0	0	0	676	Contribution from Others	0	0	0
2,931	7,127	1,000	2,857	676-100	Advertising Sales	1,000	1,000	1,000
494	845	0	275	694	Misc Revenues	0	0	0
0	0	0	670	694-120	Group Buy-In	500	500	500
6,718	15,907	10,000	12,444	694-140	Love Ludington Race Series	10,000	10,000	10,000
6,718	15,907	10,000	12,444	694-141	Small Business Saturday	0	0	0
500	500	0	0	694-150	Misc Rev-Friday Night Live	5,000	5,000	5,000
7,116	10,195	5,600	5,398	694-160	Misc Rev-Oktoberfest	25,000	25,000	25,000
25,901	26,927	25,000	1,050	694-170	Misc Rev-New Year's Eve	24,000	24,000	24,000
25,626	20,099	24,000	3,120	694-180	Misc Rev-St. Patrick's Day	2,400	2,400	2,400
2,239	2,470	2,400	3,706	694-190	Misc Rev-Movies in the Park	0	0	0
0	0	0	0	694-200	Misc Rev - Baby Badger	6,200	6,200	6,200
5,950	6,650	6,300	6,650	694-300	Donated Revenue	0	0	0
4,026	6,500	0	0	694-400	Misc Rev - South James St Event	0	0	0
709	16,141	0	1,524	694-500	Misc Revenue-Fees-Gift Certificat	0	0	0
210,892	251,526	207,000	176,189		TOTAL REVENUES	198,800	195,100	195,100
(14,438)	(38,417)	1,600	(74,868)		Prior Year Fund Balance	(44,100)	(38,700)	(37,100)
196,454	213,109	208,600	101,320		TOTAL DDA OPERATING REVENUES:	154,700	156,400	158,000

DDA - OPERATING FUND 493
EXPENDITURES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENT - DDA - OPERATING FUND CODE: 493-000

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	EXPENDITURES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
53	187	200	135	702	Salaries & Wages	200	200	200
33,900	36,600	37,300	24,867	703	Administrative Fees	38,100	38,900	39,700
30,004	30,597	30,500	20,204	704	Salaries & Wages - Part-time	31,300	32,000	32,700
3,030	3,098	3,300	2,177	719	Fringe Benefits	3,400	3,500	3,600
10,982	14,661	900	3,488	740	Operating Supplies	1,600	1,600	1,600
108	532	500	126	740-100	Supplies - Boat Train	800	800	800
2,897	7,741	6,700	6,934	740-140	Love Ludington Race Series	6,700	6,700	6,700
525	0	0	0	740-141	Small Business Saturday	0	0	0
13,888	11,796	11,400	10,451	740-200	Supplies-FNL	11,400	11,400	11,400
24,237	13,311	14,100	0	740-300	Supplies-Oktoberfest	14,100	14,100	14,100
18,271	18,646	17,000	317	740-400	Supplies-NYE	17,000	17,000	17,000
2,055	1,279	1,300	1,502	740-500	Supplies - St Patrick's Day	1,300	1,300	1,300
0	0	0	0	740-600	Movies in the Park	0	0	0
709	15,739	0	0	740-700	Supplies-James St Legacy Park	0	0	0
5,055	200	2,200	10,395	801	Professional Services	2,400	2,500	2,500
7,896	7,484	8,500	8,168	802	Contractual Services	8,100	8,100	8,100
9,000	0	0	0	802-100	Contractual Svc - Sidewalk	0	0	0
0	0	0	0	820	Membership Dues	0	0	0
1,500	1,161	600	344	853	Telephone	600	600	600
63	0	0	0	860	Transportation	0	0	0
9,962	16,231	12,300	8,562	900	Printing & Publishing	11,700	11,700	11,700
305	692	1,000	503	902	Farmer's Market	1,000	1,000	1,000
846	779	900	399	921	Utilities - Electric - Sign	900	1,000	1,100
0	0	0	0	930	Repairs, Maint. & Materials	0	0	0
1,606	3,810	3,000	2,150	956	Miscellaneous	3,100	3,100	3,100
11,200	11,200	0	0	967-1	Contribution to General Fund	0	0	0
990	990	0	0	968-100	Depreciation	0	0	0
700	670	900	600	969-600	Contribution to Technology Fund	1,000	900	800
0	0	0	0	977	Equipment	0	0	0
0	0	36,000	0	978	Land Acquisition	0	0	0
189,782	197,403	198,600	101,320		TOTAL DDA OPERATING EXPENSES:	154,700	156,400	158,000

WATER PLANT FUND 591
 EXPENDITURES BUDGET
 FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
 DEPARTMENT - WATER PLANT FUND CODE: 591-556

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	EXPENDITURES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
391,303	399,707	378,500	244,551	702	Salaries & Wages	386,800	394,600	402,500
80,400	82,100	83,800	55,907	703	Administrative Expenses	85,500	87,300	89,100
561	280	1,400	205	704	Salaries & Wages - Part Time	1,400	1,400	1,400
310,025	123,727	270,400	169,611	719	Fringe Benefits	272,200	277,700	283,200
2,400	2,400	3,500	1,600	719-100	BC/BS Reimbursement	2,400	2,400	2,400
375	140	400	400	722-100	Licenses	200	200	200
95,421	81,483	99,000	63,229	740	Operating Supplies	101,400	104,000	106,600
8,922	44,539	26,200	11,411	801	Professional Services	80,200	39,500	16,200
246	325	200	0	801-100	CDL Drug / Alcohol Testing	200	200	200
21,133	43,568	125,800	116,631	802	Contractual Services	128,700	287,700	139,700
602	567	600	604	820	Membership & Dues	600	600	600
0	110	200	86	835	Health Services	0	0	0
6,198	5,705	2,600	3,081	853	Telephone	900	900	900
36	32	100	20	853-100	Cell phone	100	100	100
0	246	300	0	860	Transportation	300	300	300
265	1,903	2,200	837	864	Conferences & Workshops	2,200	2,200	2,200
28,219	27,923	28,000	27,275	910	Insurance & Bonds	27,800	27,800	27,800
150,145	157,947	166,500	112,505	921	Utilities - Electric	175,700	179,300	182,900
14,481	12,833	20,000	15,852	923	Utilities - Heat	22,600	23,000	23,500
18,206	4,214	18,000	4,998	930	Repairs, Maint. & Supplies	18,000	18,000	18,000
29,500	31,400	33,400	18,091	943	Equipment Rental	35,100	36,900	38,800
0	0	0	0	956	Miscellaneous Expenses	1,000	0	0
3,400	3,540	4,200	2,800	969-600	Contribution To Technology Fund	4,400	4,300	3,900
0	0	313,300	174,287	970-801	Capital Improvement-Professional	0	0	0
0	0	1,636,300	1,553,085	970-802	Capital Improvement-Contractual	0	0	0
0	0	30,000	0	977	Equipment	50,000	8,000	0
0	0	188,000	0	991	Principal	191,000	193,000	196,000
0	63,579	132,400	45,305	995	Interest	129,800	127,200	124,500
0	0	0	0	999	Agent Fees & Service Charge	0	0	0
1,161,838	1,088,267	3,565,300	2,622,370		TOTAL WATER PLANT EXPENSES:	1,718,500	1,816,600	1,661,000
639,150	565,248	1,293,200	1,428,022		TOTAL WATER MAINTENANCE EXPENSES:	642,600	848,400	647,600
1,800,988	1,653,515	4,858,500	4,050,391		TOTAL WATER PLANT & MAINTENANCE EXPENSES:	2,361,100	2,665,000	2,308,600

WASTE WATER TREATMENT PLANT FUND 592
EXPENDITURES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENT - WWTP FUND CODE: 592-527

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	EXPENDITURES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
241,257	252,175	261,000	151,667	702	Salaries & Wages	264,500	269,800	275,200
80,400	82,100	83,800	55,867	703	Administrative Expenses	85,500	87,300	89,100
214,051	35,922	186,400	108,290	719	Fringe Benefits	185,200	188,900	192,700
1,200	0	0	0	719-100	BC/BS Employee Reimbursement	0	0	0
0	96	100	0	722	CDL License	100	100	100
90	330	300	95	722-100	Licenses	300	300	300
118,270	112,588	134,500	88,655	740	Operating Supplies	130,000	132,700	135,300
0	0	0	27	782	Road Materials & Supplies	0	0	0
20,444	22,985	422,500	21,138	801	Professional Services	21,000	41,000	21,000
0	43	0	0	801-100	CDL Drug/Alcohol Testing	0	0	0
27,452	27,718	29,300	10,798	802	Contractual Services	278,500	278,500	278,500
505	450	500	463	820	Membership Dues	500	500	500
498	307	200	100	835	Health Services	200	200	200
2,764	4,474	3,000	2,017	853	Telephone	3,000	3,000	3,000
540	540	600	1	853	Cellular Telephone	600	600	600
3,193	330	2,800	534	864	Conferences & Workshops	2,500	2,500	2,500
28,219	27,923	28,000	27,275	910	Insurance & Bonds	27,800	27,800	27,800
60,098	61,367	61,200	40,420	921	Utilities - Electric - Lift Station	65,600	67,000	68,400
197,041	224,385	226,900	131,060	921-100	Utilities - Electric - WWTP	229,400	234,000	238,700
2,366	1,934	2,500	1,671	923	Utilities - Gas - Lift Station	2,600	2,600	2,600
3,156	3,848	5,100	2,244	923-100	Utilities-Gas- WWTP	4,500	4,500	4,500
1,060	1,135	1,300	759	927	Utilities - Water	1,300	1,400	1,500
13,679	19,116	15,000	1,677	930	Repairs, Maint. & Supplies	37,000	15,000	15,000
35,400	36,200	37,000	21,828	943	Equipment Rental	38,900	40,900	43,000
0	0	0	0	956	Miscellaneous	0	0	0
2,700	2,583	3,200	2,133	969-600	Contribution To Technology Fund	3,300	3,200	3,000
0	0	1,271,400	341,417	970-801	Cap Imp - Professional Svc	1,271,400	626,300	0
0	0	10,739,100	8	970-802	Cap Imp - Contractual Svc	10,739,100	5,289,400	0
0	0	12,000	0	977	Equipment	0	0	0
0	0	448,200	0	991-200	15 Bond Principal	448,200	448,200	448,200
15,600	17,672	330,300	0	995-200	15 Bond Interest	330,300	480,700	468,400
0	0	75,000	75,000	991-100	07 Bond: Principal	75,000	80,000	80,000
0	0	13,200	13,163	995-100	07 Bond: Interest	12,000	10,800	9,600
1,069,984	936,220	14,394,400	1,098,305		TOTAL WASTE WATER TREATMENT PLANT EXP:	14,258,300	8,337,200	2,409,700
427,573	462,774	1,871,500	1,998,930		TOTAL SEWAGE MAINTENANCE EXPENSE:	391,600	594,100	379,500
1,497,557	1,398,994	16,265,900	3,097,235		TOTAL WWTP & SEWAGE MAINTENANCE EXPENSES:	14,649,900	8,931,300	2,789,200

MUNICIPAL MARINA FUND 594
 REVENUES BUDGET
 FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
 DEPARTMENT - MUNICIPAL MARINA FUND CODE: 594-000

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	REVENUES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
0	0	0	0	566-100	Waterways Grant-Preliminary Engineering Study	183,000	96,500	148,500
0	0	0	0	567-100	State Grant - Dredging	0	0	0
0	0	0	0	645	Apparel Sales	0	0	0
471	522	500	168	646	Pop Sales	500	500	500
6,025	4,510	5,700	2,092	647	Ice Sales	5,000	5,000	5,000
1,055	845	1,000	775	648	Pump Out Revenues	1,000	1,000	1,000
216	188	200	145	648-100	Holding Tank Supply Sales	200	200	200
263,014	228,040	234,500	278,853	649	Gas Sales	292,300	292,300	292,300
126,775	109,908	115,000	150,469	649-100	Diesel Sales	162,600	162,600	162,600
86	60	100	88	649-200	Oil Sales	100	100	100
9,423	5,860	8,200	6,359	649-300	Non Tax Fuel	9,500	9,500	9,500
232	220	200	140	650	Miscellaneous Sales	200	200	200
269	335	300	146	650-100	Telescope Sales	300	300	300
0	87	0	0	650-500	Misc Scrap Sales	0	0	0
999	1,035	1,000	347	651	Laundry Sales	1,000	1,000	1,000
735	805	800	845	652	Sign Sales	800	800	800
188,262	214,858	214,300	207,780	653	Seasonal Boat Slip Rentals	207,300	207,300	207,300
200	200	0	0	653-100	Waiting List Application Fee	0	0	0
110,591	97,077	96,700	94,770	654	Transient Boat Slip Rentals	105,700	105,700	105,700
2,733	4,471	4,500	6,058	666	Interest Earned	8,700	8,700	8,700
1,297	0	0	0	677	Reimbursements	0	0	0
712,384	669,021	683,000	749,035		TOTAL REVENUES:	978,200	891,700	943,700
85,877	49,695	(20,100)	(176,130)		Prior Year Fund Balance:	161,700	77,700	113,500
798,261	718,716	662,900	572,905		TOTAL MUNICIPAL MARINA REVENUES:	1,139,900	969,400	1,057,200

MUNICIPAL MARINA FUND 594
EXPENDITURES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2018, 2019, 2020
DEPARTMENT - MUNICIPAL MARINA FUND CODE: 594-000

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	EXPENDITURES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
48,583	49,012	50,100	32,383	702	Salaries & Wages	51,100	52,100	53,100
46,800	47,800	48,800	32,533	703	Administrative Expenses	49,800	50,800	51,900
78,578	69,080	72,000	59,062	704	Salaries & Wages - Part Time	72,000	72,000	72,000
45,424	32,221	43,200	29,205	719	Fringe Benefits	43,300	44,000	44,700
724	0	0	0	720	Unemp. Compensation	0	0	0
5,302	5,394	5,900	2,856	740	Operating Supplies	5,900	5,900	5,900
1,763	273	1,100	618	740-100	Ice	1,100	1,100	1,100
491	529	600	518	740-200	Pop	600	600	600
0	0	0	0	740-300	Sale Items	0	0	0
68	210	0	0	740-400	Holding Tank Supplies	200	0	200
1,342	825	1,500	1,116	744	Clothing Allowance	1,500	1,500	1,500
226,120	195,615	201,000	214,611	751	Gasoline	251,600	251,600	251,600
96,260	79,392	89,100	106,364	751-100	Diesel	130,700	130,700	130,700
10	0	200	182	751-200	Motor Oil	0	200	0
3,109	4,355	3,100	4,043	801	Professional Services	3,000	3,000	3,000
29,740	40,834	30,100	31,466	802	Contractual Services	44,000	42,500	22,500
2,750	7,085	12,000	0	802-100	Dock Repairs	12,000	12,000	12,000
250	250	500	250	820	Membership Dues	500	500	500
110	0	500	0	835	Health Services	500	500	500
7,839	5,537	6,300	4,376	853	Telephone & Television	6,300	6,300	6,300
540	540	600	225	853-100	Cellular Phone	600	600	600
0	0	300	0	860	Transportation	300	300	300
21,350	1,850	400	850	880	Community Promotion	400	400	400
1,776	1,750	1,600	585	900	Printing & Publishing	2,100	2,100	2,100
7,839	7,756	7,800	7,576	910	Insurance & Bonds	7,700	7,700	7,700
20,976	18,793	21,000	13,419	921	Utilities - Electric	26,300	26,900	27,500
1,417	1,769	2,200	1,086	923	Utilities - Heat/Gas	1,900	1,900	1,900
4,259	9,999	5,100	1,197	927	Utilities - Water	7,600	7,900	8,200

TECHNOLOGY FUND 650
REVENUE BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENT - TECHNOLOGY FUND CODE: 650-000

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	REVENUES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
2,400	2,201	3,700	2,467	574-171	Contributions from City Council	4,500	4,400	3,300
3,500	3,923	5,100	3,400	574-172	Contributions from City Manager	5,100	4,800	4,200
9,200	8,899	10,200	6,800	574-173	Contributions from City Clerk	10,300	16,100	9,500
5,800	5,550	6,800	4,533	574-174	Contributions from City Treasurer	7,100	6,900	6,300
6,900	11,004	7,300	4,867	574-175	Contributions from City Assessor	7,700	7,500	7,100
18,945	18,563	27,400	18,267	574-176	Contributions from Police Dept	46,300	20,500	18,600
2,000	2,201	2,700	1,800	574-177	Contributions from Fire Dept	2,600	2,500	2,300
1,800	1,818	2,900	1,933	574-178	Contributions from Cemetery	3,100	3,000	2,700
1,100	1,053	1,300	867	574-179	Contributions from Comm Dev	1,700	1,700	1,600
700	670	900	600	574-180	Contributions from DDA	1,000	900	800
5,700	5,645	8,100	5,400	574-181	Contributions from Senior Ctr	8,500	8,100	7,100
3,400	3,540	4,200	2,800	574-182	Contributions from Water Dept	4,400	4,300	3,900
2,700	2,583	3,200	2,133	574-183	Contributions from Sewer Dept	3,300	3,200	3,000
2,800	2,775	5,200	3,467	574-184	Contributions from Marina	5,500	5,400	5,000
2,900	2,679	3,300	2,200	574-185	Contributions from Motor Pool	3,400	3,300	3,100
4,200	2,679	3,300	2,200	574-187	Contributions from Cartier Park	3,500	3,300	2,900
2,000	4,497	2,600	1,733	574-188	Contributions from DPW	2,800	2,700	2,300
2,200	2,201	2,500	1,667	574-189	Contributions from Water Maint	3,000	3,000	2,900
2,200	2,201	2,500	1,667	574-190	Contributions from Sewer Maint	3,000	3,000	2,900
700	670	900	600	574-191	Contributions from City Hall	900	900	800
700	3,253	1,200	800	574-192	Contributions from Assessor Rental Inspection	1,300	1,300	1,100
0	0	0	0	666	Interest Earned on Investments	0	0	0
81,845	88,604	105,300	70,200		TOTAL REVENUES:	129,000	106,800	91,400
0	0	0	(9,337)		Prior Year Fund Balance:	0	0	0
81,845	88,604	105,300	60,863		TOTAL TECHNOLOGY FUND REVENUES:	129,000	106,800	91,400

MOTOR POOL 661
REVENUES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENT - MOTOR POOL FUND CODE: 661-000

2016	2017	2018 BUDGET	2018 Thru AUGUST	CODE	REVENUES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
0	0	0	0	539	State Grant	0	0	0
2,826	2,905	2,800	2,784	650	Miscellaneous Sales	3,000	3,000	3,000
831	1,240	500	2,434	666	Interest Earned	1,700	1,700	1,700
2,384	780	1,000	319	677	Reimbursements	700	700	700
17,848	0	0	0	677-100	Reim - L.M.T.A.	0	0	0
11,782	11,453	11,700	9,340	677-200	Reim - PM Twp	11,700	11,700	11,700
0	0	0	0	677-250	Reim - Fire Dept	0	0	0
238	244	200	238	677-300	Reim - Other	200	200	200
1,112	1,103	900	969	677-400	Reim - Hamlin Twp	1,000	1,000	1,000
543,252	561,105	573,000	357,250	687-000	Rent - General Fund	617,400	625,200	672,100
71,594	55,702	87,000	42,749	687-100	Rent - Major Streets	92,600	92,600	92,600
37	559	0	582	687-110	Rent-Senior Center	0	0	0
121,621	111,116	123,000	137,233	687-200	Rent - Local Streets	157,700	166,000	174,700
10,231	6,300	9,000	8,707	687-250	Rent-Cartier Park	9,500	10,000	10,500
29,424	31,236	33,400	18,091	687-300	Rent - Water Plant	35,100	36,900	38,800
0	0	0	0	687-350	Rent - DDA	0	0	0
55,591	57,264	58,300	30,803	687-400	Rent - Water Maintenance	61,300	64,400	67,700
35,400	36,328	37,000	22,048	687-500	Rent - WWTP Fund	38,900	40,900	43,000
29,585	29,673	20,000	12,710	687-510	Rent - Sewage Maintenance	21,000	22,100	23,300
6,783	8,300	8,500	4,133	687-600	Rent - Marina Fund	9,000	9,500	10,000
0	71	0	0	687-700	Rent - Recreation Fund	200	200	200
2,537	1,740	1,500	1,598	694	Miscellaneous Revenues	1,500	1,500	1,500
9,066	58,453	2,000	15,000	695-100	Sale of Equipment	2,000	2,000	2,000
952,141	975,569	969,800	666,989		TOTAL REVENUES:	1,064,500	1,089,600	1,154,700
257	(55,100)	(2,500)	121,735		Prior Year Fund Balance:	(19,500)	247,100	137,800
952,398	920,470	967,300	788,723		TOTAL MOTOR POOL REVENUES:	1,045,000	1,336,700	1,292,500

MOTOR POOL 661
EXPENDITURES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2019, 2020, 2021
DEPARTMENT - MOTOR POOL FUND CODE: 661-000

2018	2017	2018 BUDGET	2018 Thru AUGUST	CODE	EXPENDITURES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
169,563	199,610	201,900	135,949	702	Salaries & Wages	206,400	210,600	214,900
60,200	61,500	62,800	41,867	703	Administrative Expenses	64,100	65,400	66,800
6,890	8,415	0	0	704	Salaries & Wages - Part Time	0	0	0
144,930	84,174	144,200	96,067	719	Fringe Benefits	144,500	147,500	150,500
48	48	100	48	722	CDL Licenses	0	0	100
4,579	5,359	5,600	4,650	740	Operating Supplies	5,600	5,600	5,600
924	2,193	1,000	742	743	Tools	1,000	1,000	1,000
118,431	108,332	100,000	93,932	751	Gasoline, Motor Oil, Etc.	140,000	140,000	140,000
2,914	4,513	4,800	4,683	801	Professional Services	4,700	4,800	4,900
2,204	1,979	2,500	1,979	801-100	CDL Drug / Alcohol Testing	2,500	2,500	2,500
10,936	10,309	6,500	6,288	802	Contractual Services	14,000	6,500	6,500
448	195	300	261	835	Health Services	0	300	0
2,072	2,030	2,100	1,036	853	Telephone	2,100	2,100	2,100
300	300	300	0	853	Cellular Telephone	300	300	300
0	0	0	0	33	Transportation	0	0	0
0	0	0	0	864	Conferences & Workshops	0	0	0
54,871	54,295	54,400	53,035	910	Insurance & Bonds	53,700	53,700	53,700
20,309	18,395	18,900	10,633	921	Utilities - Electric	19,200	19,600	20,000
9,297	10,751	9,000	7,487	923	Utilities - Heat	12,900	12,900	12,900
2,352	2,393	2,500	1,306	927	Utilities - Water	2,500	2,500	2,500
93,463	97,560	95,000	52,924	930	Repairs, Maint. & Supplies	95,000	95,000	95,000
53	114	100	53	956	Miscellaneous Expenses	100	100	100
244,715	245,326	0	0	968-100	Depreciation	0	0	0
2,900	2,679	3,300	2,200	969-600	Contribution To Technology Fund	3,400	3,300	3,100
0	0	30,000	0	970-802	Capital Improvement-Contractual	0	0	0
0	0	222,000	273,584	977	Equipment	273,000	563,000	510,000
952,398	920,470	967,300	788,723		TOTAL MOTOR POOL EXPENSES:	1,045,000	1,336,700	1,292,500

CITY OF LUDINGTON
THREE-YEAR
CAPITAL IMPROVEMENT
PROGRAM
2019 - 2021

**CITY OF LUDINGTON
THREE YEAR
CAPITAL IMPROVEMENT PROGRAM
2019 - 2021**

- SUMMARY -

The following is a brief summary of the Three-Year Capital Improvement Program 2019 - 2021, which is only a projection of projects that may occur over the next three years.

Information has been obtained from department supervisors and other City staff members in reference to desired capital improvement projects/purchases and anticipated major maintenance & repair items (over \$5,000), which would be large expenditures to the City and have a life expectancy of at least three years. Funding has not been allocated for all Capital Improvement items in the proposed three-year budget but have been included as part of the Three-Year Program as possible projects that would be considered if funding were available.

Projects have been broken down into individual departments with estimated costs for each project/purchase along with how it would be financed. The determining factor as to whether or not these projects/purchases are completed will depend on the status of City finances at that time.

Examples of capital improvement items included in the Three-Year Capital Improvement Program are new buildings, extension of water and sewer lines, anticipated grant funds the City is planning on applying for, major equipment purchases, etc. Major maintenance items such as street resurfacing, roof repairs, etc. are also included.

The priority of these projects over the next three years will change. There will be projects that come up, which are a higher priority than projects already included in the existing three-year program. This is the reason why the program is updated on an annual basis.

If anyone has questions or concerns in reference to any project listed in the Three-Year Capital Improvement Program, please feel free to contact me.



**Steve Brock
Interim City Manager**

CITY OF LUDINGTON
THREE - YEAR CAPITAL IMPROVEMENT PROGRAM
2019 - 2021

2019 PROJECTS

(Funding was allocated for these projects in the 2019 Budget.)

CITY HALL

(General Fund)

1) Replace Some Air Conditioning Units/Furnaces. \$30,000

CEMETERY

(General Fund)

1) Pave dirt road in Cemetery. \$20,000

POLICE DEPARTMENT

(Technology Fund/ MMRMA RAP Grant)

1) Replace in-car computers (5 Vehicles). \$25,000

2) Replace two S.E.R.T. Rifle Ballistic Vests. \$5,500

FIRE DEPARTMENT

(General Fund)

1) Replace 6 sets of Turnout Gear. \$12,600

DPW

(General Fund)

1) Repair drainage issue at Maritime Museum. \$100,000

SIDEWALK REPLACEMENTS PROGRAM

(General Fund)

1) Replace various sidewalks throughout City. \$109,000

(50/50 Program - Volunteer, Sale of Property & Trip Hazard

PARKS

(General Fund)

1) Install irrigation system at Maritime Heritage Park. \$35,000

LAUNCHING RAMPS

(General Fund)

1) Dredge Loomis Street Boat Ramps. \$10,000

2) Repairs to Copeyon Park Boat Ramps. \$120,000

2019 Continued

MAJOR STREETS

(Major Street Fund)

1) Micro Seal Madison St.(Ludington Ave. to First St.)	\$100,000
2) Engineering Fees for Small Urban Grant - Loomis St. (Rath to Delia)	\$40,000
3) Install sidewalk along Tinkham Ave. and Lakeshore Dr. (Fill Gaps)	\$40,000
4) Crack Patching and Hot Patching. (Various Locations)	\$20,000

LOCAL STREETS

(Local Street Funding)

1) Surface Maintenance - Hot Patching / Crack Sealing.	\$20,000
2) Construction Various Locations.	\$40,000

WEST LUDINGTON AVENUE

(MINRTF Grant/Patronicity Grant/Consumers Energy Grant/Private Contributions)

1) West Ludington Avenue Beautification Project.	\$517,800
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CARTIER PARK CAMPGROUND

(Cartier Park Fund / Private Contributions)

1) Purchase new playground equipment.	\$5,000
2) Allocate funds to be set aside for construction of a new restroom. (The City will also be applying for grant funds.)	\$25,000

WATER MAINTENANCE

(Water Fund)

1) Purchase meters & hydrants.	\$65,000
2) Engineering costs for 2020 Loomis Street Project.	\$20,000

WATER TREATMENT PLANT

(Water Fund)

1) Larger capacity sludge pump for the Water Plant.	\$20,000
2) New radio equipment to replace phone equipment to communicate with the remote sites.	\$30,000

SEWER MAINTENANCE

1) Engineering costs for 2020 Loomis Street Project.	\$20,000
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WASTEWATER TREATMENT PLANT (SEWER PLANT)

(Sewer Fund / Rural Development Bond Funds)

1) Upgrade Wastewater Treatment Plant & Rath Ave. Lift Station. (This project will take 18-24 months to complete.) (Includes both engineering and construction costs.)	\$12,010,500
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2019 Continued ...

MUNICIPAL MARINA

(Marina Fund / Waterways Grant)

1) Dock repairs. Start C Dock Replacement. \$366,000
Electrical upgrades, site work, fire suppression system for C & D Docks.

TECHNOLOGY

(Technology Fund)

1) Replace 20 Office Computers. \$23,000

Need to update computers & Windows by January 20, 2020.

Windows 7 will no longer be supported.

2) Replace 5 Police Dept. In- Car Laptop computers. \$25,000

MOTOR POOL

(Motor Pool Fund)

1) Build out equipment for 2 police vehicles. \$15,000

2) Purchase

 Bucket Truck (Hi-Ranger) \$195,000

 2 - Chevrolet Tahoe's for Police Dept. (\$15,000 Ea.) \$70,000

 Utility Box \$8,000

2020 PROJECTS

Funding has not been allocated for all the following projects in the project 2020 & 2021 Budgets. If the City receives more revenues than expected, those funds and possibly grant funds could be used to do some additional Capital Projects.

(*) Funding has been allocated in the projected budgets for these projects.

ELECTIONS

*(General Fund)

1) Purchase 6 Touch Screen Express Voting Machines. \$41,400

CITY HALL & GROUNDS

(General Fund)

1) Purchase a new phone system for City Hall. \$35,000

(The existing system is over 25 years old.)

*2) New Carpeting in Police Department Offices. \$10,000

CITY PROPERTY OTHER

(General Fund)

1) Construct a new warehouse at DPW site on First Street. \$175,000

2) Construct a new salt barn at DPW site on First Street. \$350,000

CEMETERY

(General Fund / Perpetual Care Fund)

*1) Create a Cremation Garden near columbarium's. \$10,000

2) Pave some gravel roads at the Cemetery. \$20,000

POLICE DEPARTMENT

(General Fund)

*1) Replace service weapons-pistols. \$11,000

FIRE DEPARTMENT

(General Fund)

*1) Replace radios with APX 400 models (20 @ \$600 Each.) \$12,000

SIDEWALKS

(General Fund)

*1) Replace Sidewalks at various locations. \$109,000

2020 Continued ...

PARKS

(General Fund/American Legion Fund Raising)

- *1) Irrigation System at Copeyon Park. \$25,000
- 2) New playground equipment at American Legion /Blodgett Park. \$30,000

LAUNCHING RAMPS

(General Fund / Grant Funds)

- *1) Construct new permanent fishing pier at Copeyon Park. \$180,000
- *2) Dredge Loomis Street Boat Ramps. \$10,000

MAJOR STREETS

(Major Street Fund / Small Urban Funds))

- *1) Repave Loomis Street (Rath to Delia) \$486,800
- *2) Engineering for Loomis Street Project. \$40,000
- *3) Surface Maintenance - Hot Patching & Crack Sealing. \$20,000
- *4) Micro Seal a street to be determined. \$100,000

LOCAL STREETS

(Local Street Fund)

- *1) Surface Maintenance - Hot Patching & Crack Sealing. \$20,000
- *2) Resurface Water Street. \$40,000

RECREATION

(Recreation Fund)

- 1) Replace press box/concession stand on diamond #1 at Oriole Field. \$8,000
- 2) Replace press box on diamond #3 at Oriole Field. \$4,000

CARTIER PARK

(Cartier Park Fund)

- *1) Allocate funds to be set aside for construction of new restroom. \$25,000
- *2) Pave roads. \$70,000

WATER MAINTENANCE

(Water Plant Fund)

- *1) Replace water main on Loomis St. (Rath to Delia). \$220,000
(Includes engineering & construction costs.)
- *2) Purchase meters & Hydrants. \$70,000

WATER PLANT

(Water Fund)

- *1) On-Line UV 254 Monitor for Raw Water Quality. \$8,000

2020 Continued ...

SEWER MAINTENANCE

(Sewer Fund)

*1) Replace sewer main on Loomis Street (Rath to Delia). \$220,000
(Includes engineering & construction costs.)

WASTEWATER TREATMENT PLANT - SEWER PLANT

(Sewer Fund)

*1) Continue with plant upgrade project. \$5,915,700
(Includes engineering & construction costs.)

MARINA

(Marina Funds / Waterways Grant Funds)

*1) Major dock repairs/replacement (F) per engineering study. \$193,000

TECHNOLOGY FUND

(Tech Fund)

*1) Purchase 20 computers. \$29,000
(Continue replacement program to upgrade to Windows 10.)

MOTOR POOL

(Motor Pool Fund)

*1) Purchase Equipment. \$563,000

Plow Truck	\$185,000
End Loader	\$190,000
Police Tahoe	\$35,000
Chipper Truck (#22)	\$75,000
1- Pickup Truck 4X4 (#321)	\$28,000
1- Pickup Truck Extended Cab 4X4	\$30,000

2021 PROJECTS

ELECTIONS

(General Fund)

- 1) Document Management System. \$20,000

CITY HALL

(General Fund)

- *1) New Carpet for City Hall Front Offices. \$10,000

CEMETERY

(General Fund / Perpetual Care Fund)

- 1) Pave roads within cemetery. \$20,000
- 2) Water line improvements within cemetery. \$10,000

SIDEWALKS

(General Fund)

- *1) Repair sidewalks at various locations. \$109,100

PARKS

(General Fund)

- 1) Resurface shuffleboard courts at Stearns Park. \$18,000

LAUNCHING RAMPS

(General Fund) / Grant Funds)

- *1) Dredge Loomis Street Boat Ramps. \$10,000
- 2) Rebuild docks. \$20,000
- 3) Build new restroom and fish cleaning station at Copeyon Park. \$450,000

MAJOR STREETS

(Major Street Funds)

- *1) Micro Seal Streets to be determined. \$100,000
- *2) Surface Maintenance - Hot Patching and Crack Sealing. \$20,000

LOCAL STREETS

(Local Street Fund)

- *1) Surface Maintenance - Hot Patching & Crack Sealing. \$20,000
- *2) Contractual - Construction Various Locations. \$40,000

2021 Continued ...

CARTIER PARK

(Cartier Park Fund)

- *1) Allocate funds to be set aside for construction of new restroom. \$25,000
- 2) Pave roads. \$70,000

WATER MAINTENANCE

(Water Plant Fund)

- *1) Purchase meters & hydrants. \$75,000
- 2) Replace water lines in various locations. \$150,000

SEWER MAINTENANCE

(Sewer Fund)

- 1) Replace sewer lines in various locations. \$150,000

SEWER PLANT

(Sewer Funds / Rural Development Bond Proceeds)

- *1) Continue with upgrades to the plant and lagoons. \$5,915,700
(Includes engineering costs.)

MARINA

(Marina Funds / Waterways Grant Funds)

- *1) Continue Major Dock repairs/replacement per engineering study. \$297,000

TECHNOLOGY

(Tech Funds)

- *1) Purchase 10 replacement computers. \$13,000

MOTOR POOL

(Motor Pool Fund)

- *1) Purchase Equipment \$510,000
 - Plow Truck \$185,000
 - End Loader \$190,000
 - Police Tahoe \$35,000
 - Leaf Vacuum \$25,000
 - Utility Truck (#386) \$25,000
 - Semi-Tractor \$50,000
- 2) Replace gas and diesel fuel pumps, including concrete island. \$30,000