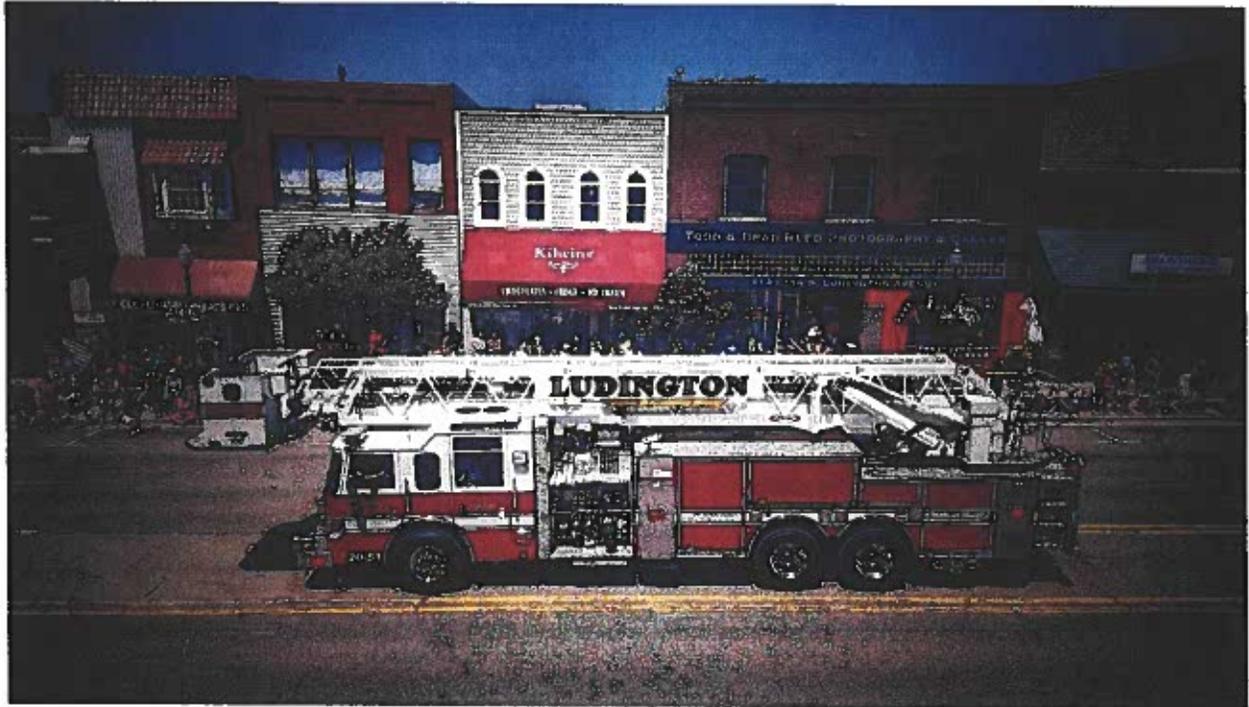


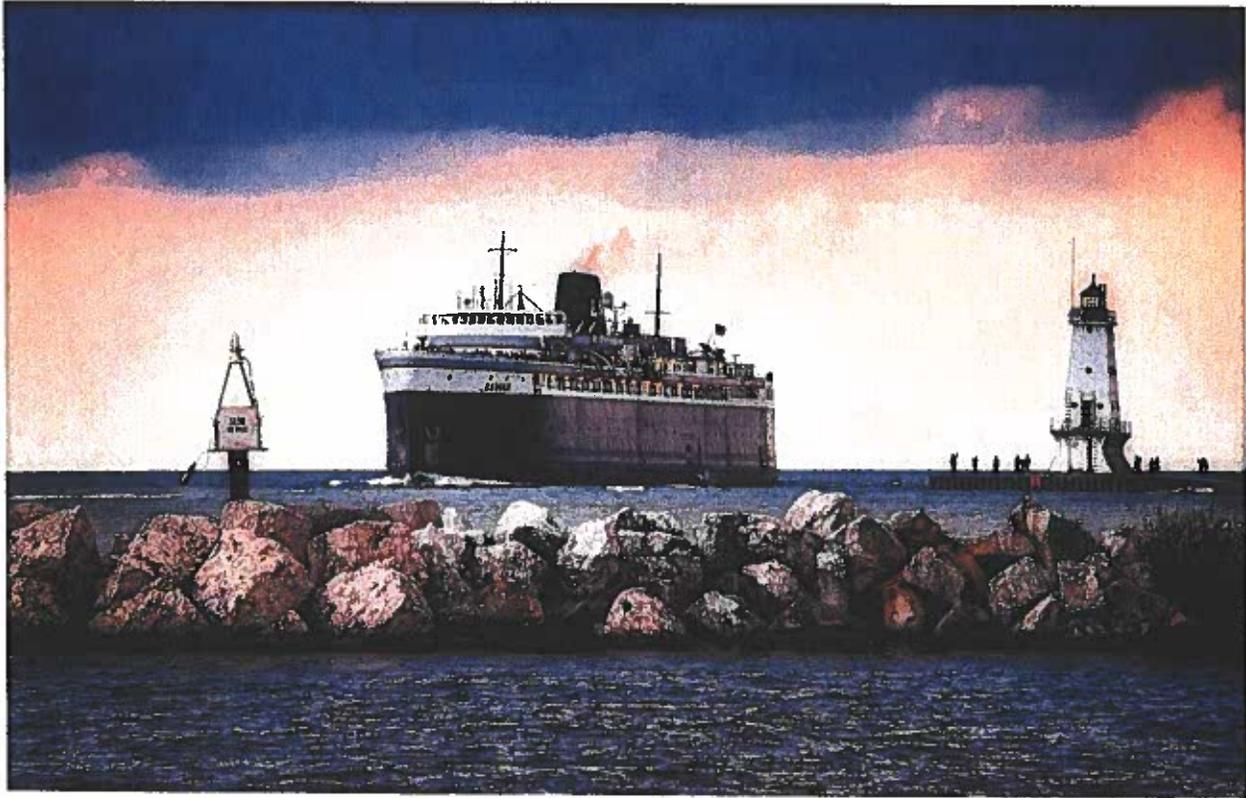
## Budget Summary



**Prepared By:** City Manager Mitchell W. Foster

**Staff Assistance:** City Clerk Deb Luskin  
Assistant to the City Manager Jackie Steckel

## 2020-2022 City of Ludington Budget



**Mayor:** Steve Miller  
**City Councilors:** **First Ward:** Joe Lenius  
**Second Ward:** Kathy Winczewski  
**Third Ward:** Les Johnson  
**Fourth Ward:** Cheri Rozell  
**Fifth Ward:** Angela Serna  
**Sixth Ward:** Dave Bourgette  
**At-Large:** Brandy Miller

### **Standing Committees:**

**Finance and Personnel; Building & Licenses/Long Range Planning; Cemetery, Parks & Recreation/Waterfront; Public Safety/Public Utilities**

# 2020-2022 City of Ludington Budget

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Cartier Park Review

Drinking Water Utility Review

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Marina Review

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Capital Improvement Program Review



## 2020-2022 City of Ludington Budget

### **Honorable Mayor Steve Miller, City Councilors, and taxpayers of the City of Ludington:**

It is my humble honor to present you with the 2020-2022 Operating and Capital budgets for the City of Ludington. During my first nine (9) months as your City Manager, I have had the chance to review existing financials, discuss the history of the City's fiscal position, as well as make inquiries with staff regarding the potential and appetite for change; this budget shall reflect some of that input. This will be a bit different looking than what most of you are used to, but in my opinion, it is our job as local government to make it easier for our taxpayers to understand in order to make more productive comments on our operations.

As with past budgets, this is a three-year budget in order to address immediate issues and our attempt to forecast out into the future based on needs and trends. Interim City Manager Steve Brock presented a budget last year that indicated investments in both physical as well as human capital, and this budget will attempt to do similar things. The City must continue to address our long-term liabilities (physical infrastructure, OPEB/Pension liabilities) while at the same time not losing the view that people are the most important part of a community and organization.

As with previous years, there are a number of basic benchmarks the City has established as baseline requirements:

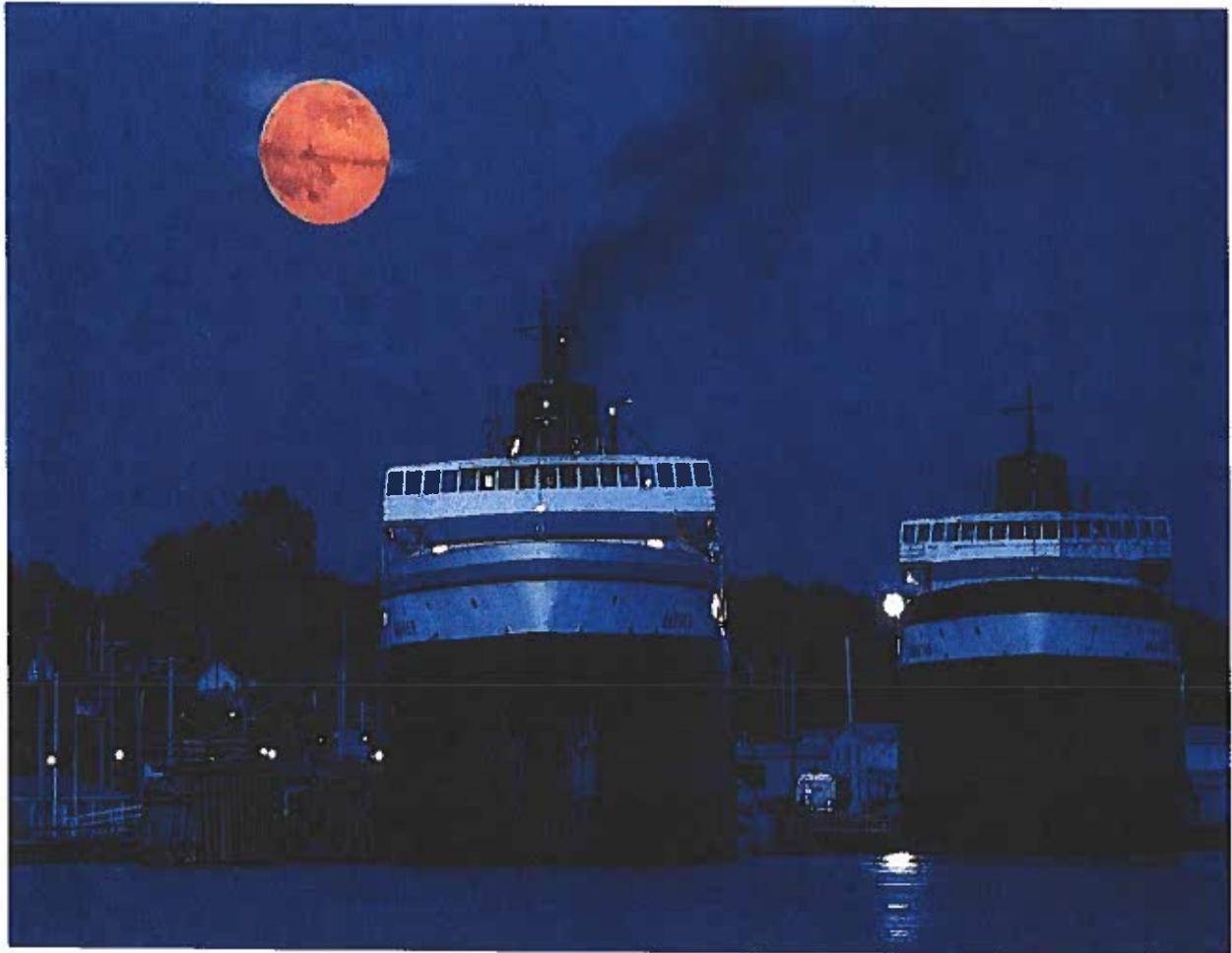
- Maintain a 25% fund balance (or "Rainy Day Fund") in order to deal with lean years, as represented during the Great Recession from 2005-2011. The Government Finance Officers Association recommends that municipalities keep a fund balance that is equal to between 20%-25% of their annual expenditures in their general fund.
- Continue to make investments in upgrading physical capital items as well as maintaining a productive and experienced workforce. Both of these items require financial investments on an annual basis in order for them to keep up with the needs of tomorrow.
- Upgrades to the wastewater treatment plant which was started in 2019 and should be finished by the end of 2020 in order to avoid enforcement action and possible fines from the Department of Environment, Great Lakes and Energy for the state of Michigan. In addition, the City must also determine next steps with regards to de-sludging and closing our east lagoon and sludge storage pond.
- Finally, the City must continue to address our long-term liabilities in an effective yet sustainable manner in order to not leave these unpaid debts to the next generation of taxpayers. Whether that is infrastructure or employee benefits, liabilities can no longer be something that we push off and worry about later.

The City's Department/Division heads and supervisors have done a great job during this budget process, like in the past, of building most of their line-item budget based on past expectations and future assumptions. I will highlight the big changes in each fund as well as any adjustments that have been made to address our benchmarks as outlined above.

## 2020-2022 City of Ludington Budget

It is my hope that you find the budget presented herein complete and meeting your high expectations for our great community.

Mitchell W. Foster  
City Manager  
City of Ludington



# 2020-2022 City of Ludington Budget

## General Fund

**Summary:** The General Fund finances the personnel and operations of City Hall, the Police Department, the Fire Department, a good portion of the Department of Public Works, a portion of the Recreation Department, new sidewalk (and repairs, replacements), beach maintenance and beach patrol, City Council, Elections, City Attorney, streetlights, a portion of the downtown maintenance expenses, as well as the cemetery and parks and other various functions.

### Revenues

The proposed 2020 budget reflects a \$566,700 increase, or a 9.1% increase, in General Fund revenues from 2019 to 2020. Tax revenue is projected to increase by \$33,800 and our local stabilization revenue is anticipated to increase by \$362,100 from 2019 to 2020. Total intergovernmental revenues are projected to increase by \$137,800 (state grant for Copeyon Park and Constitutional Revenue Sharing) and total refunds and reimbursements will increase by \$18,800. All of these budgeted numbers are conservative assumptions based on past actuals and forecasted changes.

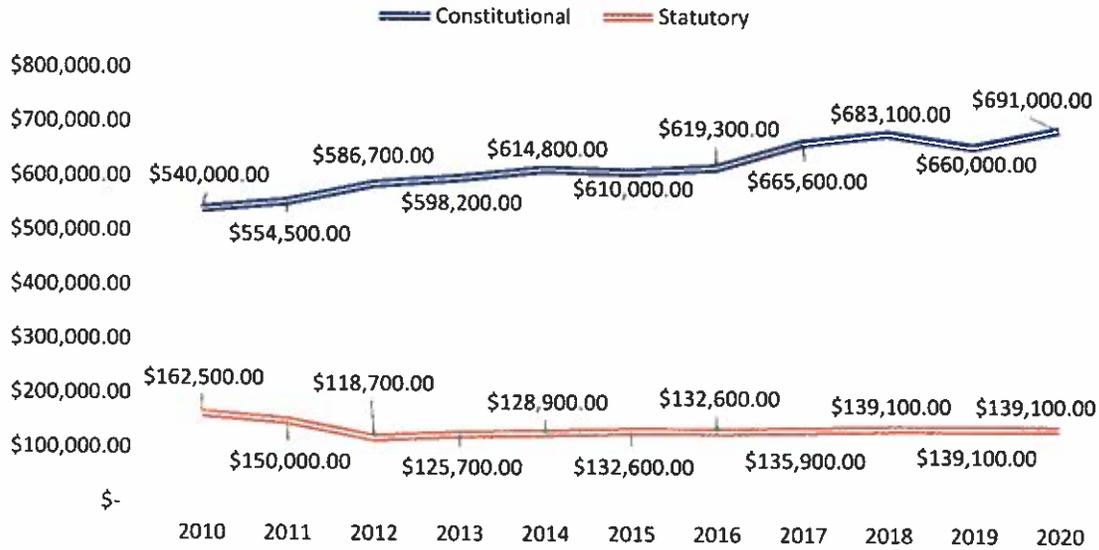
**Tax Revenues:** We continue to anticipate an uptick in revenues for the general fund as our tax base continues to improve and more investments are made by property owners. We are projecting that total tax revenue, which is the General Fund's largest revenue source, will rise by only \$33,800 or 1% from 2019 to 2020. This increase is significantly less than what occurred in 2019 due to a number of properties purchased or built by non-taxable entities.

**Revenue Sharing:** Revenue-sharing payments from the State of Michigan are the second largest source of revenue for the General Fund. Revenue sharing comes from two sources: the Michigan Constitution and established state statute. Constitutional revenue sharing payments are protected from cuts by the State Legislature unless the constitution itself is amended by the voters. In 2020, the City anticipates receiving \$691,000 in revenue sharing from the constitutional source based on the State's most recent estimates. This amount is used to help fund operational costs.

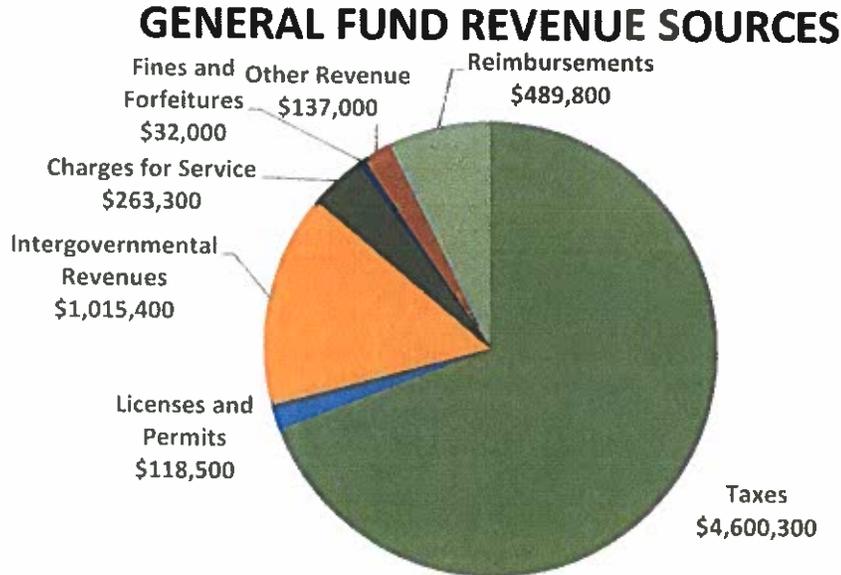
State Statutory revenue sharing had been decreasing over the years, but has recently begun to rebound. However, it is still at a level representing significantly less than the City used to receive about ten (10) years ago. This significant historical reduction in revenue sharing payments has reduced the ability of the General Fund to contribute towards local street paving and other capital-improvement projects. For 2020, the City is anticipating receiving \$139,100 in payments under Statutory revenue sharing. The history of these payments is as follows:

# 2020-2022 City of Ludington Budget

## REVENUE SHARING



**Overall General Fund Revenues:** The pie chart below explains the sources of General Fund revenues and their place in the overall picture:



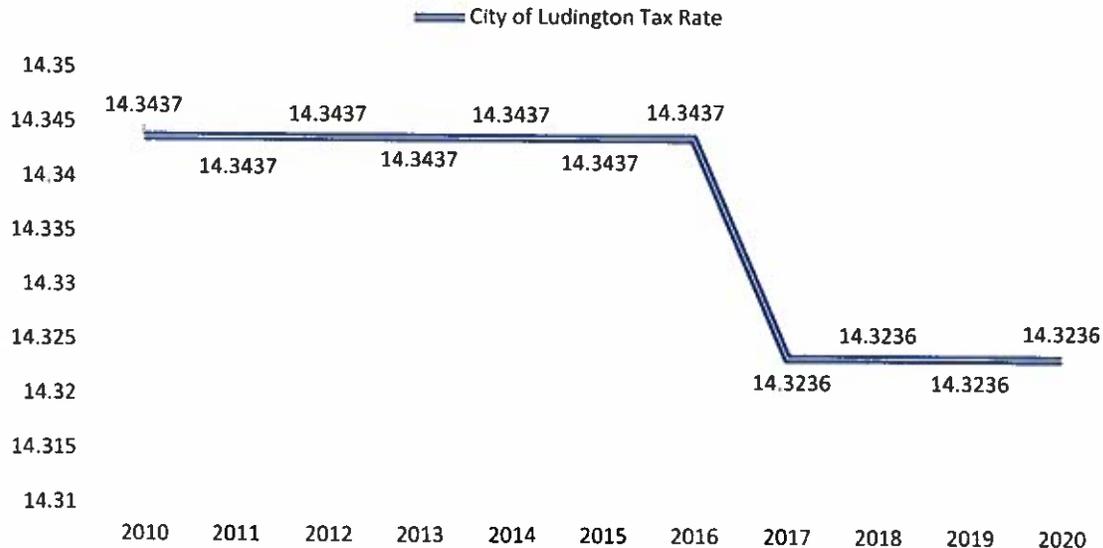
- **Tax Revenues** include real and personal property taxes, Industrial Facility Taxes, OPRAS, and penalties and interest fees on late payments.
- **Licenses & Permits Revenues** include cable television franchise fee payments from Charter Communications and building permit fees.

## 2020-2022 City of Ludington Budget

- **Intergovernmental Revenues** include various federal and state grants, constitutional and statutory revenue-sharing payments, liquor license fees, and payments from the Ludington Area School District for the School Resource Officer.
- **Charges for Services Revenues** include special land use application fees, special events fees, code-enforcement fees, sale of cemetery lots and grave openings, sale of yard waste and bulky item stickers, and daily and seasonal boat ramp stickers.
- **Fines & Forfeitures Revenues** include fees in OUIL and other criminal cases and parking fines.
- **Other Revenues** include interest income and payments from residents towards sidewalk repairs.
- **Reimbursements & Refunds Revenues** include administrative fees charged to other City funds and other minor reimbursements.

**City Taxpayer Millage Rate:** The largest revenue source for the City is still the general property tax, but what many people don't know is that only 37% of that tax is kept by the City. The remaining 73% is distributed to the various taxing jurisdictions including Ludington Area School District, West Shore Community College, Mason County and Ludington Mass Transit Authority to name a few. In the last ten (10) years, the City millage has gone down in rate as shown below:

### CITY OF LUDINGTON TAX RATE



### Expenditures

The City of Ludington utilizes the General Fund revenues to provide services to residents, visitors, and businesses through our employees and equipment. On an annual basis there is a basic expectation of services as the City has provided for many years, but beginning in 2008/2009, the City has either had to cut back on expenses or reduce services in a number of areas. As the economy has moved in a positive direction the past few years, the City has

## 2020-2022 City of Ludington Budget

returned services and programs back to normal without addressing our long-term infrastructure or our human capital in positive manners as much as we could.

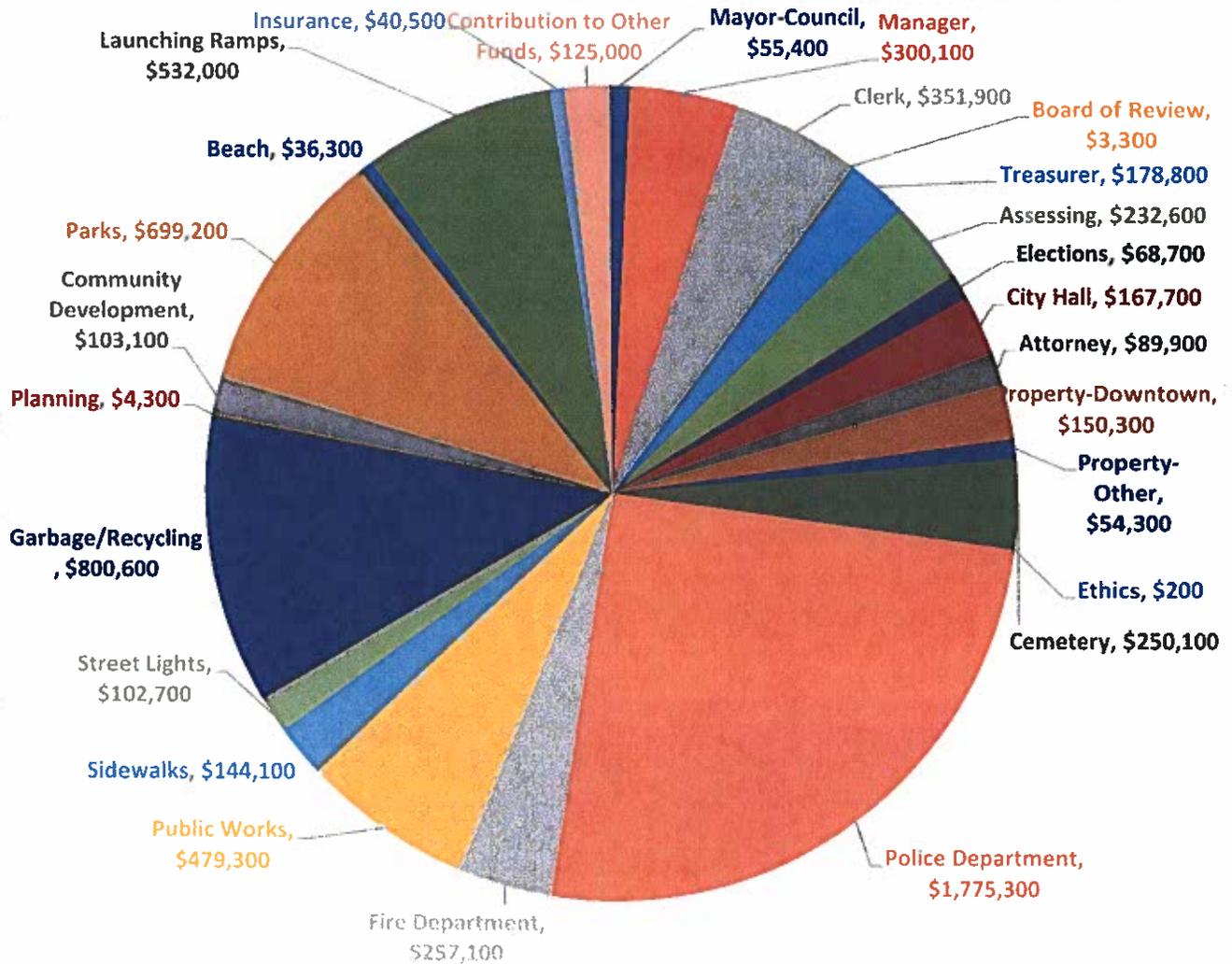
This budget adjusts the wages of both our supervisory and non-supervisory staff in a manner to bring them closer to their peers, while also working on addressing our long-term financial liabilities in our bargaining units (SEIU, POLC). As stated by Interim City Manager Steve Brock last year, creating a system of employee review and compensation is going to be a priority for staff this year as we make sure to keep and attract great employees. We will also continue to review our benefit programs for ways to be flexible but also prevent the City from accumulating a large unfunded liability as has been done in the past.

On the physical infrastructure side, the below will be priorities for the upcoming year:

- City Hall will need to look at improving the HVAC system as well as replacing the phone system that was brought over from the old city hall.
- Sidewalk improvements and repairs will increase this year again as the number of homes sold and volunteers continues to increase.
- The City needs to address our waterfront in a number of locations as Lake Michigan water levels continue to rise. This includes a new seawall at Maritime Heritage Park, the flooding issue at Rath Avenue and Melendy Street, and the flooding occurring at the Maritime Museum. The latter two projects will be paid for by both General Fund and Streets funding.
- The Loomis Street Pier is still in need of repairs, but we believe this expense will be reimbursed by our insurance company due to the nature of the damage.
- Finally, I have asked staff to include additional dollars in the budget moving forward to slowly replace the equipment on all of our playgrounds as they reach their useful age. This will help prevent issues with the equipment as well as be a better use of money.

## 2020-2022 City of Ludington Budget

Below is the allocation of General Fund expenditures to the different departments or divisions that are funded by it:



Additionally, below is a breakdown of other changes that will affect the budget more than normal:

**Wages:** The 2020 budget includes 3% wage increases for SEIU represented employees, non-union administrative employees, and 4% for POLC represented Police Officers. Our non-union supervisory employees have wage increases that are tied to the recommendations resulting from the Compensation Study that was commissioned in 2018. It is my belief our supervisory employees have earned these wage increases after seeing other benefits cut and wages frozen, resulting in their wages being less than many of their peers in similarly built communities.

**Benefits:** In 2020, health insurance premiums are scheduled to reduce by 3.15% which is one of the first reduction in costs in a number of years. Added to this, the City will continue to opt-out

## 2020-2022 City of Ludington Budget

of PA 152 which would require the City to pay up-to the hard cap they establish. By opting-out, we establish our own hard cap on costs that is adjusted annually.

All other benefit costs (i.e. Workers Compensation, Life Insurance, Long-Term Disability, etc.) will remain consistent with 2019.

The elephants in the room for employee costs are the pension expenses and OPEB (Other Post-Employment Benefits), or the retirement health insurance payments the City has promised current and past employees. We are working to address our OPEB liability with our bargaining units and our non-represented employees to bring those costs down as we speak. With regards to our pension liability, we have two different pension systems we are working within. One is the police pension which is able to levy its costs on the taxpayers directly, and thus does not have many issues with regards to funding. The other is the general employee pension managed by MERS, which has had a number of funding issues and assumption mistakes in the past. Moving forward, our payments are projected to continue to rise, but we have lowered some of the benefits associated with these plans in order to save the City money in the long-run.

The 2020 proposed budget shows a use of fund balance in the amount of \$611,100 which is accounted for in the following manners:

- The 2019 budget: we were projected to utilize \$648,000 in fund balance but a number of expenditures that were projected in that budget did not occur and are pushed to 2020;
- We have budgeted for the building of a new storage building for the Public Works Department that we believe may be paid for through a brownfield project;
- The repairs required at Maritime Heritage Park as well as the Loomis Street Boat Launch Pier (as mentioned above) account for over \$400,000 in expenditures for 2020.

The Government Finance Officers Associate identifies the best practice for the spending of fund balance should be done on one-time expenditures and not ongoing operational expenses. I believe we accomplish that with this budget as well.

### Major and Local Streets

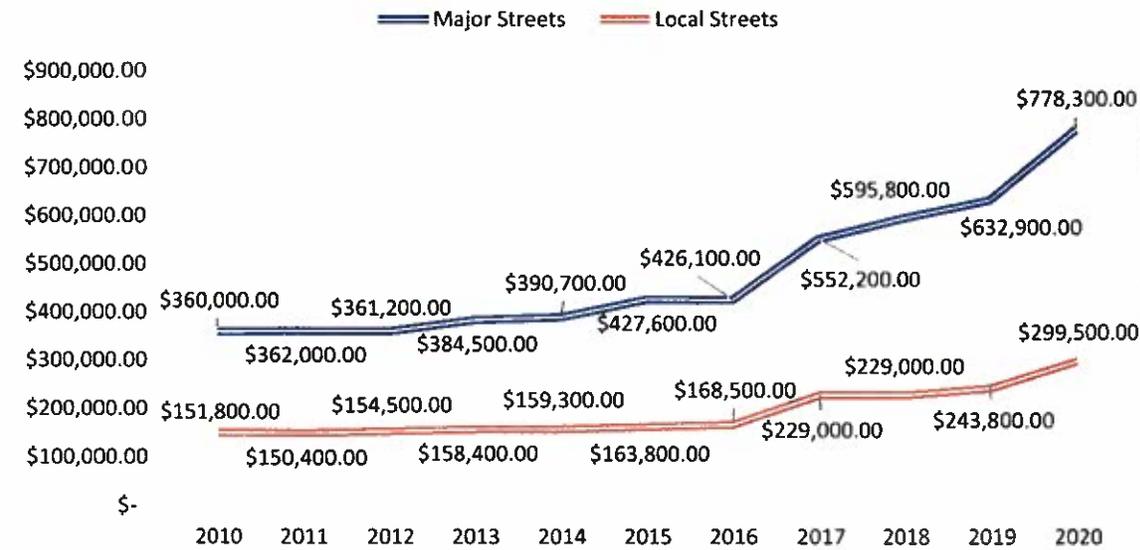
#### Revenues

On an annual basis, the largest source of funding for our streets program comes from the state of Michigan through the Act 51 formula. We are anticipating an increase of \$150,000 from 2019 to 2020 within the Major street funding formula and approximately a \$55,000 in the Local street fund. In addition, the City receives reimbursements from the state of Michigan for the maintenance of our M- and US- routes through the City which include Ludington Avenue, South James Street, and North Lakeshore Drive.

The City is the recipient of grant dollars on a semi-regular basis for road repairs from both the state and federal government, and 2020 will follow that pattern. We will be receiving \$375,000 to help fund the reconstruction of Loomis Street from South Rath Avenue to South Delia Street with full curb and gutter as well as utility replacement.

# 2020-2022 City of Ludington Budget

## ACT 51 ROAD FUNDING



### Expenditures

On an annual basis, our Major street fund is able to handle most maintenance and repair items, but the Local street fund does not have enough revenue dedicated to it so we must make an annual transfer from the Major street fund to Local streets. This works out fairly well on an annual basis, but prevents us from making larger investments in our heavier traffic streets throughout the community. In 2020, we are transferring \$200,000 between the funds in order to cover repairs to the Rath/Melendy intersection, a new salt garage, as well as other basic maintenance.

### Senior Center

#### Revenues

The Ludington Senior Center is funded primarily from Mason County, grants, fees for service, as well as a contribution from the City of Ludington if needed. Their revenues have been stable over the last few years with increases accounting for almost \$30,000 from 2017 to 2020. For the first time in a few years, the County millage will be increasing by \$7,300.

#### Expenditures

For 2020, there are not any outstanding changes in the expenditures of the Senior Center outside of salary adjustments for staff and an increased contribution for the technology fund.

## 2020-2022 City of Ludington Budget

### Downtown Development Authority

#### Revenues

The Downtown Development Authority (DDA), which is created to maintain and manage a Tax Increment Financing (TIF) district, receives the bulk of its funding from three sources: the TIF district revenues, a dedicated 2-mills from downtown properties, and event revenues. The first two tend to be consistent year to year, but as events change or become more efficient, you see an increase in revenues accordingly. Additionally, for 2020, the DDA is planning to execute its long-envisioned plan for the creation of a downtown market facility and rehabilitated restrooms through a grant from the Michigan Economic Development Corporation (MEDC).

#### Expenditures

The DDA has had a decreasing trend on its total expenditure budget over the last five-years. This year there is a small increase from last year on the operational budget but this accounted for a \$3,500 increase in marketing materials and \$1,400 in wages for the Marketing and Communications Manager. As noted above, the DDA is also planning to move forward with construction of the Legacy Plaza project and is reflected in the capital budget as it will utilize all of their fund balance.

### Cartier Park

#### Revenues

Under the management of our current Park Manager, Cartier Park has seen a steady increase in site rentals and vending sales as they plan for the long-term viability of the campground. This year we are projecting an increase of \$20,000 in site rentals due to investments made the last few years to increase the number of higher value sites.

#### Expenditures

In 2020, the campground will continue to spend much less than it is bringing in for revenue as they plan for a rebuild of their restroom/shower facilities and playground replacement in the coming years. However, there are small increases in this year's budget for electric, vending, and operating supplies which are directly attached to the increased number of sites available with electric hookup.

## 2020-2022 City of Ludington Budget



### Water and Sewer Fund

#### Revenues

**Water Fund:** The Water Fund is annually funded through customer sales, service charges, as well as revenues from tower rentals and interest. For 2020, we have budgeted for a 7.5% increase in water rates, generating \$250,000 more in revenue, which will help offset years of negligible increases and help prepare the City for state mandated expenditures in the near future. Additionally, we will see a small increase in our tower rental income as mandated by our existing contracts.

**Sewer Fund:** Our Sewer Fund is also funded primarily through customer sales, charges for service, a surcharge on House of Flavors, and other reimbursements. In 2020, the City will be receiving additional federal grants to help with long-term planning of the system, but the largest change in funding will represent approximately \$10,000,000 in loan proceeds to fund the Waste Water Treatment Plant upgrade. The City typically receives \$2.75 million in user fee revenue on a regular basis, but must begin to proactively plan to increase these rates to help pay for large capital expenses and debt payments that have been identified in the future.

## 2020-2022 City of Ludington Budget



### Expenditures

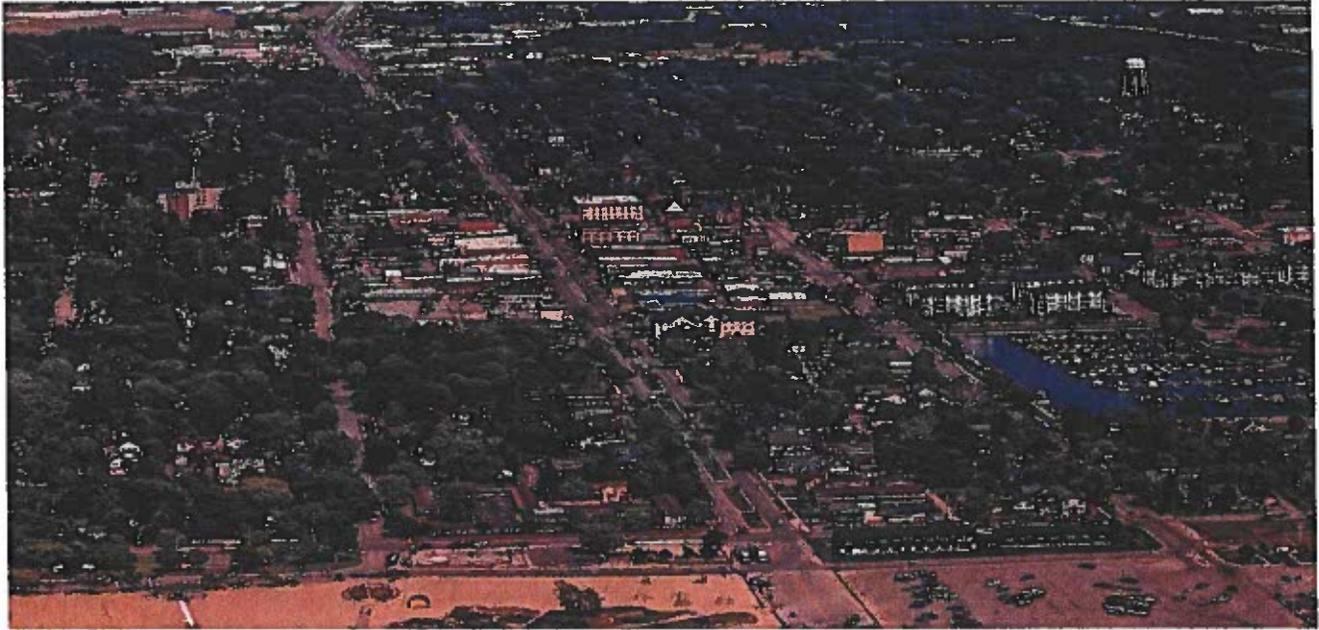
**Water Fund:** As the City begins to address our state required Asset Management Plan (AMP), we will continue to see increasing expenses to address the projects identified in the AMP. For the upcoming year, we will be spending additional dollars on the Loomis Street reconstruction project, the debt payments from past drinking water system upgrades, as well as other basic maintenance updates in both the plant and the distribution system. We'll see a total increase in Water fund expenditures of just under \$500,000 from 2019 to 2020 with most of the increase coming from the distribution system (\$323,000 from the Loomis Street project and \$67,000 for increased spending on Asset Management related projects).

**Sewer Fund:** With the large Waste Water Treatment Plant upgrade ongoing, it continues to be the largest outlier in the ongoing Sewer fund budget. Identified increases in the budget include repairs at lift stations (\$58,000), additional expenses with the Asset Management Plan for the Waste Water system (\$68,700), and the reconstruction of Loomis Street (\$232,000). Looking into the future, an item that will need to be thought about in the early part of 2020 should be the closure of the sludge lagoon and east treatment pond.

### Motor Pool Fund

**Summary:** Motor Pool is a fund that is utilized to acquire, maintain, and dispose of most of the equipment and vehicles within the City's fleet. In order to pay for the acquisition of equipment, the fund charges rental rates to the other funds according to state established hourly rates and the estimated time of use by each account. We are increasing the rental rates for 2020 by 5% which will increase revenues by approximately \$60,000 therefore allowing the City to purchase an additional vehicle or two in the same year.

# 2020-2022 City of Ludington Budget



## **Marina Fund**

### **Revenues**

Our Municipal Marina has had a consistent increase in revenues over the last several years due to increases in fuel sales, upward trends in transient boat slip rentals, as well as other sales. For 2020, these trends are projected to continue while also including the added revenue of \$217,000 in grants from the Waterways Commission for the repair/replacement of the dock system which will occur in phases.

### **Expenditures**

The Marina fund will see increased expenditures this year as investments are made in the docking system, staff salary increases, as well as adjustments to part-time staffing with the anticipation of operating Harbor View Marina in 2020. Overall, the fund will expend just under \$100,000 more in the upcoming year with all of these changes compared to 2019.

## **Capital Improvement Program**

**Summary:** The Capital Improvement Program (CIP) is a cumulative accounting for all equipment, vehicle, and other infrastructure improvements or replacements that cost more than \$5,000 or have lifespans of greater than 10 years. The City will begin to address this in a more longitudinal fashion by expanding out the program from the current 3-year plan to that of at least 10 years. For the year 2020, we will be spending \$17,000,000 with the bulk of this number between the Waste Water Treatment Plant upgrade and the Legacy Plaza Project within the DDA.

## 2020-2022 City of Ludington Budget



### Conclusion

In conclusion, I would like to thank the City Council for their confidence in their staff to perform at the highest levels whilst being caretakers for the taxpayer's money. We will continue to investigate ways to operate more efficiently and effectively as the needs of local government continue to evolve. As we move into 2020, I will do my best to communicate the goals of this budget and the general nature of local government finances to the public so we are better able to have productive conversations about the future of this great community!

Best Regards,

Mitchell W. Foster  
City Manager

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GENERAL FUND  
SUMMARY EXPENDITURES  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - GENERAL FUND CODE - 101

2017	2018	2019 BUDGET	2019 Thru AUGUST	CODE	REVENUES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
41,395	45,064	60,800	25,445	101	MAYOR & CITY COUNCIL	55,400	52,900	53,500
273,228	270,951	337,800	174,982	172	MANAGER'S OFFICE	300,100	304,400	312,900
286,725	311,976	310,400	188,491	215	CLERK'S/GENERAL ACCTING	351,900	316,800	381,100
2,325	2,554	3,400	2,041	247	BOARD OF REVIEW	3,300	3,300	3,300
126,817	174,176	167,600	110,609	253	TREASURER'S OFFICE	178,800	183,600	187,700
212,445	203,847	227,000	123,615	257	ASSESSOR'S & BUILDING INSP.	232,300	235,600	235,100
56,746	31,016	14,600	9,483	262	ELECTIONS	68,700	10,300	33,200
135,862	126,413	152,500	57,957	265	CITY HALL & GROUNDS	167,700	157,800	136,100
76,395	106,740	86,900	39,451	266	CITY ATTORNEY	89,900	90,100	90,500
128,295	146,964	164,500	98,500	268	CITY PROPERTY - DOWNTOWN	150,300	155,200	159,900
9,799	21,114	9,800	2,703	269	CITY PROPERTY - OTHER	304,300	11,000	11,500
223,050	246,634	239,100	115,402	276	CEMETERY	250,100	242,400	260,100
0	0	200	0	290	BOARD OF ETHICS	200	200	200
1,503,151	1,517,828	1,680,100	953,393	301	POLICE DEPT.	1,688,800	1,726,300	1,787,300
82,415	77,652	84,000	45,130	302-304	POLC CLER/SPEC POLC	86,500	89,200	91,900
364,878	257,852	233,500	130,763	336	FIRE DEPT.	257,100	247,200	247,100
482,741	505,291	607,000	320,318	441	DPW-MUNICIPAL SERVICES	479,300	492,300	510,500
84,180	73,408	109,100	49,968	444	SIDEWALK CONSTRUCTION	144,100	144,100	144,100
68,541	98,073	99,200	50,859	448	STREET LIGHTING	102,700	104,800	106,900
736,876	741,970	762,300	354,421	528	GARBAGE & RUBBISH	800,600	823,700	847,900
2,565	2,215	3,800	1,487	721	PLANNING COMMISSION	4,300	9,300	4,300
104,391	95,826	114,100	60,378	728	ECONOMIC & COMMUNITY DEV.	103,100	105,700	108,600
402,156	415,986	450,300	227,949	751	PARKS	699,200	451,200	463,800
28,213	33,013	32,300	10,853	753	BEACH SAFETY	36,300	34,200	32,800
65,011	56,827	184,000	11,454	756	LAUNCHING RAMPS	532,000	513,200	414,800
37,231	36,617	37,000	17,727	851	INSURANCE & BONDS	40,500	40,500	40,500
346,630	873,576	552,200	489,772	960	CONTRIBUTIONS TO OTH FUNDS	125,000	131,100	136,500
4,600	0	15,000	0	961	MISC. EXPENSES	15,000	15,000	15,000
<b>5,886,661</b>	<b>6,473,583</b>	<b>6,738,500</b>	<b>3,673,151</b>		<b>GENERAL FUND EXPENDITURE SUMMARY TOTALS:</b>	<b>7,267,500</b>	<b>6,691,400</b>	<b>6,817,100</b>

OTHER FUNDS  
SUMMARY - REVENUES AND EXPENDITURES  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - ALL OTHER FUNDS CODES - 202, 203, 208, 211, 371, 404, 422

2017	2018	2019 BUDGET	2019 Thru AUGUST	CODE	REVENUES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
632,872	747,080	706,700	320,146	202	MAJOR STREET REVENUES	1,228,000	900,500	1,275,500
(295,579)	(222,256)	61,800	0		PRIOR YEAR FUND BALANCE	392,300	(231,200)	(133,600)
337,293	524,824	768,500	264,009	202	MAJOR STREET EXPENSES	1,620,300	669,300	1,141,900
402,688	695,156	514,000	267,411	203	LOCAL STREET REVENUES	543,500	561,700	561,700
(48,266)	(251,366)	0	0		PRIOR YEAR FUND BALANCE	383,300	(7,900)	(400)
354,422	443,790	514,000	307,067	203	LOCAL STREET EXPENSES	926,800	553,800	561,300
153,291	158,422	172,600	118,943	208	RECREATION REVENUES	152,600	152,600	152,600
(2,086)	(20,835)	(42,600)	0		PRIOR YEAR FUND BALANCE	(22,200)	(22,200)	(22,200)
151,205	137,587	130,000	84,912	208	RECREATION EXPENSES	130,400	130,400	130,400
185,564	209,357	204,300	108,349	211	SR CENTER REVENUES	213,200	219,000	225,000
9,134	(7,589)	4,700	0		PRIOR YEAR FUND BALANCE	2,900	700	800
194,698	201,768	209,000	114,956	211	SR CENTER EXPENSES	216,100	219,700	225,800
0	20,010	58,400	12,595	372	DEBT RETIRE FUND REVENUES	53,900	54,400	53,800
0	0	0	0		PRIOR YEAR FUND BALANCE	0	0	0
0	20,010	58,400	12,595	372	DEBT RETIRE FUND EXPENSES	53,900	54,400	53,800
6,802	15,141	456,500	380,535	404	WEST END LUD AVE REVENUES	32,700	27,700	27,700
0	(11,200)	61,300	0		PRIOR YEAR FUND BALANCE	0	0	0
6,802	3,941	517,800	216,547	404	WEST END LUD AVE EXPENSES	32,700	27,700	27,700
83,214	0	0	0	422	BUILDING REHAB REVENUES	600,000	1,114,400	500,000
(1,185)	4,468	0	0		PRIOR YEAR FUND BALANCE	0	0	0
82,029	4,468	0	0	422	BUILDING REHAB EXPENSES	600,000	1,114,400	500,000

OTHER FUNDS  
SUMMARY - REVENUES AND EXPENDITURES  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - ALL OTHER FUNDS CODES - 493, 508, 542, 591, 592

2017	2018	2019 BUDGET	2019 Thru AUGUST	CODE	REVENUES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
235,620	226,077	198,800	172,043	493	DDA OPERATING REVENUES	227,400	228,800	230,800
(38,217)	(47,807)	(44,100)	0		PRIOR YEAR FUND BALANCE	(65,000)	(65,100)	(65,300)
197,403	178,270	154,700	101,071	493	DDA OPERATING EXPENSES	162,400	163,700	165,500
255,673	278,656	249,800	218,772	508	CARTIER PARK FUND REVENUES	272,400	272,400	272,400
(36,984)	(37,275)	(3,500)	0		PRIOR YEAR FUND BALANCE	(14,400)	(13,900)	(11,400)
218,689	241,381	246,300	137,986	508	CARTIER PARK FUND EXPENSES	258,000	258,500	261,000
25,707	17,360	51,300	37,212	542	RENTAL INSPECTION REVENUE	45,300	45,300	75,600
2,875	5,380	(21,100)	0		PRIOR YEAR FUND BALANCE	(2,900)	400	(32,400)
28,582	22,740	30,200	11,444	542	RENTAL INSPECTION EXPENSES	42,400	45,700	43,200
2,350,952	2,719,949	2,558,700	1,786,429	591-556	WATER PLANT REVENUES	2,822,800	3,029,000	3,248,000
(697,437)	(423,304)	(197,600)	0		PRIOR YEAR FUND BALANCE	25,500	33,400	591,900
1,653,515	2,296,645	2,361,100	1,786,429		TOTAL WATER FUNDS AVAIL.	2,848,300	3,062,400	3,839,900
565,248	896,767	642,600	553,189	591-000	WATER MAINT EXPENSES	1,042,400	1,280,900	1,547,700
1,088,267	1,399,878	1,718,500	1,225,419	591-556	WATER PLANT EXPENSES	1,805,900	1,781,500	2,292,200
1,653,515	2,296,645	2,361,100	1,778,608		TOTAL WATER EXPENSES	2,848,300	3,062,400	3,839,900
2,867,394	2,536,008	16,558,100	4,287,657	592-527	WWTP PLANT REVENUES	12,915,700	2,954,100	2,752,600
(1,468,400)	(783,528)	(1,908,200)	0		PRIOR YEAR FUND BALANCE	340,700	436,800	2,832,300
1,398,994	1,752,480	14,649,900	4,287,657		TOTAL WWTP FUNDS AVAIL.	13,256,400	3,390,900	5,584,900
462,774	603,356	391,600	242,615	592-000	SEWAGE MAINT EXPENSES	664,900	736,400	742,300
936,220	1,149,124	14,258,300	3,676,755	592-527	WWTP PLANT EXPENSES	12,591,500	2,654,500	4,842,600
1,398,994	1,752,480	14,649,900	3,919,370		TOTAL SEWAGE EXPENSES	13,256,400	3,390,900	5,584,900



GENERAL FUND 101  
REVENUES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - GENERAL FUND CODE - 101-000

2017	2018	2019 BUDGET	2019 Thru JULY	CODE	REVENUES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
3,727,496	3,619,431	3,702,200	3,677,728	403	Current Real & Pers Prop Taxes	3,736,000	3,773,300	3,811,000
80,633	81,932	95,000	81,838	425	Payment in Lieu of Taxes	95,000	101,000	101,000
15,921	16,752	13,300	0	437	Special Acts	11,500	11,500	11,500
271,300	726,369	337,900	678,433	441	Local Comm Stabilization	700,000	600,000	500,000
23,322	36,116	35,000	43,786	445	Penalties, Interest & Fees	50,000	50,000	50,000
7,830	7,802	44,800	0	447	Property Tax Admin Fees	7,800	7,800	7,800
<b>4,126,502</b>	<b>4,488,402</b>	<b>4,228,200</b>	<b>4,481,785</b>		<b>TOTAL TAXES</b>	<b>4,600,300</b>	<b>4,543,600</b>	<b>4,481,300</b>
81,174	80,771	81,800	19,818	452	Charter Comm Franchise Fees	81,000	81,000	81,000
4,500	4,500	4,500	1,125	452-100	Charter Comm Peg Channel	12,500	4,500	4,500
33,020	58,705	25,000	16,277	476	NonBusiness Lic. & Bldg Permits	25,000	25,000	25,000
<b>118,693</b>	<b>143,976</b>	<b>111,300</b>	<b>37,220</b>		<b>TOTAL LICENSES &amp; PERMITS</b>	<b>118,500</b>	<b>110,500</b>	<b>110,500</b>
6,514	0	0	0	502	Federal Grant - Police	0	0	0
0	0	0	0	539	State Grant	100,000	0	0
0	6,950	0	0	543	MMRMA Grant	0	0	0
2,525	2,467	2,500	1,108	565	Act 302-Training Funds	2,500	2,500	2,500
665,627	683,090	660,000	214,731	574-100	Sales Tax - Constitutional	691,000	700,000	715,000
135,943	139,192	139,100	46,390	574-200	Sales Tax - Statutory	139,100	139,100	139,100
41,340	0	0	0	575	State Grants - Other	0	0	0
11,592	12,629	11,500	261	576	Liquor Licenses	11,800	11,900	12,000
25,000	63,000	63,000	15,773	580	Resource Officer - LAS	63,000	63,000	63,000
28,750	2,600	1,500	0	583	Grants	0	0	0
5,284	2,458	0	7,346	586-000	Contrib from Other Units	8,000	8,000	8,000
<b>922,575</b>	<b>912,386</b>	<b>877,600</b>	<b>285,610</b>		<b>TOTAL INT'GOV'T REVENUES</b>	<b>1,015,400</b>	<b>924,500</b>	<b>939,600</b>
2,700	2,980	1,800	1,580	608	Appeal Fees (Sp Land Use Appl)	2,000	2,000	2,000
20,326	15,130	14,000	24,045	626	Charges for Services Rendered	15,300	15,300	15,300
26,639	28,150	28,000	30,237	632	Fire Protection	30,000	30,000	30,000
40,150	40,450	35,000	31,750	634	Grave Openings	40,000	40,000	40,000
9,100	11,625	9,000	7,040	636	Foundations	11,600	11,600	11,600
31,170	12,920	17,100	6,242	638	Services Rendered - Police Dept.	13,000	13,000	13,000
28,950	38,175	28,500	18,875	643	Sale of Cemetery Lots	40,000	40,000	40,000
450	450	400	300	643-200	Sale of Columbarium Plaques/Ums	400	400	400
124	0	0	0	643-300	Sale of Memorial Trees, Plaques	0	0	0
50	40	0	10	644	Deed Transfers	1,000	1,000	1,000

GENERAL FUND 101  
REVENUES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - GENERAL FUND CODE - 101-000

2017	2018	2019 BUDGET	2019 Thru JULY	CODE	REVENUES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
2,003	1,580	300	479	650	Miscellaneous Sales	1,500	1,500	1,500
3,500	1,500	0	0	650-200	Contributions - Police	0	0	0
58,562	61,564	55,500	59,260	650-300	Sale of Refuse Stickers	65,000	65,000	65,000
200	0	0	0	650-500	Misc Scrap Metal	0	0	0
14,420	14,260	14,500	10,920	651	Boat Ramp - Seasonal	14,500	14,500	14,500
19,726	20,585	18,000	7,111	651-300	Boat Ramps - Loomis Street	23,000	23,000	23,000
5,370	6,082	4,000	870	651-400	Boat Ramps - Copeyon Park	6,000	6,000	6,000
<b>263,440</b>	<b>255,490</b>	<b>226,100</b>	<b>198,719</b>		<b>TOTAL CHGS FOR SERVICES</b>	<b>263,300</b>	<b>263,300</b>	<b>263,300</b>
16,473	16,974	15,000	8,960	658	Ordinances, Fines/Costs-Police	17,000	17,000	17,000
14,740	18,330	15,000	8,725	659	Parking Fines-Police	15,000	15,000	15,000
<b>31,213</b>	<b>35,304</b>	<b>30,000</b>	<b>17,685</b>		<b>TOTAL FINES &amp; FORFEITURES</b>	<b>32,000</b>	<b>32,000</b>	<b>32,000</b>
1,864	4,012	4,000	2,899	665	Interest Earned-Perpetual Care	5,500	5,500	5,500
28,713	72,108	61,400	63,534	666	Interest Earned on Investments	80,100	80,100	80,100
1,800	1,800	1,800	0	668	Harbor View Lease	0	0	0
1,305	1,000	1,300	1,000	669	Facility Rental	1,000	1,000	1,000
29,877	33,341	50,000	34,392	673	Sidewalk Construction	50,000	40,000	30,000
432	520	400	0	674	Commissions-Telescopes	400	400	400
39	4	0	0	674-400	Sale of Calendars	0	0	0
0	0	0	0	675	Special Assessments	0	0	0
285	339	0	(198)	675-100	Special Assessments - Interest	0	0	0
<b>64,315</b>	<b>113,124</b>	<b>118,900</b>	<b>101,628</b>		<b>TOTAL OTHER REVENUES</b>	<b>137,000</b>	<b>127,000</b>	<b>117,000</b>
130,865	77,966	44,000	7,470	677	Reimbursements	100	100	100
17,682	19,789	8,500	1,304	677-600	Shop With A Cop	20,000	20,000	20,000
1,000	1,200	1,000	1,400	677-650	Water Safety Day - Police Dept	1,000	1,000	1,000
471	341	0	0	677-800	Private Contrib-Fire Dept	0	0	0
29,900	30,600	31,300	18,258	678-100	Admin.- Cont. From Major Sts.	32,000	32,700	33,400
18,500	18,900	19,300	11,258	678-200	Admin.- Cont. From Local Sts.	19,700	20,100	20,800
61,500	62,800	64,100	37,392	679	Admin.- Cont. From Motor Pool	65,400	66,800	68,200
47,800	48,800	49,800	29,050	680	Admin. Expenses - Marina	30,000	30,600	31,300
0	0	0	0	680-100	Admin. Expenses - Harbor View Marina	30,000	30,600	31,300





























GENERAL FUND 101  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - POLICE DEPARTMENT CODE - 101-301

2017	2018	2019 BUDGET	2019 Thru JULY	CODE	EXPENDITURES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
899,740	920,310	954,000	546,937	702	Salaries & Wages	977,500	1,012,200	1,052,000
58,801	81,243	59,600	21,639	702-200	Salaries & Wages - SSCENT	63,300	65,200	67,100
9,302	83	9,600	10,866	704	Salaries & Wages - Part Time	9,900	10,200	10,500
0	0	0	0	705	Training	0	0	0
252,242	232,469	371,000	181,440	719	Fringe Benefits	339,300	351,400	365,200
19,367	24,432	21,400	10,698	719-04	Fringe Benefits - SSCENT	22,000	22,600	23,300
22,869	25,008	26,500	12,000	719-100	Health Insurance Reimbursement	27,600	27,600	27,600
3,296	3,217	4,000	1,067	719-200	Dental Reimbursement	4,000	4,000	4,000
11,666	19,625	14,000	6,245	740	Operating Supplies	17,500	14,000	14,000
3,746	320	6,000	0	740-100	SERT - Operating Supplies	2,000	2,000	2,000
600	929	1,000	0	740-200	Water Safety Supplies	1,000	1,000	1,000
17,682	19,796	8,500	0	740-300	Shop With a Cop	20,000	20,000	20,000
2,349	2,514	2,500	2,428	740-700	Act 302-Training Expenses	2,500	2,500	2,500
14,426	3,114	4,000	5,832	744	Clothing Allowance	9,000	4,500	4,500
0	0	0	0	751	Gasoline, Motor Oil	0	0	0
168	475	500	1,425	801	Professional Services	2,000	500	500
3,595	6,609	3,500	10,980	802	Contractual Services	3,600	3,600	3,600
811	1,132	500	320	820	Memberships & Dues	600	600	600
1,560	1,242	1,500	1,110	821	SOR Fees	1,500	1,500	1,500
1,850	722	1,000	720	835	Health Services	1,000	500	500
1,292	1,292	1,800	1,292	851	Radio Maintenance	1,900	1,900	2,000
3,907	3,343	3,700	1,519	853	Telephone	3,800	3,800	3,800
4,131	3,976	4,500	2,179	853-100	Cellular Phone	4,200	4,200	4,300
1,171	759	900	68	860	Transportation	1,000	1,000	1,000
5,797	5,961	6,000	2,663	864	Conferences & Workshops	8,000	8,000	6,000
0	22	500	0	880	Community Promotion	500	500	500
1,000	1,600	1,200	1,024	930	Repairs, Maint. & Supplies	2,000	1,600	1,700
103,600	105,700	126,000	103,933	943	Equipment Rental	135,100	137,500	143,600
3,381	121	100	0	956	Miscellaneous	200	200	200
18,563	21,758	46,300	27,008	969-600	Contribution to Technology Fund	27,800	23,700	23,800
36,240	30,056	0	0	977	Equipment	0	0	0
<b>1,503,151</b>	<b>1,517,828</b>	<b>1,680,100</b>	<b>953,393</b>		<b>TOTAL POLICE DEPT. EXPENSES:</b>	<b>1,688,800</b>	<b>1,726,300</b>	<b>1,787,300</b>



GENERAL FUND 101  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - FIRE DEPARTMENT CODE - 101-336

2017	2018	2019 BUDGET	2019 Thru JULY	CODE	EXPENDITURES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
239	541	300	682	702	Salaries & Wages	300	300	300
94,901	110,389	115,900	54,289	704	Salaries & Wages - Firemen	129,700	129,700	129,700
0	0	2,000	0	704-900	Salaries & Wages - Education	1,000	1,000	1,000
9,372	11,056	12,600	6,117	719	Fringe Benefits	14,500	14,500	14,500
5,744	21,511	26,500	9,096	740	Operating Supplies	24,100	14,700	14,700
7,338	1,476	9,400	0	744	Clothing Allowance	13,500	13,500	13,500
1,829	2,838	2,200	896	751	Gasoline, Motor Oil	2,000	2,000	2,000
0	2,439	0	215	801	Professional Services	0	0	0
5,134	4,831	4,600	3,736	802	Contractual Services	5,600	5,600	5,600
725	935	900	575	820	Membership Dues	900	900	900
350	860	800	276	835	Health Services	1,000	1,000	1,000
0	240	1,000	0	851	Radio Maintenance	1,000	1,000	1,000
1,449	1,556	1,300	1,199	853	Telephone	1,800	1,800	1,800
549	593	600	459	853-100	Cellular Phone	600	600	600
222	375	800	0	860	Transportation	500	500	500
81	1,073	1,400	630	864	Conferences & Workshops	1,400	1,400	1,400
1,400	1,160	1,200	0	874	Retirement Benefits	1,200	1,200	1,200
4,741	5,465	5,800	2,714	874-100	Retirement - Deferred Comp.	6,500	6,500	6,500
1,582	1,427	1,500	0	880	Community Promotions	1,500	1,500	1,500
5,324	7,589	7,400	5,949	921	Utilities - Electric	7,500	7,600	7,800
2,889	3,447	3,500	1,912	923	Utilities - Heat/Gas	3,500	3,500	3,500
689	833	900	829	927	Utilities - Water	2,000	2,200	2,400
163	89	1,700	2,615	930	Repairs, Maint. & Supplies	1,700	1,700	1,200
57	201	0	723	943	Equipment Rental	0	0	0
268	0	600	188	956	Miscellaneous	600	600	600
26,639	28,150	28,000	30,237	960	Fire Runs & Protection	30,000	30,000	30,000
2,201	2,144	2,600	1,517	969-600	Contribution to Technology Fund	4,700	3,900	3,900
74,373	30,048	0	4,830	970-801	Capital Improvements - Profess Svc	0	0	0
70,846	16,788	0	1,081	970-802	Capital Improvements -Contract Svc	0	0	0
45,974	0	0	0	978	Land Acquisition	0	0	0
0	0	0	0	991	Principal	0	0	0
0	0	0	0	995	Interest	0	0	0
<b>364,878</b>	<b>257,852</b>	<b>233,500</b>	<b>130,763</b>		<b>TOTAL FIRE DEPT. EXPENSES:</b>	<b>257,100</b>	<b>247,200</b>	<b>247,100</b>

























MAJOR STREETS 202  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENTS - CONST & SURFACING / SURFACE MAINT / SWEEPING & FLUSHING / SHOULDER MAINT  
TREES & SCRUBS CODE - 451 / 464 / 466 / 467

2017	2018	2019 BUDGET	2019 Thru JULY	CODE	EXPENDITURES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
					451 CONSTRUCTION / SURFACING			
0	77,741	100,000	0	802	Contractual Services	541,000	100,000	100,000
0	0	0	0	802-300	Contractual Services - Sm Urban	375,000	0	468,800
0	0	0	0	802-400	Contractual Services - Bridge	0	0	0
510	0	40,000	5,314	821	Engineering	100,000	100,000	100,000
0	0	40,000	0	821-100	Engineering - Category F	0	0	0
0	0	0	0	970	Capital Improvements	0	0	0
<b>510</b>	<b>77,741</b>	<b>180,000</b>	<b>5,314</b>		<b>TOTAL CONSTRUCTION AND SURFACING:</b>	<b>1,016,000</b>	<b>200,000</b>	<b>668,800</b>
					464 SURFACE MAINTENANCE			
3,211	2,770	4,000	1,618	702	Salaries & Wages	4,100	4,400	4,600
0	30	0	0	704	Salaries & Wages - Part Time	0	0	0
2,233	1,804	2,800	1,112	719	Fringe Benefits	2,900	3,100	3,300
1,915	2,822	3,500	1,384	782	Road Materials & Supplies	3,500	3,500	3,500
0	0	600	0	801	Professional Services	0	600	0
4,380	55,314	60,000	0	802	Contractual Services	20,000	20,000	20,000
2,357	1,575	3,700	967	943	Equipment Rental	3,500	3,500	3,500
<b>14,096</b>	<b>64,315</b>	<b>74,600</b>	<b>5,080</b>		<b>TOTAL SURFACE MAINTENANCE:</b>	<b>34,000</b>	<b>35,100</b>	<b>34,900</b>
					466 SWEEPING & FLUSHING			
2,140	1,227	2,400	1,162	702	Salaries & Wages	2,500	2,600	2,700
1,488	797	1,700	674	719	Fringe Benefits	1,800	1,900	1,900
250	250	400	0	802	Contractual Services - Landfill	400	400	400
0	0	0	0	802-100	Contractual Services - Soil Testing	300	300	300
9,068	5,237	12,200	5,512	943	Equipment Rental	11,600	11,600	11,600
<b>12,945</b>	<b>7,511</b>	<b>16,700</b>	<b>7,347</b>		<b>TOTAL SWEEPING AND FLUSHING:</b>	<b>16,600</b>	<b>16,800</b>	<b>16,900</b>
					467 SHOULDER MAINTENANCE			
143	9	100	0	702	Salaries & Wages	100	100	100
100	1	100	0	719	Fringe Benefits	100	100	100
0	0	100	0	782	Road Materials & Supplies	100	100	100
49	10	100	0	943	Equipment Rental	100	100	100
<b>292</b>	<b>20</b>	<b>400</b>	<b>0</b>		<b>TOTAL SHOULDER MAINTENANCE:</b>	<b>400</b>	<b>400</b>	<b>400</b>







MAJOR STREETS (TRUNKLINES) 202  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENTS - CONSTRUCTION / SURFACE MAINT / SWEEPING & FLUSHING / TREES & SCRUBS  
DRAINAGE / SIGNS CODES: 486 / 487 / 488 / 490 / 491

2017	2018	2019 BUDGET	2019 Thru JULY	CODE	EXPENDITURES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
					486 CONSTRUCTION			
0	0	0	0	802	Contractual Services	0	0	0
0	0	0	0		TOTAL CONSTRUCTION:	0	0	0
					487 SURFACE MAINTENANCE			
3,728	3,093	3,600	1,134	702	Salaries & Wages	3,700	3,900	4,100
(7)	2,010	2,600	676	719	Fringe Benefits	2,600	2,800	2,900
452	0	900	0	782	Road Materials & Supplies	900	900	900
0	0	0	0	802	Contractual Services	0	0	0
2,607	1,947	2,700	1,024	943	Equipment Rental	2,500	2,500	2,500
6,780	7,050	9,800	2,834		TOTAL SURFACE MAINTENANCE:	9,700	10,100	10,400
					488 SWEEPING & FLUSHING			
1,126	745	1,100	660	702	Salaries & Wages	1,100	1,100	1,100
783	484	800	361	719	Fringe Benefits	800	800	800
0	0	200	0	802	Contractual Services - Landfill	200	200	200
5,244	3,477	5,300	3,282	943	Equipment Rental	5,000	5,000	5,000
7,153	4,706	7,400	4,303		TOTAL SWEEPING & FLUSHING:	7,100	7,100	7,100
					490 TREES & SHRUBS			
1,648	19	100	64	702	Salaries & Wages	100	100	100
1,146	12	100	44	719	Fringe Benefits	100	100	100
20	16	100	0	782	Road Materials & Supplies	100	100	100
1,772	75	100	0	943	Equipment Rental	100	100	100
4,586	121	400	108		TOTAL TREES & SHRUBS:	400	400	400
					491 DRAINAGE			
179	362	100	9	702	Salaries & Wages	100	100	100
125	236	100	6	719	Fringe Benefits	100	100	100
106	0	100	0	782	Road Materials & Supplies	100	100	100
0	0	0	0	8,023	Contractual Services	0	0	0
201	464	100	0	943	Equipment Rental	100	100	100
610	1,062	400	15		TOTAL DRAINAGE:	400	400	400

MAJOR STREETS (TRUNKLINES) 202  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENTS - TRAFFIC SIGNALS / PAVEMENT MARKINGS / SHOULDER MAINT / WINTER MAINT / ADMIN /  
CODES: 493 / 494 / 495 / 496 / 497 / 498

2017	2018	2019 BUDGET	2019 Thru JULY	CODE	EXPENDITURES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
					493 SIGNS			
452	0	200	83	702	Salaries & Wages	200	200	200
315	18	200	48	719	Fringe Benefits	200	200	200
18	0	100	0	782	Materials & Supplies	100	100	100
348	0	100	204	943	Equipment Rental	100	100	100
<b>1,132</b>	<b>18</b>	<b>600</b>	<b>335</b>		<b>TOTAL SIGNS:</b>	<b>600</b>	<b>600</b>	<b>600</b>
					494 TRAFFIC SIGNALS			
0	0	0	0	702	Salaries & Wages	0	0	0
0	0	0	0	719	Fringe Benefits	0	0	0
4,736	4,841	5,100	2,127	921	Utilities - Electric	5,300	5,500	5,700
0	0	0	0	930	Signal Maintenance	0	0	0
0	0	0	0	943	Equipment Rental	0	0	0
<b>4,736</b>	<b>4,841</b>	<b>5,100</b>	<b>2,127</b>		<b>TOTAL TRAFFIC SIGNALS:</b>	<b>5,300</b>	<b>5,500</b>	<b>5,700</b>
					495 PAVEMENT MARKINGS			
46	28	0	376	702	Salaries & Wages	0	0	0
32	18	0	108	719	Fringe Benefits	0	0	0
0	0	0	0	782	Road Materials & Supplies	0	0	0
				802	Contractual Services	0	0	0
85	82	0	463	943	Equipment Rental	0	0	0
<b>163</b>	<b>128</b>	<b>0</b>	<b>947</b>		<b>TOTAL PAVEMENT MARKINGS</b>	<b>0</b>	<b>0</b>	<b>0</b>
					497 WINTER MAINTENANCE			
4,581	3,433	4,500	4,817	702	Salaries & Wages	4,500	4,700	4,900
3,186	2,244	3,200	3,328	719	Fringe Benefits	3,200	3,300	3,500
10,259	5,711	10,000	10,324	782	Road Materials & Supplies	10,000	10,000	10,000
6,469	7,929	10,500	12,358	943	Equipment Rental	10,000	10,000	10,000
<b>24,495</b>	<b>19,317</b>	<b>28,200</b>	<b>30,827</b>		<b>TOTAL WINTER MAINT.</b>	<b>27,700</b>	<b>28,000</b>	<b>28,400</b>





LOCAL STREETS 203  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENTS - CONST & SURFACING / SURFACE MAINT / SWEEPING & FLUSHING / SHOULDER MAINT  
CODES: 451 / 464 / 466 / 467

2017	2018	2019 BUDGET	2019 Thru JULY	CODE	EXPENDITURES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
					451 CONST. & SURFACING			
29,384	0	40,000	0	802	Contractual Services	240,000	0	0
0	0	0	0	821	Engineering Expense	50,000	50,000	50,000
0	0	20,000	0	970	Capital Improvements	0	0	0
<b>29,384</b>	<b>0</b>	<b>60,000</b>	<b>0</b>		<b>TOTAL CONST. &amp; SURFACING:</b>	<b>290,000</b>	<b>50,000</b>	<b>50,000</b>
					464 SURFACE MAINTENANCE			
9,979	10,600	10,000	7,926	702	Salaries & Wages	10,200	10,600	11,000
0	445	0	20	704	Salaries & Wages - Part Time	0	0	0
6,939	6,936	7,000	4,967	719	Fringe Benefits	7,200	7,500	7,700
4,782	8,502	10,000	4,152	782	Road Materials & Supplies	10,000	10,000	10,000
6,858	36,710	20,000	0	802	Contractual Services	20,000	20,000	20,000
0	0	0	0	821	Engineering Expense	0	0	0
8,380	8,437	9,500	5,946	943	Equipment Rental	9,500	9,500	9,500
<b>36,938</b>	<b>71,629</b>	<b>56,500</b>	<b>23,011</b>		<b>TOTAL SURFACE MAINT.</b>	<b>56,900</b>	<b>57,600</b>	<b>58,200</b>
					466 SWEEPING & FLUSHING			
4,391	6,768	6,000	4,557	702	Salaries & Wages	6,100	6,300	6,500
0	0	0	42	704	Salaries & Wages - Part Time	0	0	0
3,054	4,399	4,200	2,658	719	Fringe Benefits	4,300	4,500	4,600
250	250	400	0	802	Contractual Services - Landfill	400	400	400
0	0	300	0	802	Contractual Services - Soil Testing	300	300	300
18,902	30,233	29,400	19,487	943	Equipment Rental	30,000	30,600	31,300
<b>26,596</b>	<b>41,650</b>	<b>40,300</b>	<b>26,743</b>		<b>TOTAL SWEEPING AND FLUSHING:</b>	<b>41,100</b>	<b>42,100</b>	<b>43,100</b>
					467 SHOULDER MAINTENANCE			
299	109	0	494	702	Salaries & Wages	0	0	0
0	11	0	202	719	Fringe Benefits	0	0	0
178	0	0	0	782	Road Materials & Supplies	0	0	0
905	157	0	220	943	Equipment Rental	0	0	0
<b>1,382</b>	<b>277</b>	<b>0</b>	<b>916</b>		<b>TOTAL SHOULDER MAINT.</b>	<b>0</b>	<b>0</b>	<b>0</b>

LOCAL STREETS 203  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENTS - TREES & SHRUBS / DRAINAGE / GRASS & WEED CONTROL CODES: 468 / 469 / 471

2017	2018	2019 BUDGET	2019 Thru JULY	CODE	EXPENDITURES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
					468 TREES & SHRUBS			
25,598	34,248	28,000	24,765	702	Salaries & Wages	28,500	29,400	30,300
0	90	0	390	704	Salaries & Wages - Part Time	0	0	0
17,867	22,275	19,600	16,994	719	Fringe Benefits	20,000	20,600	21,200
6,070	2,970	6,200	4,397	782	Road Materials & Supplies	3,600	3,600	3,600
2,616	17,183	3,000	6,369	802	Contractual Services	3,000	3,000	3,000
40,041	55,868	50,400	47,253	943	Equipment Rental	51,000	52,000	53,000
<b>92,191</b>	<b>132,635</b>	<b>107,200</b>	<b>100,167</b>		<b>TOTAL TREES &amp; SHRUBS</b>	<b>106,100</b>	<b>108,600</b>	<b>111,100</b>
					469 DRAINAGE			
3,287	4,088	2,800	2,670	702	Salaries & Wages	2,900	3,000	3,100
0	110	0	1,685	704	Salaries & Wages - Part time	0	0	0
2,286	2,668	2,000	0	719	Fringes	2,100	2,100	2,200
4,677	9,988	40,000	0	801	Professional Services	80,000	40,000	40,000
0	380	0	0	802	Contractual Services	150,000	50,000	50,000
0	0	0	0	930	Repairs, Maint, Supplies	3,000	3,000	3,000
2,068	5,590	5,800	1,784	943	Equipment Rental	5,800	5,800	5,800
<b>12,317</b>	<b>22,823</b>	<b>50,600</b>	<b>6,139</b>		<b>TOTAL DRAINAGE</b>	<b>243,800</b>	<b>103,900</b>	<b>104,100</b>
					471 GRASS & WEED CONTROL			
1,121	520	1,100	208	702	Salaries & Wages	1,100	1,100	1,100
0	260	0	275	704	Salaries & Wages - Part Time	0	0	0
753	365	800	212	719	Fringes	800	800	800
1,048	1,102	1,100	761	943	Equipment Rental	1,100	1,100	1,100
<b>2,921</b>	<b>2,247</b>	<b>3,000</b>	<b>1,455</b>		<b>TOTAL GRASS &amp; WEED CONTROL:</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>172,346</b>	<b>271,261</b>	<b>257,600</b>	<b>158,432</b>		<b>TOTAL ROUTINE MAINT.</b>	<b>450,900</b>	<b>315,200</b>	<b>319,500</b>





RECREATION 208  
REVENUES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - RECREATION CODE: 208-000

2017	2018	2019 BUDGET	2019 Thru JULY		REVENUES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
0	0	0	0	583	Foundation Grant	0	0	0
12,300	12,300	12,300	12,300	585-001	Hamlin Township	12,300	12,300	12,300
0	0	0	0	585-002	Amber Township	0	0	0
10,000	10,000	10,000	10,000	585-003	Pere Marquette Township	10,000	10,000	10,000
2,500	2,500	2,500	2,500	585-004	Summit Township	2,500	2,500	2,500
160	164	100	10	651-051	Late Fees	100	100	100
0	153	0	0	650-500	Scrap Metal	0	0	0
2,668	3,133	3,200	2,887	102-651-101	Baseball & T-Ball-T-Shirts	3,200	3,200	3,200
1,610	1,265	1,500	1,316	102-651-102	Baseball & T-Ball-Participation Fees-Outside	1,500	1,500	1,500
75	0	0	0	102-651-103	Baseball & T-Ball-Participation Fees-Teams	0	0	0
0	766	0	0	102-651-677	Reimbursements	0	0	0
1,336	1,373	1,400	1,290	106-651-101	Softball-T-Shirts	1,400	1,400	1,400
560	766	500	735	106-651-102	Softball-Participation Fees-Outside	500	500	500
0	0	0	10	106-651-103	Softball-Participation Fees-Teams	0	0	0
800	800	0	0	111-651-103	Softball-Adult Fastpitch-Team Fees	0	0	0
0	3,000	3,600	3,250	112-651-103	Softball-Tournaments-Team Fees	3,600	3,600	3,600
2,673	1,272	1,500	10	120-651-101	Basketball-Boys-T-Shirts	1,500	1,500	1,500
1,013	595	200	0	120-651-102	Basketball-Boys-Participation Fees-Outside	200	200	200
2,027	1,040	800	500	120-651-103	Basketball-Boys-Participation Fees-Teams	800	800	800
284	890	800	0	125-651-101	Basketball-Girls-T-Shirts	800	800	800
710	555	200	0	125-651-102	Basketball-Girls-Participation Fees-Outside	200	200	200
0	600	500	0	125-651-103	Basketball-Girls-Participation Fees-Teams	500	500	500
1,360	760	800	0	130-651-104	Swimming-Moms&Tots-Individual Fees	800	800	800
70	70	100	0	130-651-102	Swimming-Moms&Tots-Outside Fees	100	100	100
9,555	13,712	10,000	10,695	132-651-104	Swimming-Child Lessons-Individual Fees	10,000	10,000	10,000
455	1,435	1,500	1,550	132-651-102	Swimming-Child Lessons-Outside	1,500	1,500	1,500
0	1,270	0	1,250	132-651-105	Lifeguard Class	0	0	0
385	700	400	315	133-651-102	Swimming-Rec Swim Team-Participation Fees-Outside	400	400	400
9,503	9,622	10,000	3,502	133-651-105	Swimming-Rec Swim Team-Program Fees	10,000	10,000	10,000
1,201	3,026	1,500	0	133-651-101	Swimming-Rec Swim Team-T-Shirts	1,500	1,500	1,500
0	0	0	595	133-694-300	Donated Revenue	0	0	0
4,218	6,625	7,200	4,922	134-651-104	Swimming-Open Swim-Individual Fees	7,200	7,200	7,200
902	1,803	1,200	455	135-651-104	Water Aerobics-Individual Fee	1,200	1,200	1,200
0	0	0	0	140-651-102	Tennis-Participation Fees-Outside	0	0	0
1,200	1,701	1,200	0	140-651-105	Tennis-Program Fees-Individuals	1,200	1,200	1,200
140	210	100	105	141-651-102	Tennis-Jr High-Participation Fees-Outside	100	100	100
3,451	2,683	1,700	1,900	141-651-105	Tenn-Jr High-Program Fees-Individuals	1,700	1,700	1,700

RECREATION 208  
REVENUES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - RECREATION CODE: 208-000

2017	2018	2019 BUDGET	2019 Thru JULY		REVENUES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
385	105	100	760	142-651-102	Tennis Camp-Participation Fee-Outside	100	100	100
0	0	3,000	1,161	142-651-105	Tennis Camp-Program Fees-Individuals	3,000	3,000	3,000
0	20	100	0	143-651-101	Pickleball-Participant Fees	100	100	100
0	374	400	0	144-651-101	Cooking-Aprons	400	400	400
0	376	700	0	144-651-102	Cooking-Participant Fees	700	700	700
0	105	100	0	144-651-103	Cooking-Participant Fees Outside	100	100	100
0	148	200	180	146-651-101	Art-T-Shirts & Supplies	200	200	200
0	35	0	0	146-651-102	Art Outside	0	0	0
260	0	0	572	145-651-101	Volleyball-T-Shirts	0	0	0
35	0	0	0	145-651-102	Volleyball-Participation Fees-Outside	0	0	0
412	0	0	0	148-651-101	Wrestling T-Shirts	0	0	0
365	0	0	0	148-651-102	Wrestling -Participation Fees-Outside	0	0	0
560	0	0	0	150-651-102	Cheerleading-Participation Fees-Outside	0	0	0
1,788	0	0	0	150-651-105	Cheerleading-Program Fees-Individuals	0	0	0
35	0	0	0	155-651-101	Martial Arts-T-Shirts	0	0	0
225	0	0	0	155-651-102	Martial Arts-Participation FeesOutside	0	0	0
0	0	0	0	155-651-105	Martial Arts-Program Fees-Individuals	0	0	0
0	0	0	0	159-651-000	Concession Stands	0	0	0
9,328	200	20,000	0	160-170-694	Fundraiser Revenue	0	0	0
306	928	800	965	666-000	Interest Earned on Investments	800	800	800
184	90	500	0	668-000	Pool	500	500	500
917	323	500	517	675-000	Private Contributions	500	500	500
0	0	0	3,000	675-200	Sponsorships	0	0	0
42,000	42,000	42,000	42,000	676-000	Contributions from Other Funds	42,000	42,000	42,000
0	1,465	2,000	0	677-000	Reimbursements-Other Districts	2,000	2,000	2,000
19,200	19,200	19,200	771	677-100	Contributions from LASD	19,200	19,200	19,200
6,135	8,245	8,000	8,921	677-300	Reimbursements-LASD Lifeguards	8,000	8,000	8,000
0	18	200	0	694	Miscellaneous	200	200	200
<b>153,291</b>	<b>158,422</b>	<b>172,600</b>	<b>118,943</b>		<b>TOTAL REVENUES:</b>	<b>152,600</b>	<b>152,600</b>	<b>152,600</b>
<b>(2,086)</b>	<b>(20,835)</b>	<b>(42,600)</b>	<b>0</b>		<b>Prior Year Fund Balance:</b>	<b>(22,200)</b>	<b>(22,200)</b>	<b>(22,200)</b>
<b>151,205</b>	<b>137,587</b>	<b>130,000</b>	<b>118,943</b>		<b>TOTAL RECREATION REVENUES:</b>	<b>130,400</b>	<b>130,400</b>	<b>130,400</b>

RECREATION 208  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - RECREATION CODE: 208-000

2017	2018	2019 BUDGET	2019 Thru JULY		EXPENDITURES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
0	384	0	0	702-000	S&W-Full Time	0	0	0
242	250	0	0	719-000	Fringe Benefits	0	0	0
1,166	46	200	148	740-000	Operating Supplies	200	200	200
439	0	0	0	742-000	Pool Expenses	0	0	0
0	0	0	0	745-000	Credit Card Expense			
100	100	100	100	801-000	Professional Services	0	0	0
5	219	200	564	802-000	Contractual Services	100	100	100
90	0	0	0	900-000	Printing & Publishing	200	200	200
300	0	0	0	943-000	Equipment Rental	0	0	0
201	678	200	0	977-000	Equipment	200	200	200
14,221	14,286	10,400	7,268	100-704-000	S&W-Rec Director-Part Time	10,400	10,400	10,400
1,379	1,471	1,100	795	100-719-000	Fringe Benefits-Rec Director-Part Time	1,200	1,200	1,200
330	360	400	150	100-853-000	Telephone-Rec Director	400	400	400
2,325	1,200	1,200	600	100-860-000	Transportation-Rec Director	1,200	1,200	1,200
3,000	3,000	3,700	4,700	102-704-101	S&W Baseball & T-Ball-Supervisor	3,700	3,700	3,700
1,876	1,876	1,900	781	102-704-101	S&W Baseball & T-Ball-Officials	1,900	1,900	1,900
514	514	600	556	102-719-000	Fringe Benefits-Baseball & T-Ball	700	700	700
886	928	1,000	330	102-740-000	Operating Supplies-Baseball & T-Ball	1,000	1,000	1,000
3,690	3,690	2,800	2,115	102-744-000	T-Shirts-Baseball & T-Ball	2,800	2,800	2,800
1,500	1,500	1,500	500	106-704-101	S&W Softball-Supervisor	1,500	1,500	1,500
2,033	2,033	1,000	808	106-704-102	S&W Softball-Officials	1,000	1,000	1,000
372	372	300	156	106-719-000	Fringe Benefits-Softball	300	300	300
1,783	1,783	1,000	228	106-740-000	Operating Supplies-Softball	1,000	1,000	1,000
504	504	1,100	1,260	106-744-000	T-Shirts-Softball	1,100	1,100	1,100
0	0	0	0	110-704-102	S&W-Slow Pitch Softball-Officials	0	0	0
0	0	0	0	110-719-000	Fringe Benefits-Slow Pitch Softball	0	0	0
0	0	0	0	110-740-000	Operating Supplies-Slow Pitch Softball	0	0	0
0	0	0	0	111-704-101	S&W Softball-Adult Fastpitch Softball-Supervisor	0	0	0
0	0	2,200	1,299	111-704-102	S&W Softball-Adult Fastpitch Softball-Officials	2,200	2,200	2,200
0	0	300	224	111-719-000	Fringe Benefits-Adult Fastpitch Softball	300	300	300
0	436	500	0	111-740-000	Operating Supplies-Adult Fastpitch Softball	500	500	500

RECREATION 208  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - RECREATION CODE: 208-000

2017	2018	2019 BUDGET	2019 Thru JULY		EXPENDITURES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
0	0	0	0	112-704-102	S&W-Softball-Tournament Officials	0	0	0
0	0	0	0	112-719-000	Fringe Benefits-Tournaments	0	0	0
95	0	0	190	112-740-000	Operating Supplies-Tournaments	0	0	0
860	1,000	1,000	1,000	120-704-101	S&W-Basketball-Boys-Supervisor	1,000	1,000	1,000
2,030	2,554	2,000	2,950	120-704-102	S&W-Basketball-Boys-Officials	2,000	2,000	2,000
280	366	400	362	120-719-000	Fringe Benefits-Basketball-Boys	400	400	400
1,930	212	500	1,451	120-740-000	Operating Supplies-Basketball-Boys	500	500	500
1,535	75	1,200	10	120-744-000	T-Shirts-Basketball-Boys	1,200	1,200	1,200
1,000	900	900	0	120-802-000	Contractual Services-LASD	900	900	900
689	1,246	1,000	0	125-704-101	S&W-Basketball-Girls-Supervisor	1,000	1,000	1,000
826	1,841	1,000	0	125-704-102	S&W-Basketball-Girls-Officials	1,000	1,000	1,000
147	318	300	70	125-719-0000	Fringe Benefits-Basketball-Girls	300	300	300
375	0	0	0	125-740-000	Operating Supplies-Basketball-Girls	0	0	0
30	646	700	0	125-744-000	T-Shirts-Basketball-Girls	700	700	700
619	375	900	0	125-802-000	Contractual Services-LASD	900	900	900
986	563	500	0	130-704-101	S&W-Swimming-Mom&Tots-Supervisor	500	500	500
91	66	100	0	130-704-102	S&W-Swimming-Mom&Tots-Lifeguards	100	100	100
104	56	100	0	130-719-000	Fringe Benefits-Swimming-Mom & Tots	100	100	100
0	0	0	0	130-740-000	Operating Supplies-Mom&Tots	0	0	0
0	0	0	0	131-704-101	S&W-Swimming Adult Fitness-Instructor	0	0	0
0	0	0	0	131-704-102	S&W-Swimming-Adult Fitness-Lifeguards	0	0	0
0	0	0	0	131-719-000	Fringe Benefits-Adult Fitness	0	0	0
0	0	0	0	131-740-000	Operating Supplies-Adult Fitness	0	0	0
5,340	9,552	7,000	3,769	132-704-101	S&W-Swimming-Child Lessons-Instructor	7,000	7,000	7,000
934	876	1,000	758	132-704-102	S&W-Swimming-Child Lessons-Lifeguards	1,000	1,000	1,000
609	1,074	900	502	132-719-000	Fringe Benefits-Swimming-Child Lessons	900	900	900
0	812	500	1,388	132-740-000	Operating Supplies-Child Lessons	500	500	500
3,792	5,192	5,000	4,032	133-704-101	S&W-Swimming-Rec Swim-Supervisor	5,000	5,000	5,000
2,068	2,014	2,000	1,521	133-704-102	S&W-Swimming-Rec Swim-Lifeguards	2,000	2,000	2,000
568	742	800	553	133-719-000	Fringe Benefits-Swimming-Rec Swim	800	800	800

RECREATION 208  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - RECREATION CODE: 208-000

2017	2018	2019 BUDGET	2019 Thru JULY		EXPENDITURES	2019 REQUESTED	2020 REQUESTED	2021 REQUESTED
1,392	1,732	2,000	1,579	133-740-000	Operating Supplies-Rec Swim	2,000	2,000	2,000
378	1,346	1,500	0	133-744-000	T-Shirts-Rec Swim	1,500	1,500	1,500
0	0	0	0	133-802-000	Contractual Services-LASD	0	0	0
11,111	10,596	10,400	5,760	134-704-101	S&W-Swimming-Open Swim-Pool Director	10,400	10,400	10,400
11,552	14,175	16,000	8,944	134-704-102	S&W-Swimming-Open Swim-Lifeguards/Pool Attendees	16,000	16,000	16,000
2,198	2,551	2,800	1,465	134-719-000	Fringe Benefits-Swimming-Open Swim	2,900	2,900	2,900
0	0	0	331	134-740-000	Operating Supplies-Open Swim	0	0	0
0	0	0	0	134-802-000	Contractual Services-LASD	0	0	0
280	1,101	700	360	135-704-000	S&W-Water Aerobics-Instructor	700	700	700
181	343	200	190	135-704-102	S&W-Water Aerobics-Lifeguards	200	200	200
45	149	100	63	135-719-000	Fringe Benefits-Water Aerobics	100	100	100
0	0	0	0	136-704-000	S&W-Swimming-Diving Team	0	0	0
0	0	0	0	136-719-000	Fringe Benefits-Diving Team	0	0	0
6,442	8,364	6,300	6,537	137-704-000	S&W-Swimming-Miscellaneous Programs	6,300	6,300	6,300
625	862	700	608	137-719-000	Fringe Benefits-Miscellaneous Programs	700	700	700
0	0	300	0	141-704-101	S&W-Tennis Jr. High-Supervisor	300	300	300
507	140	500	370	141-704-102	S&W-Tennis Jr. High-Assistants	500	500	500
49	14	100	37	141-719-000	Fringe Benefits-Tennis Jr. High	100	100	100
236	252	100	664	141-740-000	Operating Supplies-Tennis Jr. High	100	100	100
0	342	300	131	141-744-000	T-Shirts-Tennis Jr High	300	300	300
1,800	1,209	1,200	0	142-704-101	S&W-Tennis Camp-Supervisor	1,200	1,200	1,200
1,078	758	800	0	142-704-102	S&W-Tennis Camp-Assistants	800	800	800
279	203	300	61	142-719-000	Fringe Benefits-Tennis Camp	300	300	300
260	20	100	0	142-740-000	Operating Supplies-Tennis Camp	100	100	100
440	360	500	493	142-744-000	T-Shirts-Tennis Camp	500	500	500

RECREATION 208  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - RECREATION CODE: 208-000

2017	2018	2019 BUDGET	2019 Thru JULY		EXPENDITURES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
0	0	0	0	145-704-101	S&W-Volleyball-Supervisor	0	0	0
1,825	0	0	0	145-704-102	S&W-Volleyball-Officials	0	0	0
177	59	0	0	145-719-000	Fringe Benefits-Volleyball	0	0	0
132	0	0	0	145-740-000	Operating Supplies-Volleyball	0	0	0
375	0	0	0	145-744-000	T-Shirts-Volleyball	0	0	0
0	0	0	0	148-704-101	S&W-Wrestling-Supervisor	0	0	0
0	0	0	0	148-704-102	S&W-Wrestling-Officials	0	0	0
113	0	0	0	148-719-000	Fringe Benefits-Wrestling	0	0	0
0	0	0	0	148-740-000	Operating Supplies-Wrestling	0	0	0
0	0	0	0	148-744-000	T-Shirts-Wrestling	0	0	0
1,181	0	0	0	155-704-101	S&W-Martial Arts-Supervisor	0	0	0
1,893	0	0	0	155-719-000	Fringe Benefits-Martial Arts	0	0	0
120	0	0	0	155-744-000	T-Shirts-Martial Arts	0	0	0
0	20	0	0	150-704-101	S&W-Cheerleading-Supervisor	0	0	0
0	498	0	0	150-719-000	Fringe Benefits-Cheerleading	0	0	0
0	173	0	0	150-740-000	Operating Supplies-Cheerleading	0	0	0
0	0	0	0	150-744-000	T-Shirts-Cheerleading	0	0	0
0	0	0	358	156-702-000	S&W-Field Maintenance	0	0	0
23,949	16,683	16,000	9,606	156-704-101	S&W-Field Maintenance	16,000	16,000	16,000
2,357	1,719	1,700	1,335	156-719-000	Fringe Benefits-Field Maintenance	1,800	1,800	1,800
(95)	305	200	992	156-740-000	Operating Supplies-Field Maintenance	200	200	200
1,134	994	1,200	618	156-751-000	Gasoline & Motor Oil-Field Maintenance	1,200	1,200	1,200
2,336	1,268	2,000	1,895	156-802-000	Contractual Services-Field Maintenance	2,000	2,000	2,000
5,783	5,067	4,500	923	156-930-000	Repair & Maintenance-Field Maintenance	4,500	4,500	4,500
63	0	0	456	158-943-000	Equipment Rental	0	0	0
0	0	0	0			0	0	0
76	113	0	0	160-740-000	Fundraising Expenses	0	0	0
0	10	0	0					
151,205	137,587	130,000	84,912		<b>TOTAL RECREATION EXPENSES:</b>	130,400	130,400	130,400



SR CENTER FUND 211  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - SR CENTER CODE: 211-000

2017	2018	2019 BUDGET	2019 Thru JULY	CODE	EXPENDITURES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
85,559	83,894	83,800	46,161	702	Salaries & Wages	87,700	90,400	93,200
22,419	26,837	25,500	14,532	704	Salaries & Wages - Part Time	26,500	27,300	28,200
60,593	56,411	61,400	33,093	719	Fringe Benefits	64,200	66,200	68,300
2,155	6,248	2,500	1,127	740	Operating Supplies	3,500	3,500	3,500
3,834	3,423	3,500	3,863	740-180	Active for Life Expo	3,500	3,500	3,500
0	150	200	0	741-400	Senior Christmas Supplies	200	200	200
0	0	100	0	741-500	Cooking Supplies	0	0	0
791	765	2,200	661	741-700	Special Events	1,000	1,000	1,000
0	233	0	0	741-800	Unmet Expenses	0	0	0
100	100	100	100	801	Professional Services	100	100	100
1,938	3,067	2,800	2,426	802	Contractual Services	2,600	2,600	2,600
0	145	100	145	820	Membership Dues	300	300	300
1,686	1,815	1,800	875	853	Telephone	1,800	1,800	1,800
559	449	1,000	502	860	Transportation & Trips	1,000	1,000	1,000
360	90	1,500	0	864	Conferences & Workshops	1,000	1,000	1,000
1,200	1,200	1,200	700	910	Insurance & Bonds	1,200	1,200	1,200
4,844	5,532	5,500	2,166	921	Utilities - Electric	5,600	5,800	6,000
1,577	2,486	2,500	1,194	923	Utilities - Heat	2,500	2,500	2,500
391	459	500	240	927	Utilities - Water	500	600	700
679	2,027	4,200	900	930	Repairs, Maint. & Supplies	1,200	1,200	1,200
367	6	0	1,312	943	Equipment Rental	200	200	200
0	0	100	0	956	Miscellaneous Expenses	100	100	100
5,645	6,432	8,500	4,958	969-600	Contribution to Technology Fund	11,400	9,200	9,200
194,698	201,768	209,000	114,956		TOTAL SR CENTER EXPENSES:	216,100	219,700	225,800









DDA - OPERATING FUND 493  
REVENUES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - DDA - OPERATING FUND CODE: 493-000

2017	2018	2019 BUDGET	2019 Thru JULY	CODE	REVENUES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
43,293	43,865	42,700	43,593	403	Taxes - 2 Mill	44,600	45,000	46,000
65,000	64,748	67,000	66,761	403-100	Tax Increment Financing	97,800	98,800	99,800
60	0	0	1,169	407	Delinquent Personal Property Tax	1,100	1,100	1,100
289	410	500	679	437	Industrial Facility Tax	600	600	600
7,676	8,919	9,000	9,853	441	Local Stabilization	9,000	9,000	9,000
0	120	0	92	445	Special Acts	100	100	100
200	75	100	125	650-700	Electronic Sign Revenue	100	100	100
3,945	4,731	3,600	3,764	651	Farmer's Market	3,600	3,600	3,600
1,797	4,184	1,800	3,008	666	Interest	3,000	3,000	3,000
0	0	0	500	676	Contribution from Others	0	0	0
7,127	3,107	1,000	1,453	676-100	Advertising Sales	1,000	1,000	1,000
845	273	0	4,056	694	Misc Revenues	0	0	0
0	10,665	500	9,013	694-120	Group Buy-in	500	500	500
15,907	17,236	10,000	6,251	694-140	Love Ludington Race Series	10,000	10,000	10,000
0	500	0	0	694-141	Small Business Saturday	0	0	0
500	5,523	5,000	6,881	694-150	Misc Rev-Friday Night Live	5,000	5,000	5,000
10,195	18,154	25,000	2,454	694-160	Misc Rev-Oktoberfest	18,000	18,000	18,000
26,927	30,018	24,000	2,600	694-170	Misc Rev-New Year's Eve	24,000	24,000	24,000
20,099	3,706	2,400	2,806	694-180	Misc Rev-St. Patrick's Day	2,800	2,800	2,800
0	0	0	0	694-190	Misc Rev-Movies in the Park	0	0	0
2,470	6,650	6,200	6,652	694-200	Misc Rev - Baby Badger	6,200	6,200	6,200
6,650	740	0	0	694-300	Donated Revenue	0	0	0
6,500	2,451	0	155	694-400	Misc Rev - South James St Event	0	0	0
16,141	0	0	180	694-500	Misc Revenue-Fees-Gift Certificat	0	0	0
235,620	226,077	198,800	172,043		<b>TOTAL REVENUES</b>	227,400	228,800	230,800
(38,217)	(47,807)	(44,100)			Prior Year Fund Balance	(65,000)	(65,100)	(65,300)
<b>197,403</b>	<b>178,270</b>	<b>154,700</b>	<b>172,043</b>		<b>TOTAL DDA OPERATING REVENUES:</b>	<b>162,400</b>	<b>163,700</b>	<b>165,500</b>

DDA - OPERATING FUND 493  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - DDA - OPERATING FUND CODE: 493-000

2017	2018	2019 BUDGET	2019 Thru JULY	CODE	EXPENDITURES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
187	897	200	400	702	Salaries & Wages	400	400	400
36,600	37,300	38,100	22,225	703	Administrative Fees	39,500	40,300	41,000
30,597	31,341	31,300	17,486	704	Salaries & Wages - Part-time	32,600	33,300	34,300
3,098	4,362	3,400	1,964	719	Fringe Benefits	3,900	4,000	4,100
14,661	5,329	1,600	6,289	740	Operating Supplies	1,200	1,200	1,200
532	581	800	0	740-100	Supplies - Boat Train	800	800	800
0	0	0	12,877	740-120	Supplies-Group Buy Out	500	500	500
7,741	1,276	6,700	7,790	740-140	Love Ludington Race Series	6,700	6,700	6,700
0	8,762	0	0	740-141	Small Business Saturday	0	0	0
11,796	500	11,400	12,611	740-200	Supplies-FNL	11,400	11,400	11,400
13,311	11,016	14,100	0	740-300	Supplies-Oktoberfest	14,100	14,100	14,100
18,646	11,459	17,000	1,355	740-400	Supplies-NYE	17,000	17,000	17,000
1,279	20,059	1,300	1,606	740-500	Supplies - St Patrick's Day	1,300	1,300	1,300
0	0	0	0	740-600	Movies in the Park	0	0	0
15,739	1,502	0	0	801	Professional Services	0	0	0
200	14,385	2,400	400	802	Contractual Services	2,400	2,400	2,400
7,484	6,484	8,100	3,827	802-100	Contractual Svc - Sidewalk	8,600	8,600	8,600
0	0	0	0	820	Membership Dues	0	0	0
1,161	559	600	216	853	Telephone	600	600	600
0	169	0	213	864	Conferences and Workshops	0	0	0
16,231	16,719	11,700	8,317	900	Printing & Publishing	15,200	15,200	15,200
692	724	1,000	317	902	Farmer's Market	1,000	1,000	1,000
779	657	900	312	921	Utilities - Electric - Sign	800	800	800
0	24	0	98	943	Equipment Rental	0	0	0
3,810	2,400	3,100	2,185	956	Miscellaneous	3,100	3,100	3,100
11,200	0	0	0	967-1	Contribution to General Fund	0	0	0
990	1,216	0	0	968-100	Depreciation	0	0	0
670	550	1,000	583	969-600	Contribution to Technology Fund	1,300	1,000	1,000
0	0	0	0	977	Equipment	0	0	0
0	0	0	0	978	Land Acquisition	0	0	0
<b>197,403</b>	<b>178,270</b>	<b>154,700</b>	<b>101,071</b>		<b>TOTAL DDA OPERATING EXPENSES:</b>	<b>162,400</b>	<b>163,700</b>	<b>165,500</b>













WATER PLANT FUND 591  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - WATER PLANT FUND CODE: 591-556

2017	2018	2019 BUDGET	2019 THRU JULY	CODE	EXPENDITURES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
399,707	402,291	386,800	208,854	702	Salaries & Wages	402,500	414,600	427,100
82,100	83,800	85,500	49,875	703	Administrative Expenses	87,300	89,100	90,900
280	205	1,400	391	704	Salaries & Wages - Part Time	1,500	1,600	1,700
123,727	313,485	272,200	162,676	719	Fringe Benefits	281,600	290,000	298,800
2,400	2,400	2,400	1,400	719-100	BC/BS Reimbursement	2,400	2,400	1,600
140	610	200	165	722-100	Licenses	300	300	300
81,483	100,312	101,400	39,613	740	Operating Supplies	104,000	107,000	109,300
44,539	12,807	80,200	8,040	801	Professional Services	19,000	42,200	16,800
325	0	200	87	801-100	CDL Drug / Alcohol Testing	200	200	200
43,568	57,836	128,700	91,441	802	Contractual Services	202,300	168,900	143,900
567	604	600	623	820	Membership & Dues	600	600	600
110	173	0	0	835	Health Services	0	0	0
5,705	6,080	900	2,603	853	Telephone	4,000	900	900
32	30	100	9	853-100	Cell phone	100	100	100
246	0	300	220	860	Transportation	300	300	300
1,903	2,183	2,200	2,131	864	Conferences & Workshops	2,200	2,200	2,200
27,923	27,275	27,800	13,295	910	Insurance & Bonds	31,200	31,200	31,200
157,947	186,814	175,700	86,667	921	Utilities - Electric	175,700	179,300	182,900
12,833	23,595	22,600	12,751	923	Utilities - Heat	23,100	23,600	24,100
4,214	20,103	18,000	7,927	930	Repairs, Maint. & Supplies	22,200	18,000	18,000
31,400	33,400	35,100	16,660	943	Equipment Rental	36,900	38,800	40,800
0	0	1,000	0	956	Miscellaneous Expenses	1,000	0	0
3,540	3,335	4,400	2,567	969-600	Contribution To Technology Fund	5,500	4,700	4,700
0	0	0	12,250	970-801	Capital Improvement-Professional	0	0	75,000
0	0	0	443,643	970-802	Capital Improvement-Contractual	0	39,000	500,000
0	0	50,000	0	977	Equipment	81,800	6,000	0
0	0	191,000	0	991	Principal	193,000	196,000	199,000
63,579	122,540	129,800	61,531	995	Interest	127,200	124,500	121,800
0	0	0	0	999	Agent Fees & Service Charge	0	0	0
<b>1,088,267</b>	<b>1,399,878</b>	<b>1,718,500</b>	<b>1,225,419</b>		<b>TOTAL WATER PLANT EXPENSES:</b>	<b>1,805,900</b>	<b>1,781,500</b>	<b>2,292,200</b>
<b>565,248</b>	<b>896,767</b>	<b>642,600</b>	<b>553,189</b>		<b>TOTAL WATER MAINTENANCE EXPENSES:</b>	<b>1,042,400</b>	<b>1,280,900</b>	<b>1,547,700</b>
<b>1,653,515</b>	<b>2,296,645</b>	<b>2,361,100</b>	<b>1,778,608</b>		<b>TOTAL WATER PLANT &amp; MAINTENANCE EXPENSES:</b>	<b>2,848,300</b>	<b>3,062,400</b>	<b>3,839,900</b>





WASTE WATER TREATMENT PLANT FUND 592  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - WWTP FUND CODE: 592-527

2017	2018	2019 BUDGET	2019 Thru JULY	CODE	EXPENDITURES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
252,175	261,505	264,500	132,327	702	Salaries & Wages	272,800	280,900	281,500
82,100	83,800	85,500	49,875	703	Administrative Expenses	87,300	89,100	90,900
35,922	223,606	185,200	113,676	719	Fringe Benefits	190,700	196,400	196,800
96	0	100	140	722	CDL License	100	100	100
330	165	300	0	722-100	Licenses	300	300	300
112,588	141,304	130,000	115,796	740	Operating Supplies	153,300	153,800	154,400
0	27	0	0	782	Road Materials & Supplies	0	0	0
22,985	21,138	21,000	9,912	801	Professional Services	89,700	55,100	35,100
43	0	0	0	801-100	CDL Drug/Alcohol Testing	0	0	0
27,718	23,948	278,500	20,099	802	Contractual Services	278,500	278,500	38,500
450	463	500	405	820	Membership Dues	500	500	500
307	100	200	0	835	Health Services	200	200	200
4,474	3,427	3,000	1,370	853	Telephone	3,500	3,500	3,500
540	541	600	226	853	Cellular Telephone	600	600	600
330	1,457	2,500	585	864	Conferences & Workshops	2,500	2,500	2,500
27,923	27,275	27,800	13,295	910	Insurance & Bonds	31,200	31,200	31,200
61,367	68,422	65,600	57,886	921	Utilities - Electric - Lift Station	72,000	73,500	75,000
224,385	224,177	229,400	92,708	921-100	Utilities - Electric - WWTP	230,000	240,000	240,000
1,934	2,576	2,600	1,298	923	Utilities - Gas - Lift Station	2,600	2,700	2,800
3,848	4,523	4,500	2,190	923-100	Utilities-Gas- WWTP	5,000	6,000	6,000
1,135	1,333	1,300	1,189	927	Utilities - Water	1,300	1,400	1,500
19,116	6,938	37,000	18,058	930	Repairs, Maint. & Supplies	95,000	77,500	15,000
36,200	37,000	38,900	20,710	943	Equipment Rental	40,900	43,000	45,200
0	0	0	0	956	Miscellaneous	300	300	300
2,583	2,541	3,300	1,925	969-600	Contribution To Technology Fund	4,000	3,500	3,500
0	0	1,271,400	452,980	970-801	Cap Imp - Professional Svc	1,000,000	125,000	125,000
0	0	10,739,100	2,563,674	970-802	Cap Imp - Contractual Svc	9,035,000	0	2,500,000
0	0	0	0	977	Equipment	0	0	0
0	(305)	448,200	0	991-200	15 Bond Principal	357,000	367,000	375,000
17,672	13,163	330,300	460	995-200	15 Bond Interest	546,400	532,400	529,000
0	0	75,000	0	991-100	07 Bond: Principal	80,000	80,000	80,000
0	0	12,000	5,972	995-100	07 Bond: Interest	10,800	9,500	8,200
936,220	1,149,124	14,258,300	3,676,755		<b>TOTAL WASTE WATER TREATMENT PLANT EXP:</b>	<b>12,591,500</b>	<b>2,654,500</b>	<b>4,842,600</b>
462,774	603,356	391,600	242,615		<b>TOTAL SEWAGE MAINTENANCE EXPENSE:</b>	<b>664,900</b>	<b>736,400</b>	<b>742,300</b>
1,398,994	1,752,480	14,649,900	3,919,370		<b>TOTAL WWTP &amp; SEWAGE MAINTENANCE EXPENSES:</b>	<b>13,256,400</b>	<b>3,390,900</b>	<b>5,584,900</b>

MUNICIPAL MARINA FUND 594  
REVENUES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - MUNICIPAL MARINA FUND CODE: 594-000

2017	2018	2019 BUDGET	2019 Thru JULY	CODE	REVENUES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
0	0	183,000	0	566-100	Waterways Grant-Preliminary Engineering Study	217,000	350,000	200,000
0	0	0	0	567-100	State Grant - Dredging	0	0	0
0	0	0	0	645	Apparel Sales	0	0	0
522	499	500	16	646	Pop Sales	500	500	500
4,510	5,086	5,000	1,162	647	Ice Sales	5,000	5,000	5,000
845	870	1,000	380	648	Pump Out Revenues	1,000	1,000	1,000
188	225	200	88	648-100	Holding Tank Supply Sales	200	200	200
228,040	309,304	292,300	145,098	649	Gas Sales	270,800	270,800	270,800
109,908	170,796	162,600	97,525	649-100	Diesel Sales	171,000	171,000	171,000
60	98	100	40	649-200	Oil Sales	100	100	100
5,860	10,628	9,500	5,080	649-300	Non Tax Fuel	7,900	7,900	7,900
220	150	200	169	650	Miscellaneous Sales	200	200	200
335	280	300	10	650-100	Telescope Sales	300	300	300
87	0	0	0	650-500	Misc Scrap Sales	0	0	0
1,035	1,111	1,000	0	651	Laundry Sales	1,000	1,000	1,000
805	845	800	805	652	Sign Sales	800	800	800
214,858	207,780	207,300	217,658	653	Seasonal Boat Slip Rentals	242,800	242,800	242,800
200	100	0	0	653-100	Waiting List Application Fee	0	0	0
97,077	109,645	105,700	65,510	654	Transient Boat Slip Rentals	135,900	135,900	135,900
4,471	10,092	8,700	7,150	666	Interest Earned	5,000	5,000	5,000
0	0	0	1,923	677	Reimbursements	0	0	0
<b>669,021</b>	<b>827,508</b>	<b>978,200</b>	<b>542,613</b>		<b>TOTAL REVENUES:</b>	<b>1,059,500</b>	<b>1,192,500</b>	<b>1,042,500</b>
49,695	45,665	161,700	0		Prior Year Fund Balance:	163,800	303,700	144,700
<b>718,716</b>	<b>873,173</b>	<b>1,139,900</b>	<b>542,613</b>		<b>TOTAL MUNICIPAL MARINA REVENUES:</b>	<b>1,223,300</b>	<b>1,496,200</b>	<b>1,187,200</b>

MUNICIPAL MARINA FUND 594  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - MUNICIPAL MARINA FUND CODE: 594-000

2017	2018	2019 BUDGET	2019 Thru JULY	CODE	EXPENDITURES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
49,012	49,342	51,100	28,276	702	Salaries & Wages	34,000	35,100	36,200
47,800	48,800	49,800	29,050	703	Administrative Expenses	30,000	30,800	31,300
69,080	70,800	72,000	46,483	704	Salaries & Wages - Part Time	155,900	160,600	165,500
32,221	44,458	43,300	23,932	719	Fringe Benefits	42,500	44,100	45,700
0	0	0	0	720	Unemp. Compensation	0	0	0
5,394	4,875	5,900	3,254	740	Operating Supplies	5,900	5,900	5,900
273	1,575	1,100	0	740-100	Ice	1,200	0	1,200
529	518	600	537	740-200	Pop	600	600	600
0	0	0	54	740-300	Sale Items	0	0	0
210	0	200	0	740-400	Holding Tank Supplies	0	200	0
825	1,116	1,500	1,078	744	Clothing Allowance	1,500	1,500	1,500
195,815	268,069	251,600	66,802	751	Gasoline	226,500	226,500	226,500
79,392	135,536	130,700	28,881	751-100	Diesel	119,400	119,400	119,400
0	182	0	0	751-200	Motor Oil	200	0	200
4,355	4,043	3,000	7,451	801	Professional Services	3,000	3,000	3,000
40,834	41,847	44,000	38,298	802	Contractual Services	25,000	36,000	16,000
7,085	8,321	12,000	2,457	802-100	Dock Repairs	12,000	12,000	12,000
250	250	500	450	820	Membership Dues	500	500	500
0	0	500	0	835	Health Services	500	500	500
5,537	6,406	6,300	3,563	853	Telephone & Television	6,300	6,300	6,300
540	540	600	0	853-100	Cellular Phone	300	300	300
0	0	300	0	860	Transportation	300	300	300
1,850	850	400	350	880	Community Promotion	900	900	900
1,750	736	2,100	1,946	900	Printing & Publishing	2,100	2,100	2,100
7,756	7,576	7,700	3,693	910	Insurance & Bonds	9,500	9,500	9,500
18,793	21,562	26,300	10,732	921	Utilities - Electric	21,900	22,400	22,900
1,769	1,559	1,900	1,151	923	Utilities - Heat/Gas	2,200	2,200	2,200
9,999	7,860	7,600	356	927	Utilities - Water	7,900	8,500	9,200





HARBOR VIEW MARINA FUND 595  
EXPENDITURES BUDGET  
FISCAL YEAR ENDED DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - HARBOR VIEW MARINA FUND CODE: 595-000

2017	2018	2019 BUDGET	2019 THRU JULY	CODE	EXPENDITURES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
				702	Salaries & Wages	34,000	35,100	36,200
				703	Administrative Expenses	30,000	30,600	31,300
				704	Salaries & Wages - Part Time	155,900	160,600	165,500
				719	Fringe Benefits	42,500	44,100	45,700
				720	Unemp. Compensation	0	0	0
				740	Operating Supplies	5,900	5,900	5,900
				740-100	Ice	1,700	1,700	1,700
				740-200	Pop	400	400	400
				740-300	Sale Items	0	0	0
				740-400	Holding Tank Supplies	0	200	0
				744	Clothing Allowance	1,500	1,500	1,500
				751	Gasoline	130,100	130,100	130,100
				751-100	Diesel	86,000	86,000	86,000
				751-200	Motor Oil	0	200	0
				801	Professional Services	3,000	3,000	3,000
				802	Contractual Services	27,400	23,500	23,500
				802-100	Dock Repairs	3,000	3,000	3,000
				820	Membership Dues	500	500	500
				835	Health Services	500	500	500
				853	Telephone & Television	14,300	14,300	14,300
				853-100	Cellular Phone	300	300	300
				860	Transportation	300	300	300
				880	Community Promotion	0	0	0
				900	Printing & Publishing	2,100	2,100	2,100
				910	Insurance & Bonds	16,000	16,000	16,000
				921	Utilities - Electric	40,400	40,400	40,400
				923	Utilities - Heat/Gas	3,900	3,900	3,900
				927	Utilities - Water	7,400	8,000	8,600
				930	Repairs, Maint. & Supplies	10,200	10,200	10,200



TECHNOLOGY FUND 650  
REVENUES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - TECHNOLOGY FUND CODE: 650-000

2017	2018	2019 BUDGET	2019 Thru JULY	CODE	REVENUES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
2,201	2,938	4,500	2,625	574-171	Contributions from City Council	5,400	3,800	3,800
3,923	4,050	5,100	2,975	574-172	Contributions from City Manager	6,800	5,500	5,500
8,899	8,100	10,300	6,008	574-173	Contributions from City Clerk	12,400	11,100	11,100
5,550	5,400	7,100	4,142	574-174	Contributions from City Treasurer	8,700	7,600	7,600
11,004	5,797	7,700	4,492	574-175	Contributions from City Assessor	9,100	8,000	8,000
18,563	21,758	46,300	27,008	574-176	Contributions from Police Dept	27,800	23,700	23,800
2,201	1,547	2,600	1,517	574-177	Contributions from Fire Dept	4,700	3,900	3,900
1,818	2,900	3,100	1,808	574-178	Contributions from Cemetery	3,800	3,300	3,300
1,053	1,032	1,700	992	574-179	Contributions from Comm Dev	2,100	1,800	1,800
670	715	1,000	583	574-180	Contributions from DDA	1,300	1,000	1,000
5,645	6,432	8,500	4,958	574-181	Contributions from Senior Ctr	11,400	9,200	9,200
3,540	3,335	4,400	2,567	574-182	Contributions from Water Dept	5,500	4,700	4,700
2,583	2,541	3,300	1,925	574-183	Contributions from Sewer Dept	4,000	3,500	3,500
2,775	4,129	5,500	3,208	574-184	Contributions from Marina	7,000	6,200	6,200
2,679	2,620	3,400	1,983	574-185	Contributions from Motor Pool	4,100	3,600	3,600
2,679	2,620	3,500	2,042	574-187	Contributions from Cartier Park	4,500	3,700	3,700
4,497	2,065	2,800	1,633	574-188	Contributions from DPW	3,900	3,100	3,100
2,201	1,985	3,000	1,750	574-189	Contributions from Water Maint	3,300	3,100	3,100
2,201	1,985	3,000	1,750	574-190	Contributions from Sewer Maint	3,300	3,100	3,100
670	715	900	525	574-191	Contributions from City Hall	1,200	1,000	1,000
3,253	953	1,300	758	574-192	Contributions from Assessor Rental Inspection	1,600	1,400	1,400
0	0	0	0	666	Interest Earned on Investments	0	0	0
<b>88,604</b>	<b>83,618</b>	<b>129,000</b>	<b>75,250</b>		<b>TOTAL REVENUES:</b>	<b>131,900</b>	<b>112,300</b>	<b>112,400</b>
0	0	0	0		Prior Year Fund Balance:	0	0	0
<b>88,604</b>	<b>83,618</b>	<b>129,000</b>	<b>75,250</b>		<b>TOTAL TECHNOLOGY FUND REVENUES:</b>	<b>131,900</b>	<b>112,300</b>	<b>112,400</b>

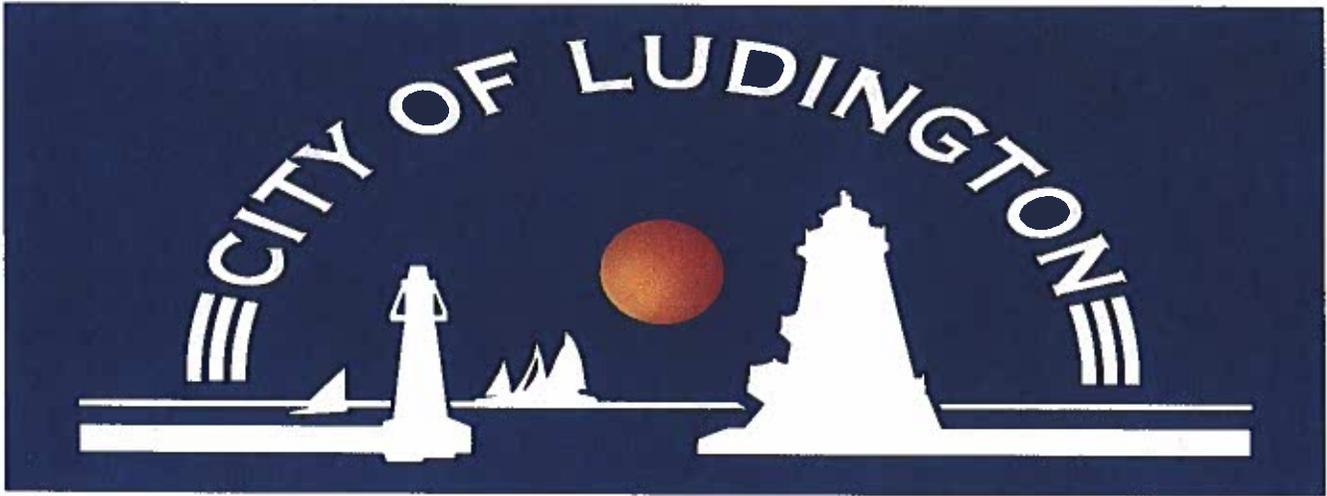


MOTOR POOL 661  
REVENUES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - MOTOR POOL FUND CODE: 661-000

2017	2018	2019 BUDGET	2019 Thru JULY	CODE	REVENUES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
0	0	0	0	539	State Grant	0	0	0
2,905	3,728	3,000	1,769	650	Miscellaneous Sales	3,000	3,000	3,000
1,240	3,551	1,700	1,120	666	Interest Earned	2,000	2,000	2,000
780	587	700	1,218	677	Reimbursements	700	700	700
0	0	0	0	677-100	Reim. - L.M.T.A.	0	0	0
11,453	14,593	11,700	6,817	677-200	Reim. - PM Twp	12,500	12,500	12,500
0	0	0	0	677-250	Reim. - Fire Dept	0	0	0
244	278	200	112	677-300	Reim. - Other	200	200	200
1,103	1,331	1,000	753	677-400	Reim. - Hamlin Twp	1,300	1,300	1,300
561,105	570,220	617,400	338,714	687-000	Rent - General Fund	661,400	680,500	711,500
55,702	49,019	92,600	46,365	687-100	Rent - Major Streets	78,100	78,200	78,300
559	582	0	1,312	687-110	Rent-Senior Center	200	200	200
111,116	162,786	157,700	137,320	687-200	Rent - Local Streets	164,300	166,000	167,800
6,300	9,000	9,500	9,884	687-250	Rent-Cartier Park	10,000	10,500	11,100
31,236	33,400	35,100	16,660	687-300	Rent - Water Plant	36,900	38,800	40,800
0	24	0	98	687-350	Rent - DDA	0	0	0
57,264	58,300	61,300	29,798	687-400	Rent - Water Maintenance	64,400	67,700	71,100
36,328	37,220	38,900	20,710	687-500	Rent - WWTP Fund	40,900	43,000	45,200
29,673	20,000	21,000	12,545	687-510	Rent - Sewage Maintenance	22,100	23,300	24,500
8,300	8,500	9,000	5,501	687-600	Rent - Marina Fund	5,400	5,700	6,000
0	0	0	0	687-650	Rent - Harbor View Marina Fund	5,400	5,700	6,000
70	102	0	456	687-700	Rent - Recreation Fund	0	0	0
1,740	2,213	1,500	2,587	694	Miscellaneous Revenues	1,500	1,500	1,500
58,453	12,327	2,000	(1,918)	695-100	Sale of Equipment	10,000	10,000	10,000
<b>975,568</b>	<b>987,761</b>	<b>1,064,300</b>	<b>631,821</b>		<b>TOTAL REVENUES:</b>	<b>1,120,300</b>	<b>1,150,800</b>	<b>1,193,700</b>
(55,098)	31,892	(19,300)	0		Prior Year Fund Balance:	66,200	(61,200)	(57,700)
<b>920,470</b>	<b>1,019,653</b>	<b>1,045,000</b>	<b>631,821</b>		<b>TOTAL MOTOR POOL REVENUES:</b>	<b>1,186,500</b>	<b>1,089,600</b>	<b>1,136,000</b>

MOTOR POOL 661  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - MOTOR POOL FUND CODE: 661-000

2017	2018	2019 BUDGET	2019 Thru JULY	CODE	EXPENDITURES	2020 REQUESTED	2021 REQUESTED	2022 REQUESTED
199,610	206,485	206,400	112,502	702	Salaries & Wages	208,100	214,400	221,000
61,500	62,800	64,100	37,392	703	Administrative Expenses	65,400	66,800	68,200
8,415	0	0	255	704	Salaries & Wages - Part Time	0	0	0
84,174	163,356	144,500	91,966	719	Fringe Benefits	145,500	149,900	154,500
48	48	0	0	722	CDL Licenses	0	100	100
5,359	7,238	5,600	4,034	740	Operating Supplies	5,600	5,600	5,600
2,193	938	1,000	1,030	743	Tools	4,000	1,000	1,000
108,332	104,521	140,000	72,311	751	Gasoline, Motor Oil, Etc.	110,000	110,000	110,000
4,513	4,683	4,700	4,936	801	Professional Services	5,100	5,100	5,100
1,979	2,093	2,500	2,054	801-100	CDL Drug / Alcohol Testing	2,500	2,500	2,500
10,309	10,530	14,000	4,651	802	Contractual Services	6,500	6,500	6,500
195	261	0	0	835	Health Services	300	0	0
2,030	1,907	2,100	1,032	853	Telephone	2,200	2,200	2,200
300	0	300	175	853	Cellular Telephone	600	600	600
0	0	0	0	33	Transportation	0	0	0
0	195	0	0	864	Conferences & Workshops	0	0	0
54,295	53,035	53,700	25,851	910	Insurance & Bonds	58,000	58,000	58,000
18,395	17,570	19,200	8,444	921	Utilities - Electric	17,800	18,200	18,600
10,751	10,835	12,900	6,690	923	Utilities - Heat	11,700	11,700	11,700
2,393	3,358	2,500	3,014	927	Utilities - Water	4,000	4,300	4,700
97,560	98,810	95,000	66,246	930	Repairs, Maint. & Supplies	100,000	100,000	100,000
114	64	100	55	956	Miscellaneous Expenses	100	100	100
245,326	268,304	0	0	968-100	Depreciation	0	0	0
2,679	2,620	3,400	1,983	969-600	Contribution To Technology Fund	4,100	3,600	3,600
0	0	0	0	970-802	Capital Improvement-Contractual	23,200	0	0
0	0	273,000	137,407	977	Equipment	411,800	329,000	362,000
<b>920,470</b>	<b>1,019,653</b>	<b>1,045,000</b>	<b>582,029</b>		<b>TOTAL MOTOR POOL EXPENSES:</b>	<b>1,186,500</b>	<b>1,089,600</b>	<b>1,136,000</b>



**THREE YEAR  
CAPITAL IMPROVEMENT  
PROGRAM  
2020 – 2022**

Updated 11/20/2019

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**CITY OF LUDINGTON**  
**THREE - YEAR CAPITAL IMPROVEMENT PROGRAM**  
**2020 - 2022**

**2020 PROJECTS**

(Funding was allocated for these projects in the 2019 Budget.)

**CITY CLERK**

(General Fund)

New Phone System. \$37,000

**ELECTIONS**

(General Fund)

1) VAT Machines (Voter Assist Terminal). \$23,900

**CITY HALL**

(General Fund)

1) Replace Some Air Conditioning Units/Furnaces. \$30,000

**CITY PROPERTY OTHER**

(Brownfield Reimbursement)

1) Construction of a new Salt Barn & Warehouse. \$250,000

**CEMETERY**

(General Fund)

1) Pave dirt roads. \$20,000

**FIRE DEPARTMENT**

(General Fund)

1) Purchase new radios. \$12,600

**SIDEWALK REPLACEMENTS PROGRAM**

(General Fund & Property Owner 50% Contribution)

1) Sidewalk Replacement at various locations. \$144,000

(Includes Volunteer, Sale of Property ,Trip Hazards, handicap ramps and alley approaches.)

**PARKS**

(General Fund)

1) Sheet piling along west sidewalk - Maritime Heritage Park. \$200,000

2) Top soil & seed for Maritime Heritage Park \$20,000

3) Copeyon Park irrigation system. \$35,000

2020 Continued ...

**LAUNCHING RAMPS**

(General Fund / Recreation Passport grant)

- |   |           |
|---|-----------|
| 1) Engineering for Copeyon Park fishing dock.                       | \$40,000  |
| 2) Engineering for Loomis Street launch ramp new restroom building. | \$80,000  |
| 3) Construct new fishing pier at Copeyon Park.                      | \$150,000 |
| 4) Repair Copeyon Park launching ramps.                             | \$200,000 |

**MAJOR STREETS**

(Major Street Fund / Small Urban Grant)

- |  |           |
|--|-----------|
| 1) Loomis Street reconstruction Rath to Delia. | \$916,000 |
| 2) Cracksealing and hot patching.              | \$20,000  |
| 3) Repairs to Rath & Melendy Intersection.     | \$140,000 |

**LOCAL STREETS**

(Local Street Funding)

- |  |           |
|--|-----------|
| 1) Surface Maintenance - Microsealing. Streets yet to be determined.         | \$20,000  |
| 2) Resurface Only - Water Street.  | \$40,000  |
| 3) Construction of new salt barn on DPW property. (Brownfield Reimbursement) | \$200,000 |
| 4) Replace Storm Sewer - S. Lakeshore Dr. - Maritime Museum drainage issue.  | \$100,000 |
| 5) Engineering S. Lakeshore Dr. Storm Sewer & Misc.                          | \$40,000  |
| 6) High Water Issues Eng. \$40,000 / Contractual \$50,000                    | \$90,000  |

**DDA (DOWNTOWN DEVELOPMENT AUTHORITY)**

(DDA Funds \$235,910 / MEDC Public Infrastructure Grant \$2,123,190)

- |                                      |             |
|--------------------------------------|-------------|
| 1) Legacy Park (North James Street.) | \$2,359,100 |
|--------------------------------------|-------------|

**CARTIER PARK CAMPGROUND**

(Cartier Park Fund / Private Contributions)

- |   |          |
|---|----------|
| 1) Allocate funds to be set aside for construction of a new restroom. | \$25,000 |
| 2) New Playground Equipment (If grant funds available.)               | \$10,000 |

**WATER MAINTENANCE**

(Water Fund)

- |  |           |
|--|-----------|
| 1) Purchase meters & hydrants.                       | \$65,000  |
| 2) Install new water lines on Loomis (Rath to Delia) | \$293,000 |
| 3) Engineering for Loomis Street Project.            | \$55,000  |
| 4) Cross Connection Program.                         | \$35,000  |
| 5) Misc. Building Repairs (Roof, Windows, Floor)     | \$33,000  |

2020 Continued...

**WATER TREATMENT PLANT**

(Water Fund)

1) Replace Filter #2 Backwash Valve Actuator.	\$10,000
2) Replace Brye Road Tank Control Valve.	\$45,000
3) Upgrade Pretreatment Room Exhaust Fan and Air Duct.	\$5,700
4) Low Lift VED Electrical Bypass for Pumps 2 & 3.	\$7,200
5) UV 254 Bench Top Analyzer for Raw Water Quality.	\$10,000
6) Fistreem Glass Still.	\$5,800
7) Radio Communication Equipment.	\$10,000
8) Install fence around plant as recommended by the state.	\$60,000

**SEWER MAINTENANCE**

(Sewer Fund/Rural Development Bond Funds)

1) Building repairs (Roof, floor & Windows).	\$33,000
2) Install new sewer lines Loomis Street (Rath to Delia).	\$197,000
3) Engineering for Loomis Street Project.	\$55,000

**WASTEWATER TREATMENT PLANT (SEWER PLANT)**

(Sewer Fund / Rural Development Bond Funds)

1) Engineering - Sludge Pond Closure.	\$75,000
2) Fishbeck Asset Management.	\$240,000
3) Continue with Upgrades Wastewater Treatment Plant Facilities. (Includes engineering of \$1,000,000.)	\$10,035,000
4) Replace discharge valves at Washington Ave. Lift Station.	\$53,000
5) Replace pumps at Copeyon Park Lift Station.	\$20,000
6) Repair/Replace Muffin Monster at Washington Ave. Lift Station.	\$17,000
7) Sewer Rate Study.	\$20,000

**MUNICIPAL MARINA**

(Marina Fund / Waterways Grant)

1) Tool Shed.	\$6,000
2) Repair floating docks. A & B Docks.	\$9,000
3) Dock repairs. \$434,000 Engineering \$18,500	\$452,500
Electrical upgrades, site work, fire suppression system for C & D Docks.	

**HARBOR VIEW MARINA**

(Harbor View Marina Funds)

1) Concrete work along west seawall.	\$60,000
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2020 Continued ...

**TECHNOLOGY**

(Technology Fund)

1) Replace 20 Office Computers.	\$23,000
Need to update computers & Windows by January 20, 2020. Windows 7 will no longer be supported as of 01/01/2020	
2) Electronic White Board for Council Chambers.	\$8,600
3) Server	\$5,600

**MOTOR POOL**

(Motor Pool Fund)

1) Purchase Equipment		
Loader	\$165,000	
2 - Police Tahoe 4X4 @ \$35,000 Each (Includes \$15,000 police vehicle build out.) (Includes \$2,500 build out for Chief's Vehicle.)	\$87,500	
(3) Pickup Trucks @ \$30,000 Each (#149, #221 & DPW Truck)	\$90,000	
Used Semi-Tractor (#7)	\$60,000	
Blower for Cemetery	\$9,300	
		\$411,800
2) Install LED Lighting at Motor Pool building.		\$21,000

## 2021 PROJECTS

Funding has not been allocated for all the following projects in the 2021 & 2022 Budgets. If the City receives more revenues than expected, those funds and possibly grant funds could be used to do some additional Capital Projects.

(\*) Funding has been allocated in the projected budgets for these projects.

### CITY HALL

(General Fund)

\*1) Replace some carpeting and lighting. \$25,000

### CEMETERY

(General Fund / Perpetual Care Fund)

\*1) Create a Cremation Garden near columbarium's. \$10,000

### POLICE DEPARTMENT

(General Fund)

1) Replace service weapons-pistols. \$15,000

### SIDEWALK REPLACEMENT PROGRAM

(General Fund / Property owners 50% contribution.)

\*1) Sidewalk Replacement at various locations. \$144,000

(Includes Volunteer, Sale of Property ,Trip Hazards, handicap ramps and alley approaches.)

### PARKS

(General Fund/American Legion Fund Raising)

1) New playground equipment for American Legion/Blodgett Park. \$30,000

### LAUNCHING RAMPS

(General Fund / Grant Funds)

\*1) New restroom facility at Maritime Heritage Park/Loomis St. Boat Launch \$450,000

### MAJOR STREETS

(Major Street Fund)

\*1) Microsealing. Streets to be determined. \$100,000

\*2) Cracksealing and hot patching. \$20,000

\*3) Engineering for Reconstructon of S. Washington Ave. (Water Street to 4th Stre \$100,000

(Would apply for 2022 Small Urban funds for this project. )

2021 Continued ...

**LOCAL STREETS**

(Local Street Fund)

*1) Surface Maintenance - Microsealing. Streets yet to be determined.	\$20,000
*2) Engineering for potential future street projects.	\$50,000
*3) High Water Issues \$50,000 Contractual \$40,000 Eng.	\$90,000

**CARTIER PARK**

(Cartier Park Fund)

*1) Allocate funds to be set aside for construction of new restroom.	\$25,000
*2) Pave roads.	\$70,000

**WATER MAINTENANCE**

(Water Plant Fund)

*1) Purchase Meters & Hydrants	\$70,000
*2) Begin replacing lead water service lines.	\$500,000
*3) Professional Services - Misc. Projects.	\$100,000
*4) Cross Connection Program.	\$35,000

**WATER PLANT**

(Water Fund)

*1) New Isolation Valve to Filters #1 & #2.	\$39,000
*2) Replace Filter #1 Influent Valve Actuator.	\$10,000
*3) Rebuild Low Lift Pump #2 of 3.	\$12,000
4) Replace electrical switch gear - old plant.	\$25,000
*5) Bench top Turbidity Meter.	\$6,000
*6) Professional Services - Booster Station Upgrade Design.	\$25,000

**SEWER MAINTENANCE**

(Sewer Fund)

*1) Replace Sewer Filer Street Rath to Robert.	\$250,000
*2) Engineering for Filer Street Project & Misc.	\$100,000

**WASTEWATER TREATMENT PLANT - SEWER PLANT**

(Sewer Fund)

*1) Professional Services for 2022 Sludge Pond Closure Project.	\$200,000
*2) Fishbeck Asset Management.	\$240,000
3) Lift Station Monitoring System - SCADA. If not done as part of Upgrade.	\$35,000

2021 Continued ...

**MARINA**

(Marina Funds / Waterways Grant Funds)

\*1) Continue with major dock repairs/replacement. \$710,000  
(Includes Engineering costs of \$10,000.)

**TECHNOLOGY**

(Technology Funds)

\*1) Purchase 15 computers. \$18,000

\*2) Replace needed computer switches, etc. \$5,000

**MOTOR POOL**

(Motor Pool Fund)

\*1) Purchase Equipment.

Loader	\$165,000	
Police Tahoe 4X4 plus \$15,000 build out cost.	\$50,000	
Utility Truck (#386)	\$32,000	
Plow Truck (Used)	\$50,000	
Pick Up Truck (#221)	\$32,000	
		\$329,000

## 2022 PROJECTS

### ELECTIONS

(General Fund)

\*1) Data Management System. \$52,000

### CITY HALL

(General Fund)

1) Continue replacing carpet at City Hall. \$20,000

2) Card Entry System. \$40,000

### CEMETERY

(General Fund)

\*1) Pave roads within cemetery. \$20,000

2) Water line improvements within cemetery. \$10,000

### SIDEWALK REPLACEMENT PROGRAM

(General Fund / Property Owners 50% contribution.)

\*1) Sidewalk Replacement at various locations. \$144,000

(Includes Volunteer, Sale of Property, Trip Hazards, handicap ramps and alley approaches.)

### PARKS

(General Fund)

1) Resurface shuffleboard courts at Stearns Park. \$18,000

### LAUNCHING RAMPS

(General Fund) / Grant Funds)

\*1) Build new restroom and fish cleaning station at Copeyon Park. \$350,000

### MAJOR STREETS

(Major Street Funds)

\*1) Micro Seal Streets to be determined. \$100,000

\*2) Small Urban Funds Project - S. Washington Water St. to Fourth St. \$468,800

\*3) Professional Services. \$100,000

\*4) Cracksealing and hot patching. \$20,000

### LOCAL STREETS

(Local Street Fund)

\*1) Surface Maintenance - Microsealing. Streets yet to be determined. \$20,000

\*2) Professional Services Potential Future Projects. \$50,000

\*3) High Water Issues Contractual \$50,000 / Engineering \$40,000. \$90,000

2022 Continued ...

**CARTIER PARK**

(Cartier Park Fund)

\*1) Allocate funds to be set aside for construction of new restroom. \$25,000

2) Pave roads. \$70,000

**WATER MAINTENANCE**

(Water Plant Fund)

\*1) Purchase meters & hydrants. \$75,000

\*2) Continue replacing lead service lines. \$500,000

\*3) Replace water line on Washington Ave. (Water St. to Fourth St.) \$250,000

\*4) Cross Connection Program. \$35,000

**WATER PLANT**

(Water Fund)

\*1) Booster Station Upgrade. \$500,000

\*2) Professional Services. \$100,000

\*3) Replace filter #2 Influent Valve Actuator. \$10,000

\*4) Rebuild Low Lift Pump (3 of 3) \$12,000

**SEWER MAINTENANCE**

(Sewer Fund)

\*1) Professional Services for projects. \$100,000

\*2) Replace sewer line on Washington Ave. (Water St. to Fourth St.) \$250,000

**SEWER PLANT**

(Sewer Funds / Rural Development Bond Proceeds)

\*1) Professional Services for Sludge Pond Closure. \$145,000

\*2) Sludge Pond Closure \$2,500,000

\*3) Madison Street LS Pump Replacement. \$75,000

**MARINA**

(Marina Funds / Waterways Grant Funds)

\*1) Continue Major Dock repairs/replacement per engineering study. \$410,000

(Includes engineering costs of \$10,000.)

**TECHNOLOGY**

(Tech Funds)

\*1) Purchase 10 replacement computers. \$15,000

\*2) Replace switches, update server. \$8,000

2022 Continued ...

**MOTOR POOL**

(Motor Pool Fund)

\*1) Purchase Equipment

Loader	\$165,000	
Replace 1 Police Tahoe (Incl. \$15,000 Build Out.	\$50,000	
Plow Truck (Used)	\$50,000	
Bobcat / Toolcat	\$65,000	
Utility Truck ( #388)	\$32,000	
		\$362,000