

## Budget Summary



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# 2021-2023 City of Ludington Budget



**Mayor:** Steve Miller  
**City Councilors:** **First Ward:** Joe Lenius  
**Second Ward:** Kathy Winczewski  
**Third Ward:** Les Johnson  
**Fourth Ward:** Cheri Stibitz  
**Fifth Ward:** Angela Serna  
**Sixth Ward:** Dave Bourgette  
**At-Large:** Brandy Miller

## **Standing Committees:**

**Finance and Personnel; Building & Licenses/Long Range Planning; Cemetery, Parks & Recreation/Waterfront; Public Safety/Public Utilities**

# 2021-2023 City of Ludington Budget

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## 2021-2023 City of Ludington Budget

### **Honorable Mayor Steve Miller, City Councilors, and taxpayers of the City of Ludington:**

It is my humble honor to present you with the 2021-2023 Operating and Capital budgets for the City of Ludington. As I presented the budget last year, I made observations regarding my time in the position, ability to review finances, as well as my hope to make this document easier for the public to understand. While these things are still true, what we did not anticipate after the budget was passed was that we would have a Police Chief retirement, the death of a Supervisor, and the onset of the worst health pandemic since the Spanish Flu. With all of those impacts and changes, the staff has done a phenomenal job of making sure the City's finances are not impacted to negatively as well as make other improvements in our operations to help for the long run.

As with past budgets, this is a three-year budget in order to address immediate issues and our attempt to forecast out into the future based on needs and trends. During the last two years we have addressed the OPEB issue and we began to make investments in our facility infrastructure. However, this is only the beginning of taking small bites out of the infrastructure backlog that will take many years to complete.

As with previous years, there are a number of basic benchmarks the City has established as baseline requirements:

- Maintain a 25% fund balance (or "Rainy Day Fund") in order to deal with lean years, as represented during the Great Recession from 2005-2011. The Government Finance Officers Association recommends that municipalities keep a fund balance that is equal to between 20%-25% of their annual expenditures in their general fund.
- Continue to make investments in upgrading physical capital items as well as maintaining a productive and experienced workforce. Both of these items require financial investments on an annual basis in order for them to keep up with the needs of tomorrow.
- Upgrades to the wastewater treatment plant which was started in 2019 and should be finished by the beginning of 2021 in order to avoid enforcement action and possible fines from the Department of Environment, Great Lakes and Energy for the state of Michigan. In addition, the City must also determine next steps with regards to de-sludging and closing our east lagoon and sludge storage pond.
- Finally, the City must continue to address our long-term liabilities in an effective yet sustainable manner in order to not leave these unpaid debts to the next generation of taxpayers.

The City's Department/Division heads and supervisors have done a great job during this budget process, like in the past, of building most of their line-item budget based on past expectations and future assumptions. I will highlight the big changes in each fund as well as any adjustments that have been made to address our benchmarks as outlined above.

# 2021-2023 City of Ludington Budget

It is my hope that you find the budget presented herein complete and meeting your high expectations for our great community.

Mitchell W. Foster  
City Manager  
City of Ludington



# 2021-2023 City of Ludington Budget

## General Fund

**Summary:** The General Fund finances the personnel and operations of City Hall, the Police Department, the Fire Department, a good portion of the Department of Public Works, a portion of the Recreation Department, new sidewalk (and repairs, replacements), beach maintenance and beach patrol, City Council, Elections, City Attorney, streetlights, a portion of the downtown maintenance expenses, as well as the cemetery and parks and other various functions.

### Revenues

As the City, State and Country continues to move through the COVID-19 Pandemic, revenues for local governments will be something impacted. We have already witnessed how Act 51 road funding was impacted in 2020, but 2021 is projected to impact all state revenue sharing items as well as local fees for service. Overall, our revenues in general fund will be down \$94,600 which is a combination of the factors mentioned above. However, what prevents this decrease from being even larger, is the continued increase in property values across the community which brought our tax revenues up by \$200,000 year over year.

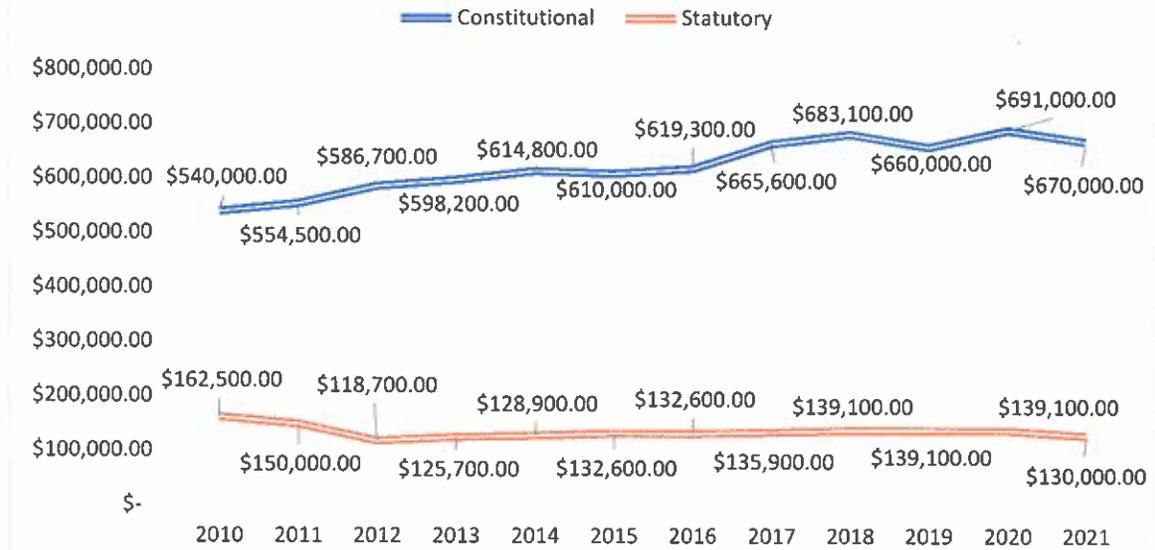
**Tax Revenues:** As property values have continued to increase over the past few years, our tax revenues have increase accordingly. For 2021, we project property taxes to be up approximately \$120,000 and Local Stabilization revenue to be up \$100,000. However, as we saw during the Great Recession, we must be careful to assume these property values will continue as they have in recent years and Local Stabilization revenue could be reduced in the future years as well.

**Revenue Sharing:** Revenue-sharing payments from the State of Michigan are the second largest source of revenue for the General Fund. Revenue sharing comes from two sources: the Michigan Constitution and established state statute. Constitutional revenue sharing payments are protected from cuts by the State Legislature unless the constitution itself is amended by the voters. In 2021, the City anticipates receiving \$670,000 in revenue sharing from the constitutional source based on the State's most recent estimates. This amount is used to help fund operational costs. This is a decrease over 2020 based on reductions in state revenues as caused by the impacts of COVID-19.

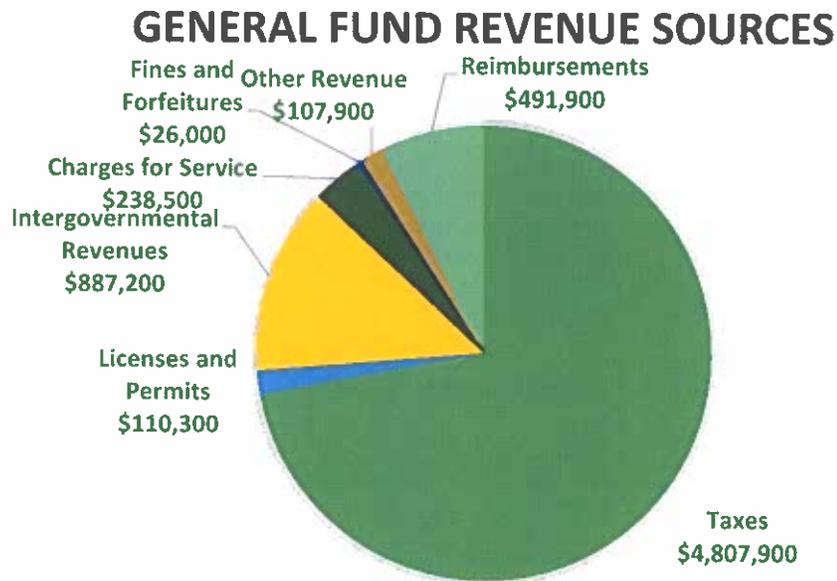
State Statutory revenue sharing had been decreasing over the years, but has recently begun to rebound. However, not only is it still at a level representing significantly less than the City used to receive about ten (10) years ago, but the impact of COVID-19 on sales tax receipts has seen the number drop this year to \$130,000.

# 2021-2023 City of Ludington Budget

## REVENUE SHARING



**Overall General Fund Revenues:** The pie chart below explains the sources of General Fund revenues and their place in the overall picture:

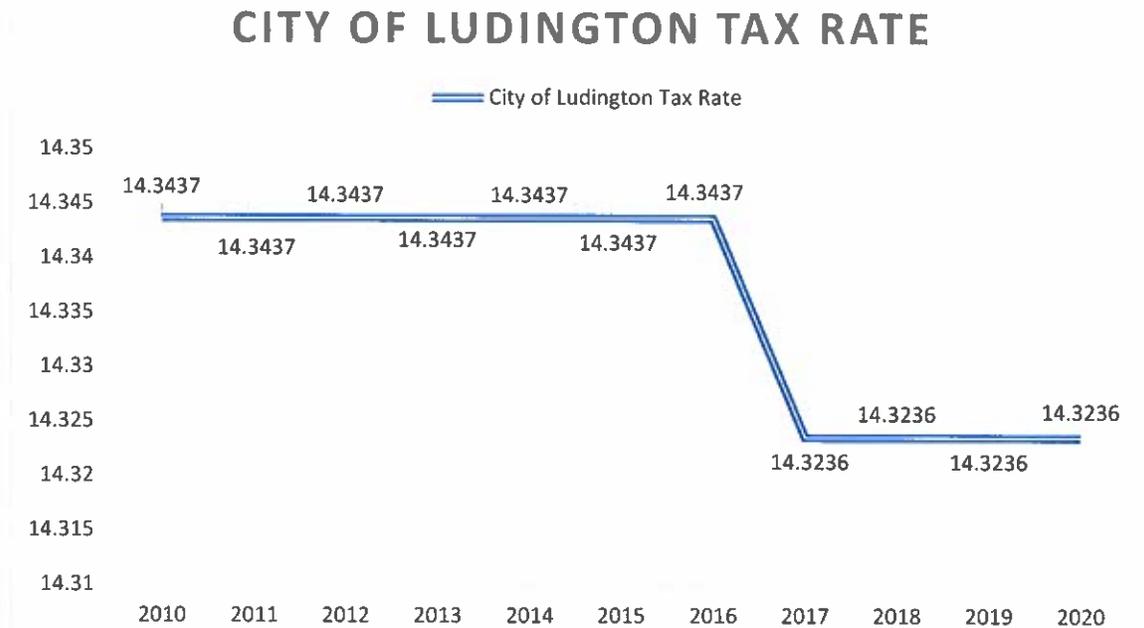


- **Tax Revenues** include real and personal property taxes, Industrial Facility Taxes, OPRAS, and penalties and interest fees on late payments.
- **Licenses & Permits Revenues** include cable television franchise fee payments from Charter Communications and building permit fees.

## 2021-2023 City of Ludington Budget

- **Intergovernmental Revenues** include various federal and state grants, constitutional and statutory revenue-sharing payments, liquor license fees, and payments from the Ludington Area School District for the School Resource Officer.
- **Charges for Services Revenues** include special land use application fees, special events fees, code-enforcement fees, sale of cemetery lots and grave openings, sale of yard waste and bulky item stickers, and daily and seasonal boat ramp stickers.
- **Fines & Forfeitures Revenues** include fees in OUIL and other criminal cases and parking fines.
- **Other Revenues** include interest income and payments from residents towards sidewalk repairs.
- **Reimbursements & Refunds Revenues** include administrative fees charged to other City funds and other minor reimbursements.

**City Taxpayer Millage Rate:** The largest revenue source for the City is still the general property tax, but what many people don't know is that only 37% of that tax is kept by the City. The remaining 73% is distributed to the various taxing jurisdictions including Ludington Area School District, West Shore Community College, Mason County and Ludington Mass Transit Authority to name a few. In the last ten (10) years, the City millage has gone down in rate as shown below:



### Expenditures

The City of Ludington utilizes the General Fund revenues to provide services to residents, visitors, and businesses through our employees and equipment. As in past years, our goal is always to run an organization that is as efficient and effective as possible in order to best utilize government funds. However, with the reduction on revenues projected, City staff were

## 2021-2023 City of Ludington Budget

required to adjust their capital needs to make sure we could continue to offer our services at the quality our neighbors deserve.

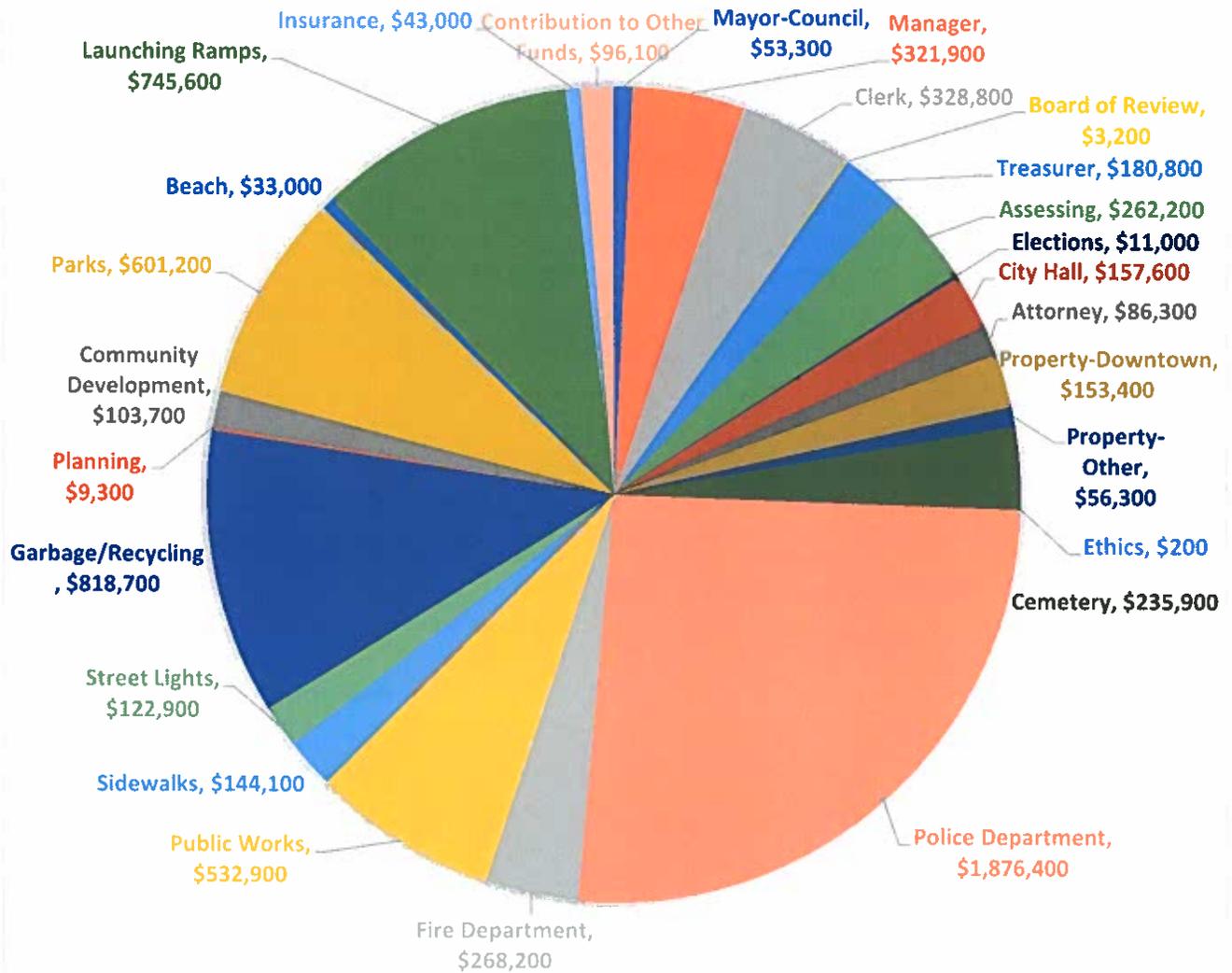
This budget adjusts the wages of both our supervisory and non-supervisory staff in a manner to bring them closer to their peers. Additionally, you see a dedication to training in each department to make sure our staff is fully up-to-date on the newest best practices and have a network of peers they can work with. One of the items that will need to be addressed in 2021 is our pension liability as it will not be long before it begins to negatively impact our operations.

On the physical infrastructure side, the below will be priorities for the upcoming year:

- City Hall will need to look at improving the HVAC system as well as improving our access system for City Hall with key cards.
- The Police Department will be updating their evidence room.
- Improvements to both Maritime Heritage Park as well as the Lincoln Lake docks.
- The City needs to continue to investigate and mitigate the high-water impact at the Rath Avenue and Melendy Street intersection. We have had multiple engineering firms review the situation without any positive outcome. We will continue to press forward towards a good outcome for all parties.
- The Loomis Street Pier is still in need of repairs, we are working on an alternative fix that will be more cost effective.
- A brand-new restroom and fish cleaning station at the Loomis Street boat launch.
- Finally, I have asked staff to include additional dollars in the budget moving forward to slowly replace the equipment on all of our playgrounds as they reach their useful age. This will help prevent issues with the equipment as well as be a better use of money.

## 2021-2023 City of Ludington Budget

Below is the allocation of General Fund expenditures to the different departments or divisions that are funded by it:



Additionally, below is a breakdown of other changes that will affect the budget more than normal:

**Wages:** The 2020 budget includes 3% wage increases for SEIU represented employees, non-union administrative employees, and 4% for POLC represented Police Officers. Our non-union supervisory employees have wage increases that are tied to the recommendations resulting from the Compensation Study that was commissioned in 2018.

**Benefits:** In 2021, health insurance premiums are scheduled to increase by 12.1% which is due to one large claim in the last period. Added to this, the City will continue to opt-out of PA 152 which would require the City to pay up-to the hard cap they establish. By opting-out, we establish our own hard cap on costs that is adjusted annually.

## 2021-2023 City of Ludington Budget

For 2021, total benefit rate will raise to 74% versus 70% last year and this increase is caused by additional claims in Workers Compensation and the increase in health insurance costs.

The elephant in the room for employee costs are the pension expenses we have for two different pension systems we are working within. One is the police pension which is able to levy its costs on the taxpayers directly, and thus does not have many issues with regards to funding. The other is the general employee pension managed by MERS, which has had a number of funding issues and assumption mistakes in the past. Moving forward, our payments are projected to continue to rise, but we have lowered some of the benefits associated with these plans in order to save the City money in the long-run.

The 2021 proposed budget shows a use of fund balance in the amount of \$684,200 which is accounted for in the following manners:

- The 2020 budget: we were projected to utilize \$611,000 in fund balance but a number of expenditures that were projected in that budget did not occur and are pushed to 2021;
- We have budget for a brand-new fish cleaning station/restroom at Loomis Street boat launch as well as repairs to the rubble mound pier at the launch adding \$653,000 to our expenses.

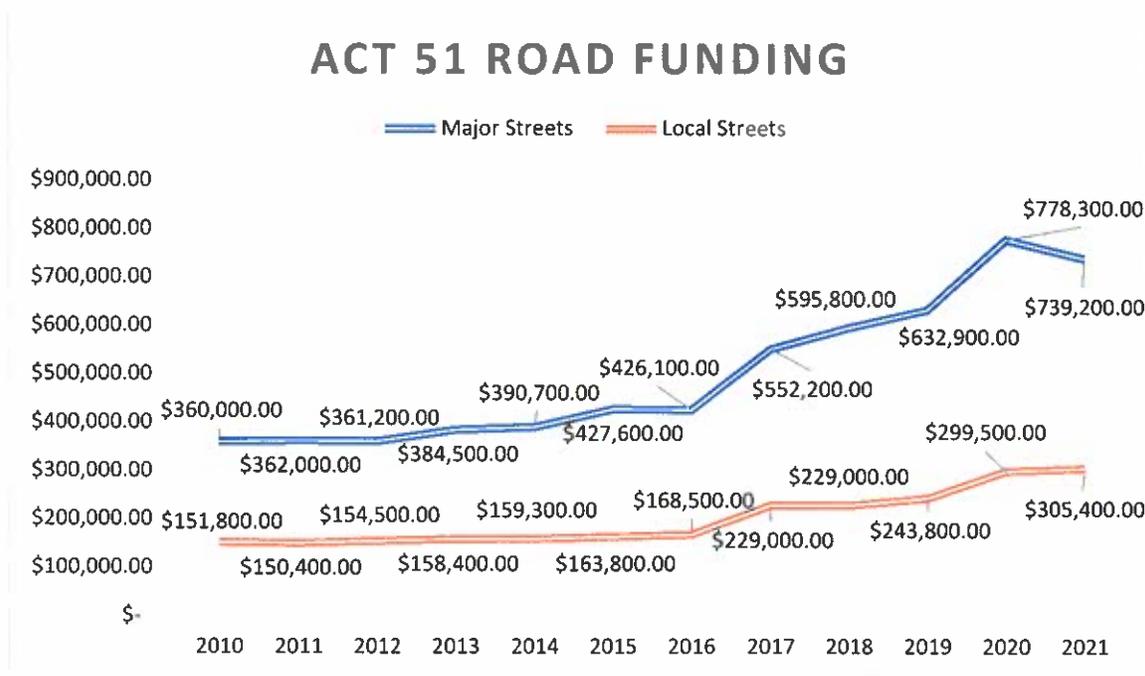
The Government Finance Officers Associate identifies the best practice for the spending of fund balance should be done on one-time expenditures and not ongoing operational expenses. I believe we accomplish that with this budget as well.

# 2021-2023 City of Ludington Budget

## Major and Local Streets

### Revenues

On an annual basis, the largest source of funding for our streets program comes from the state of Michigan through the Act 51 formula. As with all of our other state funding, the impact of COVID-19 will last well into 2021 with a loss in our funding of \$39,100 in Major Streets but a small increase of \$5,900 in Local Streets. In addition, the City receives reimplements from the state of Michigan for the maintenance of our M- and US- routes through the City which include Ludington Avenue, South James Street, and North Lakeshore Drive.



### Expenditures

On an annual basis, our Major street fund is able to handle most maintenance and repair items, but the Local street fund does not have enough revenue dedicated to it so we must make an annual transfer from the Major street fund to Local streets. This works out fairly well on an annual basis, but prevents us from making larger investments in our heavier traffic streets throughout the community. In 2021, we are transferring \$200,000 between the funds in order to cover repairs to South Madison and Lake Streets, a new salt garage, as well as other basic maintenance.

## Senior Center

### Revenues

## 2021-2023 City of Ludington Budget

The Ludington Senior Center is funded primarily from Mason County, grants, fees for service, as well as a contribution from the City of Ludington if needed. Their revenues have been stable over the last few years with increases accounting for almost \$30,000 from 2017 to 2020.

### Expenditures

For 2020, there are not any outstanding changes in the expenditures of the Senior Center outside of salary adjustments for staff and a reduced contribution for the technology fund.

## Downtown Development Authority

### Revenues

The Downtown Development Authority (DDA), which is created to maintain and manage a Tax Increment Financing (TIF) district, receives the bulk of its funding from three sources: the TIF district revenues, a dedicated 2-mills from downtown properties, and event revenues. The first two tend to be consistent year to year, but as events change or become more efficient, you see an increase in revenues accordingly. For 2021, the DDA has reduced its number of anticipated events due to COVID-19 and has seen its revenues reduced accordingly. The total reduction is \$89,900 in revenues for 2021.

### Expenditures

As mentioned in the revenues section, the DDA has significantly cut back on events which also impacts in expenditures, but due to the Legacy Plaza project finally the DDA has also reduced other expenditures to make this project its main priority. This project has a total cost of \$2,172,400 making it one of the DDA's largest projects ever.

## Cartier Park

### Revenues

Under the management of our current Park Manager, Cartier Park has seen a steady increase in site rentals and vending, with 2020 having one of the highest revenue years we have ever had. This year we are projecting an increase of \$20,000 in site rentals due to investments made the last few years to increase the number of higher value sites and the renewed interest in camping in a post-COVID world.

### Expenditures

In 2021, Cartier Park will make investments in its Wi-Fi infrastructure to help benefit its users, but all other expenses should be relatively similar to 2020.

## 2021-2023 City of Ludington Budget



### **Water and Sewer Fund**

#### **Revenues**

**Water Fund:** The Water Fund is annually funded through customer sales, service charges, as well as revenues from tower rentals and interest. For 2021, we have budgeted for a 7.5% increase in water rates, generating \$600,000 more in revenue, which will help offset years of negligible increases and help prepare the City for state mandated expenditures in the near future. Additionally, we will see a small increase in our tower rental income as mandated by our existing contracts.

**Sewer Fund:** Our Sewer Fund is also funded primarily through customer sales, charges for service, a surcharge on House of Flavors, and other reimbursements. In 2021, the City will see an increase of \$230,000 in revenue due to 14.9% increase on user rates for both service charges and septage charges.

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### Expenditures

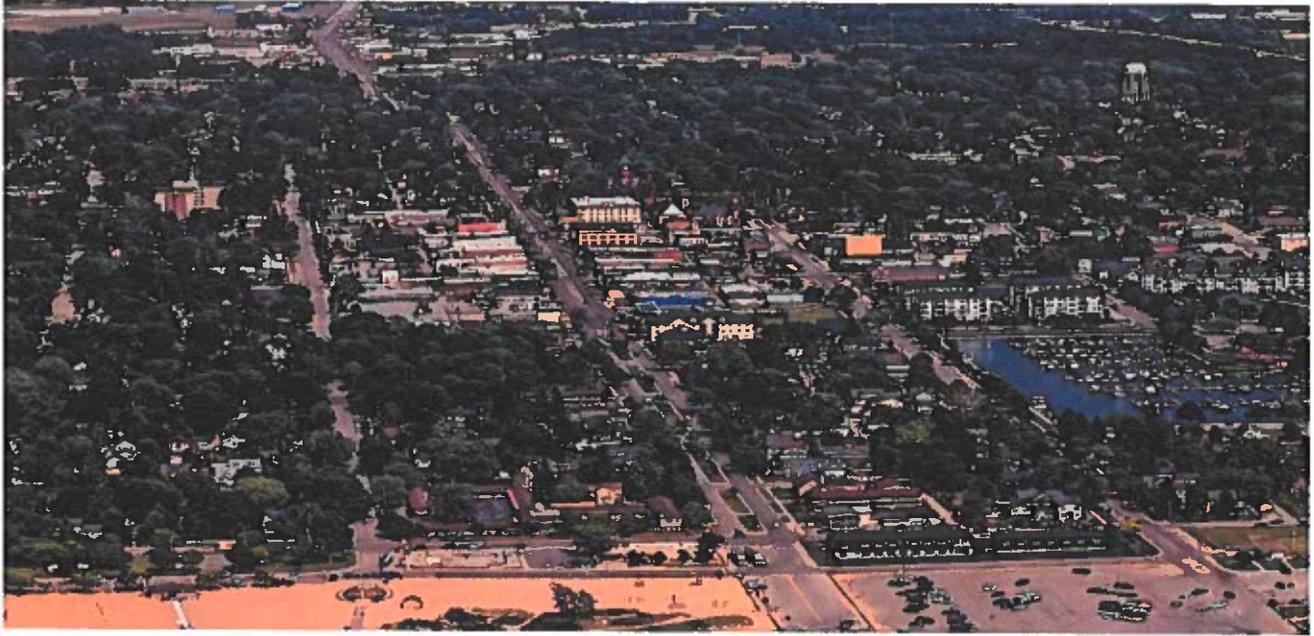
**Water Fund:** 2021 will be the first year for the Lead Service Line (LSL) replacement program as required under the Clean Water Act. This increase of \$500,000 to our expenditures as well as increased attention to our “vertical” infrastructure at the Water Plant, which includes improvements at the Brye Road Booster Station make up the increased costs. We will however see a reduction in contracted services after cancelling our agreement for Water Tower Maintenance. Overall, the fund is projected to add to its cash balance in 2021.

**Sewer Fund:** As the Waste Water Treatment Plant rehabilitation project finishes up, our largest expenditures into the future will be the debt payments on that loan. However, we will also continue to see increased expenses related to the closure of the sludge pond and east lagoon, which will primarily be investigation and planning in 2021. For the upcoming year, we do anticipate utilizing just over \$70,000 in cash balance to cover a shortfall in that fund.

### Motor Pool Fund

**Summary:** Motor Pool is a fund that is utilized to acquire, maintain, and dispose of most of the equipment and vehicles within the City’s fleet. In order to pay for the acquisition of equipment, the fund charges rental rates to the other funds according to state established hourly rates and the estimated time of use by each account. We are anticipating a small decrease in revenue for the upcoming year, but we will also offset that with a small decrease in capital expenditures as well.

# 2021-2023 City of Ludington Budget



## **Marina Fund**

### **Revenues**

With the addition of Harbor View Marina (HVM) to the City's books, we saw a large increase in revenues in that facility compared to expectations, even with a pandemic. The Ludington Municipal Marina (LMM) will see a decrease in revenues based on assumptions for both seasonal boaters and transient users, whereas we are projecting that HVM will see an increase in both of those areas. Additionally, our hope is to receive grant funding for both marinas in order to work on some much-needed capital items.

### **Expenditures**

As with 2020, LMM is planning on the beginning of another phase of dock replacement which is shown as a \$250,000 expenditure and we are planning for about \$130,800 in improvements at HVM. LMM is projected to utilize additional cash balance whilst HVM should add another significant chunk of money to its cash balance.

## **Capital Improvement Program**

**Summary:** The Capital Improvement Program (CIP) is a cumulative accounting for all equipment, vehicle, and other infrastructure improvements or replacements that cost more than \$5,000 or have lifespans of greater than 10 years. The City will begin to address this in a more longitudinal fashion by expanding out the program from the current 3-year plan to that of at least 10 years. For the year 2021, we do not have a singular project that will take up a majority of the program, but is equally spread out throughout the organization as we continue to address deteriorating equipment, facilities, and infrastructure.

## 2021-2023 City of Ludington Budget



### **Conclusion**

In conclusion, I would like to thank the City Council for their confidence in their staff to perform at the highest levels whilst being caretakers for the taxpayer's money. We will continue to investigate ways to operate more efficiently and effectively as the needs of local government continue to evolve. As we move into 2021, we will do our best to communicate the goals of this budget and the general nature of local government finances to the public so we are better able to have productive conversations about the future of this great community!

Best Regards,

Mitchell W. Foster  
City Manager

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GENERAL FUND  
SUMMARY EXPENDITURES  
FISCAL YEAR ENDING - DECEMBER 31, 2021, 2022, 2023  
DEPARTMENT - GENERAL FUND CODE - 101

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	REVENUES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
45,064	45,056	55,400	23,429	101	MAYOR & CITY COUNCIL	53,300	53,500	57,400
270,951	334,781	300,100	195,017	172	MANAGER'S OFFICE	321,900	334,400	341,600
311,976	337,223	351,900	206,945	215	CLERK'S/GENERAL ACCTING	328,800	372,000	394,900
2,554	2,296	3,300	1,696	247	BOARD OF REVIEW	3,200	3,200	3,200
174,176	188,669	178,800	110,003	253	TREASURER'S OFFICE	180,800	186,500	192,300
203,847	232,083	232,300	139,206	257	ASSESSOR'S & BUILDING INSP.	262,200	267,300	274,900
31,016	13,474	68,700	42,315	262	ELECTIONS	15,200	39,600	30,200
126,413	123,743	167,700	61,409	265	CITY HALL & GROUNDS	157,600	201,200	164,500
106,740	86,798	89,900	52,316	266	CITY ATTORNEY	86,300	79,000	81,700
146,964	156,549	150,300	48,051	268	CITY PROPERTY - DOWNTOWN	153,400	156,000	160,900
21,114	20,853	304,300	2,468	269	CITY PROPERTY - OTHER	56,300	11,200	11,600
246,634	242,098	250,100	105,583	276	CEMETERY	235,900	249,300	282,300
0	0	200	0	290	BOARD OF ETHICS	200	200	200
1,517,828	1,966,349	1,688,800	969,623	301	POLICE DEPT.	1,801,500	1,934,000	1,922,400
77,652	91,189	86,500	52,757	302-304	POLC CLER/SPEC POLC	87,100	90,700	93,900
257,852	236,201	257,100	126,659	336	FIRE DEPT.	268,200	282,200	255,100
505,291	548,225	479,300	308,029	441	DPW-MUNICIPAL SERVICES	533,900	551,900	555,700
73,408	125,714	144,100	51,770	444	SIDEWALK CONSTRUCTION	144,100	144,100	144,100
98,073	114,604	102,700	49,434	448	STREET LIGHTING	122,900	125,400	128,000
741,970	789,525	800,600	406,685	528	GARBAGE & RUBBISH	818,700	839,800	865,400
2,215	2,560	4,300	1,350	721	PLANNING COMMISSION	9,300	4,300	4,300
95,826	99,835	103,100	60,059	728	ECONOMIC & COMMUNITY DEV.	103,700	106,800	109,900
415,986	399,619	699,200	417,199	751	PARKS	602,200	460,100	474,300
33,013	23,532	36,300	10,036	753	BEACH SAFETY	33,000	33,900	34,900
56,827	55,431	532,000	31,998	756	LAUNCHING RAMPS	745,600	123,900	525,600
36,617	42,397	40,500	36,989	851	INSURANCE & BONDS	43,000	45,600	48,400
873,576	536,643	125,000	52,193	960	CONTRIBUTIONS TO OTH FUNDS	126,100	125,800	126,300
0	0	15,000	26,300	961	MISC. EXPENSES	0	0	0
<b>6,473,583</b>	<b>6,815,447</b>	<b>7,267,500</b>	<b>3,589,519</b>		<b>GENERAL FUND EXPENDITURE SUMMARY TOTALS:</b>	<b>7,294,400</b>	<b>6,821,900</b>	<b>7,284,000</b>

OTHER FUNDS  
SUMMARY - REVENUES AND EXPENDITURES  
FISCAL YEAR ENDING - DECEMBER 31, 2021, 2022, 2023  
DEPARTMENT - ALL OTHER FUNDS CODES - 202, 203, 208, 211, 371, 404, 422

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	REVENUES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
747,080	749,609	1,228,000	288,508	202	MAJOR STREET REVENUES	814,600	1,215,700	841,100
(222,256)	(197,970)	392,300	0		PRIOR YEAR FUND BALANCE	272,700	271,700	(212,500)
524,824	551,639	1,620,300	326,775	202	MAJOR STREET EXPENSES	1,087,300	1,487,400	628,600
695,156	516,875	543,500	349,013	203	LOCAL STREET REVENUES	550,700	560,800	561,000
(251,365)	(44,914)	383,300	0		PRIOR YEAR FUND BALANCE	(38,600)	(87,400)	(80,000)
443,791	471,961	926,800	409,025	203	LOCAL STREET EXPENSES	512,100	473,400	481,000
158,422	134,795	152,600	25,392	208	RECREATION REVENUES	152,400	152,400	152,400
(20,835)	(13,518)	(22,200)	0		PRIOR YEAR FUND BALANCE	0	0	0
137,587	121,277	130,400	30,711	208	RECREATION EXPENSES	152,400	152,400	152,400
209,357	214,858	213,200	109,375	211	SR CENTER REVENUES	220,400	228,900	228,900
(7,589)	(1,316)	2,900	0		PRIOR YEAR FUND BALANCE	(2,700)	700	7,300
201,768	213,542	216,100	121,827	211	SR CENTER EXPENSES	217,700	229,600	236,200
20,010	45,269	53,900	18,336	372	DEBT RETIRE FUND REVENUES	54,100	53,800	54,300
0	0	0	0		PRIOR YEAR FUND BALANCE	0	0	0
20,010	45,269	53,900	18,336	372	DEBT RETIRE FUND EXPENSES	54,100	53,800	54,300
15,141	553,342	32,700	0	404	WEST END LUD AVE REVENUES	27,700	27,700	27,700
(11,200)	(54,528)	0	0		PRIOR YEAR FUND BALANCE	0	0	0
3,941	498,814	32,700	173	404	WEST END LUD AVE EXPENSES	27,700	27,700	27,700
0	0	600,000	0	422	BUILDING REHAB REVENUES	872,600	0	0
4,468	0	0	0		PRIOR YEAR FUND BALANCE	0	0	0
4,468	0	600,000	786	422	BUILDING REHAB EXPENSES	872,600	0	0

OTHER FUNDS  
SUMMARY - REVENUES AND EXPENDITURES  
FISCAL YEAR ENDING - DECEMBER 31, 2021, 2022, 2023  
DEPARTMENT - ALL OTHER FUNDS CODES - 493, 508, 542, 591, 592

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	REVENUES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
226,077	226,188	227,400	181,393	493	DDA OPERATING REVENUES	2,310,800	205,800	208,000
(47,807)	(38,675)	(65,000)	0		PRIOR YEAR FUND BALANCE	(36,900)	(38,800)	(39,000)
178,270	187,513	162,400	158,250	493	DDA OPERATING EXPENSES	2,273,900	167,000	169,000
278,656	293,445	272,400	199,807	508	CARTIER PARK FUND REVENUES	292,300	292,400	292,500
(37,275)	(39,738)	(14,400)	0		PRIOR YEAR FUND BALANCE	11,900	(10,700)	(3,300)
241,381	253,707	258,000	147,485	508	CARTIER PARK FUND EXPENSES	304,200	281,700	289,200
17,360	45,183	45,300	11,698	542	RENTAL INSPECTION REVENUE	87,200	51,100	20,700
5,380	(19,686)	(2,900)	0		PRIOR YEAR FUND BALANCE	(25,000)	13,100	45,400
22,740	25,497	42,400	15,064	542	RENTAL INSPECTION EXPENSES	62,200	64,200	66,100
2,719,949	2,555,418	2,822,800	1,134,995	591-556	WATER PLANT REVENUES	3,415,600	3,665,000	3,932,800
(423,304)	(143,845)	25,500	0		PRIOR YEAR FUND BALANCE	(164,000)	(140,500)	(598,000)
2,296,645	2,411,573	2,848,300	1,134,995		TOTAL WATER FUNDS AVAIL.	3,251,600	3,524,500	3,334,800
896,767	1,034,852	1,042,400	264,198	591-000	WATER MAINT EXPENSES	1,311,300	1,633,400	1,262,700
1,399,878	1,376,721	1,805,900	759,956	591-556	WATER PLANT EXPENSES	1,940,300	1,891,100	2,072,100
2,296,645	2,411,573	2,848,300	1,024,154		TOTAL WATER EXPENSES	3,251,600	3,524,500	3,334,800
2,536,008	4,009,643	12,915,700	7,610,018	592-527	WWTP PLANT REVENUES	2,916,700	3,256,500	3,377,900
(783,528)	(1,890,400)	340,700	0		PRIOR YEAR FUND BALANCE	74,100	(306,900)	(494,300)
1,752,480	2,119,243	13,256,400	7,610,018		TOTAL WWTP FUNDS AVAIL.	2,990,800	2,949,600	2,883,600
603,356	750,628	664,900	141,132	592-000	SEWAGE MAINT EXPENSES	515,500	548,200	525,600
1,149,124	1,368,615	12,591,500	7,443,949	592-527	WWTP PLANT EXPENSES	2,475,300	2,401,400	2,358,000
1,752,480	2,119,243	13,256,400	7,585,081		TOTAL SEWAGE EXPENSES	2,990,800	2,949,600	2,883,600



GENERAL FUND 101  
REVENUES BUDGET  
FISCAL YEAR ENDING DECEMBER 31, 2021, 2022, 2023  
DEPARTMENT - GENERAL FUND CODE - 101-000

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	REVENUES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
3,619,431	3,698,577	3,736,000	3,746,723	403	Current Real & Pers Prop Taxes	3,851,700	3,928,700	4,007,300
81,932	81,838	95,000	84,944	425	Payment in Lieu of Taxes	86,700	88,400	90,200
16,752	13,333	11,500	11,553	437	Special Acts	11,700	12,000	12,200
726,369	678,433	700,000	855,001	441	Local Comm Stabilization	800,000	700,000	700,000
36,116	62,335	50,000	62,913	445	Penalties, Interest & Fees	50,000	51,000	52,000
7,802	7,826	7,800	0	447	Property Tax Admin Fees	7,800	7,800	7,800
<b>4,488,402</b>	<b>4,542,342</b>	<b>4,600,300</b>	<b>4,761,134</b>		<b>TOTAL TAXES</b>	<b>4,807,900</b>	<b>4,787,900</b>	<b>4,869,500</b>
80,771	80,710	81,000	19,982	452	Charter Comm Franchise Fees	80,800	80,800	80,800
4,500	4,500	12,500	1,125	452-100	Charter Comm Peg Channel	4,500	4,500	4,500
58,705	38,552	25,000	17,830	476	NonBusiness Lic. & Bldg Permits	25,000	25,000	25,000
<b>143,976</b>	<b>123,762</b>	<b>118,500</b>	<b>38,936</b>		<b>TOTAL LICENSES &amp; PERMITS</b>	<b>110,300</b>	<b>110,300</b>	<b>110,300</b>
0	2,690	0	0	500	Federal Grant	0	0	0
0	0	100,000	0	539	State Grant	0	0	0
6,950	0	0	0	543	MMRMA Grant	0	0	0
2,467	2,360	2,500	1,077	565	Act 302-Training Funds	2,500	2,500	2,500
683,090	711,261	691,000	217,249	574-100	Sales Tax - Constitutional	671,700	692,700	712,700
139,192	140,779	139,100	47,458	574-200	Sales Tax - Statutory	130,000	135,000	140,700
0	0	0	0	575	State Grants - Other	0	0	0
12,629	12,219	11,800	371	576	Liquor Licenses	12,000	12,000	12,000
63,000	63,093	63,000	15,773	580	Resource Officer - LAS	63,000	63,000	63,000
2,600	0	0	0	583	Grants	0	0	0
2,458	7,346	8,000	13,200	586-000	Contrib from Other Units	8,000	8,000	8,000
<b>912,386</b>	<b>939,748</b>	<b>1,015,400</b>	<b>295,129</b>		<b>TOTAL INT'GOV'T REVENUES</b>	<b>887,200</b>	<b>913,200</b>	<b>938,900</b>
2,980	2,880	2,000	650	608	Appeal Fees (Sp Land Use Appl)	1,500	1,500	1,500
15,130	28,865	15,300	2,919	626	Charges for Services Rendered	19,300	30,800	30,900
28,150	30,237	30,000	31,172	632	Fire Protection	31,000	31,000	31,000
40,450	49,840	40,000	20,840	634	Grave Openings	32,000	40,000	40,000
11,625	10,590	11,600	4,350	636	Foundations	9,300	10,500	10,500
12,920	14,505	13,000	8,314	638	Services Rendered - Police Dept.	8,600	8,600	8,600
38,175	38,775	40,000	10,950	643	Sale of Cemetery Lots	26,000	40,000	40,000
450	600	400	300	643-200	Sale of Columbarium Plaques/Urns	500	500	500
0	0	0	0	643-300	Sale of Memorial Trees, Plaques	0	0	0
40	30	1,000	110	644	Deed Transfers	300	300	300

GENERAL FUND 101  
REVENUES BUDGET  
FISCAL YEAR ENDING DECEMBER 31, 2021, 2022, 2023  
DEPARTMENT - GENERAL FUND CODE - 101-000

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	REVENUES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
1,580	2,015	1,500	1,051	650	Miscellaneous Sales	1,500	1,500	1,500
1,500	0	0	0	650-200	Contributions - Police	0	0	0
61,564	63,692	65,000	56,649	650-300	Sale of Refuse Stickers	63,600	63,600	63,600
0	0	0	0	650-500	Misc Scrap Metal	0	0	0
14,260	13,910	14,500	9,700	651	Boat Ramp - Seasonal	13,900	13,900	13,900
20,585	25,431	23,000	9,380	651-300	Boat Ramps - Loomis Street	25,000	25,000	25,000
6,082	6,380	6,000	730	651-400	Boat Ramps - Copeyon Park	6,000	6,000	6,000
<b>255,490</b>	<b>287,750</b>	<b>263,300</b>	<b>157,114</b>		<b>TOTAL CHGS FOR SERVICES</b>	<b>238,500</b>	<b>273,200</b>	<b>273,300</b>
16,974	20,725	17,000	5,457	658	Ordinances, Fines/Costs-Police	14,000	17,000	17,000
18,330	14,535	15,000	5,535	659	Parking Fines-Police	12,000	15,000	15,000
<b>35,304</b>	<b>35,260</b>	<b>32,000</b>	<b>10,992</b>		<b>TOTAL FINES &amp; FORFEITURES</b>	<b>26,000</b>	<b>32,000</b>	<b>32,000</b>
4,012	5,105	5,500	2,153	665	Interest Eamed-Perpetual Care	2,700	2,800	2,900
72,108	93,082	80,100	42,290	666	Interest Eamed on Investments	54,300	57,000	59,800
1,800	0	0	0	668	Harbor View Lease	0	0	0
1,000	850	1,000	550	669	Facility Rental	500	1,000	1,000
33,341	55,544	50,000	25,939	673	Sidewalk Construction	50,000	50,000	50,000
520	427	400	0	674	Commissions-Telescopes	400	400	400
4	0	0	0	674-400	Sale of Calendars	0	0	0
339	(198)	0	0	675-100	Special Assessments - Interest	0	0	0
<b>113,124</b>	<b>154,809</b>	<b>137,000</b>	<b>70,932</b>		<b>TOTAL OTHER REVENUES</b>	<b>107,900</b>	<b>111,200</b>	<b>114,100</b>
0	0	0	286	677	Contribution Fire Hall Construction	0	0	0
77,966	50,249	100	123,010	677	Reimbursements	100	100	100
19,789	23,534	20,000	1,381	677-600	Shop With A Cop	20,000	20,000	20,000
1,200	1,400	1,000	0	677-650	Water Safety Day - Police Dept	0	1,000	1,000
341	26	0	500	677-800	Private Contrib-Fire Dept	0	0	0
30,600	31,300	32,000	18,667	678-100	Admin.- Cont. From Major Sts.	32,700	33,400	34,100
18,900	19,300	19,700	11,492	678-200	Admin.- Cont. From Local Sts.	21,100	21,600	22,100
62,800	64,100	65,400	38,150	679	Admin.- Cont. From Motor Pool	66,800	68,200	69,600
48,800	49,800	30,000	17,500	680	Admin. Expenses - Marina	30,600	31,300	32,000
0	0	30,000	17,500	680-100	Admin. Expenses - Harbor View Marina	30,600	31,300	32,000





























GENERAL FUND 101  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING DECEMBER 31, 2021, 2022, 2023  
DEPARTMENT - POLICE DEPARTMENT CODE - 101-301

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	EXPENDITURES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
920,310	1,008,388	977,500	537,922	702	Salaries & Wages	1,022,200	1,071,100	1,105,500
81,243	46,386	63,300	31,999	702-200	Salaries & Wages - SSCENT	66,500	69,100	71,100
83	22,133	9,900	2,100	704	Salaries & Wages - Part Time	10,200	10,500	10,700
0	0	0	0	705	Training	0	0	0
232,469	585,802	339,300	208,492	719	Fringe Benefits	380,500	398,700	411,500
24,432	13,915	22,000	12,867	719-04	Fringe Benefits - SSCENT	24,700	25,700	26,400
25,008	27,508	27,600	15,500	719-100	Health Insurance Reimbursement	25,200	25,200	25,200
3,217	2,935	4,000	612	719-200	Dental Reimbursement	3,000	3,000	3,000
19,625	15,239	17,500	13,800	740	Operating Supplies	23,400	31,300	25,900
320	5,858	2,000	0	740-100	SERT - Operating Supplies	1,500	1,500	1,500
929	1,222	1,000	0	740-200	Water Safety Supplies	0	1,000	1,000
19,796	23,534	20,000	0	740-300	Shop With a Cop	20,000	20,000	20,000
2,514	2,360	2,500	785	740-700	Act 302-Training Expenses	2,500	2,500	2,500
3,114	7,175	9,000	1,691	744	Clothing Allowance	10,900	4,900	4,500
0	80	0	0	751	Gasoline, Motor Oil	800	900	900
475	1,900	2,000	475	801	Professional Services	500	500	500
6,609	12,717	3,600	5,084	802	Contractual Services	3,600	3,600	3,600
1,132	320	600	270	820	Memberships & Dues	600	600	600
1,242	1,200	1,500	990	821	SOR Fees	1,500	1,500	1,500
722	900	1,000	540	835	Health Services	800	800	800
1,292	1,850	1,900	892	851	Radio Maintenance	1,500	1,500	1,500
3,343	3,722	3,800	1,810	853	Telephone	3,500	3,600	3,600
3,976	4,138	4,200	1,893	853-100	Cellular Phone	4,200	4,200	4,300
759	142	1,000	0	860	Transportation	1,000	1,000	1,000
5,961	4,287	8,000	3,198	864	Conferences & Workshops	9,000	9,000	8,000
22	0	500	0	880	Community Promotion	1,500	1,500	1,500
1,600	1,024	2,000	0	930	Repairs, Maint. & Supplies	2,000	2,000	2,000
105,700	126,000	135,100	112,415	943	Equipment Rental	137,900	144,700	151,900
121	49	200	71	956	Miscellaneous	200	200	200
21,758	45,564	27,800	16,217	969-600	Contribution to Technology Fund	30,100	30,800	31,700
				970	Capital Improvements	12,200	63,100	0
30,056	0	0	0	977	Equipment	0	0	0
<b>1,517,828</b>	<b>1,966,349</b>	<b>1,688,800</b>	<b>969,623</b>		<b>TOTAL POLICE DEPT. EXPENSES:</b>	<b>1,801,500</b>	<b>1,934,000</b>	<b>1,922,400</b>



GENERAL FUND 101  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING DECEMBER 31, 2021, 2022, 2023  
DEPARTMENT - FIRE DEPARTMENT CODE - 101-336

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	EXPENDITURES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
541	881	300	116	702	Salaries & Wages	800	900	1,000
110,389	109,435	129,700	56,438	704	Salaries & Wages - Firemen	129,700	143,500	143,500
0	0	1,000	0	704-900	Salaries & Wages - Education	2,000	2,000	2,000
11,056	11,961	14,500	5,907	719	Fringe Benefits	16,800	18,600	18,700
21,511	19,397	24,100	1,474	740	Operating Supplies	25,400	22,000	6,000
1,476	13,227	13,500	13,734	744	Clothing Allowance	17,800	17,800	5,600
2,638	1,637	2,000	1,088	751	Gasoline, Motor Oil	2,100	2,200	2,300
2,439	215	0	408	801	Professional Services	500	500	500
4,831	6,093	5,600	2,893	802	Contractual Services	6,000	6,000	6,000
935	575	900	575	820	Membership Dues	1,000	1,000	1,000
860	656	1,000	220	835	Health Services	1,000	1,000	1,000
240	0	1,000	0	851	Radio Maintenance	600	600	600
1,556	1,604	1,800	299	853	Telephone	2,000	2,000	2,000
593	708	600	347	853-100	Cellular Phone	600	600	600
375	0	500	0	860	Transportation	500	500	500
1,073	630	1,400	0	864	Conferences & Workshops	1,400	1,400	1,400
1,160	1,160	1,200	0	874	Retirement Benefits	1,200	1,200	1,200
5,465	5,468	6,500	2,822	874-100	Retirement - Deferred Comp.	6,500	7,200	7,200
1,427	1,304	1,500	0	880	Community Promotions	1,500	1,500	1,500
7,589	10,363	7,500	4,218	921	Utilities - Electric	8,500	8,700	8,900
3,447	2,855	3,500	1,285	923	Utilities - Heat/Gas	2,900	3,000	3,100
833	1,683	2,000	459	927	Utilities - Water	1,900	2,200	2,400
89	3,244	1,700	221	930	Repairs, Maint. & Supplies	1,200	1,400	1,600
201	792	0	243	943	Equipment Rental	300	300	300
0	247	600	0	956	Miscellaneous	600	600	600
28,150	30,237	30,000	31,172	960	Fire Runs & Protection	31,000	31,000	31,000
2,144	2,559	4,700	2,742	969-600	Contribution to Technology Fund	4,400	4,500	4,600
30,048	8,190	0	0	970-801	Capital Improvements - Profess Svc	0	0	0
16,788	1,081	0	0	970-802	Capital Improvements -Contract Svc	0	0	0
0	0	0	0	978	Land Acquisition	0	0	0
0	0	0	0	991	Principal	0	0	0
0	0	0	0	995	Interest	0	0	0
<b>257,852</b>	<b>236,201</b>	<b>257,100</b>	<b>126,659</b>		<b>TOTAL FIRE DEPT. EXPENSES:</b>	<b>268,200</b>	<b>282,200</b>	<b>255,100</b>





















GENERAL FUND 101  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING DECEMBER 31, 2021, 2022, 2023  
DEPARTMENT - CONTRIBUTIONS TO OTHER FUNDS / MISC CONTRIBUTIONS CODE - 101-960/961

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	EXPENDITURES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
					960 CONTRIBUTIONS TO OTH FDS			
24,830	29,476	26,900	12,857	906	Lease Payments	30,000	30,000	30,000
42,000	42,000	42,000	21,000	961	Contribution to Recreation Fund	42,000	42,000	42,000
0	123,500	0	0	962	Contribution to West Ludington Avenue Project	0	0	0
0	0	0	0	965	Contribution to Major Streets	0	0	0
500,000	0	0	0	965-900	Contribution to Capital Improvement	0	0	0
0	0	2,200	0	966	Contribution to Senior Center	0	0	0
0	0	0	0	967	Contribution to Local Streets	0	0	0
286,735	296,398	0	0	968	Contribution to Building Authority	0	0	0
20,010	45,269	53,900	18,336	968-040	Contribution to Debt Retirement Fund	54,100	53,800	54,300
<b>873,576</b>	<b>536,643</b>	<b>125,000</b>	<b>52,193</b>		<b>TOTAL CONT. TO OTHER FDS</b>	<b>126,100</b>	<b>125,800</b>	<b>126,300</b>
					961 MISCELLANEOUS			
0	0	0	5,800	961-801	Conrad Road/Prof Services	0	0	0
0	0	0	13,000	967-300	Cultural Economic Development	0	0	0
0	0	0	0	969-100	Cont. to M.C. Growth Alliance	0	0	0
0	0	15,000	7,500	969-100	Miscellaneous Melendy St Flood	0	0	0
0	0	15,000	26,300		<b>TOTAL MISC EXPENSES:</b>	<b>0</b>	<b>0</b>	<b>0</b>
					<b>TOTAL GENERAL FUND EXPENSES:</b>			
<b>6,473,582</b>	<b>6,815,447</b>	<b>7,267,500</b>	<b>3,589,518</b>			<b>7,294,400</b>	<b>6,821,900</b>	<b>7,284,000</b>



MAJOR STREETS 202  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING DECEMBER 31, 2021, 2022, 2023  
DEPARTMENTS - CONST & SURFACING / SURFACE MAINT / SWEEPING & FLUSHING / SHOULDER MAINT  
TREES & SCRUBS CODE - 451 / 464 / 466 / 467

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	EXPENDITURES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
					451 CONSTRUCTION / SURFACING			
77,741	0	541,000	1,000	802	Contractual Services	534,900	100,000	100,000
0	0	375,000	0	802-300	Contractual Services - Sm Urban	0	811,000	0
0	0	0	0	802-400	Contractual Services - Bridge	0	0	0
0	57,744	100,000	11,500	821	Engineering	24,500	0	0
0	0	0	0	821-100	Engineering - Category F	50,000	100,000	50,000
0	0	0	0	970	Capital Improvements	0	0	0
<b>77,741</b>	<b>57,744</b>	<b>1,016,000</b>	<b>12,500</b>		<b>TOTAL CONSTRUCTION AND SURFACING:</b>	<b>609,400</b>	<b>1,011,000</b>	<b>150,000</b>
					464 SURFACE MAINTENANCE			
2,770	1,904	4,100	1,259	702	Salaries & Wages	4,400	4,400	4,600
30	0	0	0	704	Salaries & Wages - Part Time	0	0	0
1,804	1,240	2,900	885	719	Fringe Benefits	3,300	3,300	3,500
2,822	3,353	3,500	0	782	Road Materials & Supplies	3,500	3,500	3,500
0	0	0	0	801	Professional Services	600	0	600
55,314	80,442	20,000	20,640	802	Contractual Services	20,000	20,000	20,000
1,575	1,234	3,500	1,069	943	Equipment Rental	3,500	3,500	3,500
<b>64,315</b>	<b>88,173</b>	<b>34,000</b>	<b>23,853</b>		<b>TOTAL SURFACE MAINTENANCE:</b>	<b>35,300</b>	<b>34,700</b>	<b>35,700</b>
					466 SWEEPING & FLUSHING			
1,227	1,981	2,500	337	702	Salaries & Wages	2,600	2,600	2,700
797	1,287	1,800	205	719	Fringe Benefits	2,000	2,000	2,000
250	80	400	0	802	Contractual Services - Landfill	400	400	400
0	0	300	0	802-100	Contractual Services - Soil Testing	300	300	300
5,237	8,868	11,600	1,510	943	Equipment Rental	11,600	11,600	11,600
<b>7,511</b>	<b>12,216</b>	<b>16,600</b>	<b>2,052</b>		<b>TOTAL SWEEPING AND FLUSHING:</b>	<b>16,900</b>	<b>16,900</b>	<b>17,000</b>
					467 SHOULDER MAINTENANCE			
9	0	100	19	702	Salaries & Wages	100	100	100
1	0	100	6	719	Fringe Benefits	100	100	100
0	0	100	0	782	Road Materials & Supplies	100	100	100
10	0	100	32	943	Equipment Rental	100	100	100
<b>20</b>	<b>0</b>	<b>400</b>	<b>57</b>		<b>TOTAL SHOULDER MAINTENANCE:</b>	<b>400</b>	<b>400</b>	<b>400</b>







MAJOR STREETS (TRUNKLINES) 202  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING DECEMBER 31, 2021, 2022, 2023  
DEPARTMENTS - CONSTRUCTION / SURFACE MAINT / SWEEPING & FLUSHING / TREES & SCRUBS  
DRAINAGE / SIGNS CODES: 486 / 487 / 488 / 490 / 491

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	EXPENDITURES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
					486 CONSTRUCTION			
0	0	0	0	802	Contractual Services	0	0	0
0	0	0	0		<b>TOTAL CONSTRUCTION:</b>	0	0	0
					487 SURFACE MAINTENANCE			
3,093	1,265	3,700	447	702	Salaries & Wages	1,000	1,000	1,000
2,010	830	2,600	308	719	Fringe Benefits	800	800	800
0	0	900	0	782	Road Materials & Supplies	300	300	300
0	0	0	0	802	Contractual Services	0	0	0
1,947	1,115	2,500	350	943	Equipment Rental	1,000	1,000	1,000
7,050	3,209	9,700	1,104		<b>TOTAL SURFACE MAINTENANCE:</b>	3,100	3,100	3,100
					488 SWEEPING & FLUSHING			
745	1,136	1,100	386	702	Salaries & Wages	1,100	1,100	1,100
484	741	800	220	719	Fringe Benefits	900	900	900
0	0	200	0	802	Contractual Services - Landfill	200	200	200
3,477	5,353	5,000	1,732	943	Equipment Rental	5,000	5,000	5,000
4,706	7,231	7,100	2,338		<b>TOTAL SWEEPING &amp; FLUSHING:</b>	7,200	7,200	7,200
					490 TREES & SHRUBS			
19	391	100	238	702	Salaries & Wages	100	100	100
12	263	100	172	719	Fringe Benefits	100	100	100
16	0	100	0	782	Road Materials & Supplies	100	100	100
75	470	100	538	943	Equipment Rental	100	100	100
121	1,124	400	949		<b>TOTAL TREES &amp; SHRUBS:</b>	400	400	400
					491 DRAINAGE			
362	47	100	18	702	Salaries & Wages	100	100	100
236	30	100	14	719	Fringe Benefits	100	100	100
0	0	100	0	782	Road Materials & Supplies	100	100	100
0	0	0	0	8,023	Contractual Services	0	0	0
464	44	100	8	943	Equipment Rental	100	100	100
1,062	121	400	41		<b>TOTAL DRAINAGE:</b>	400	400	400

MAJOR STREETS (TRUNKLINES) 202  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING DECEMBER 31, 2021, 2022, 2023  
DEPARTMENTS - TRAFFIC SIGNALS / PAVEMENT MARKINGS / SHOULDER MAINT / WINTER MAINT / ADMIN /  
CODES: 493 / 494 / 495 / 496 / 497 / 498

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	EXPENDITURES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
					493 SIGNS			
0	252	200	58	702	Salaries & Wages	200	200	200
18	166	200	40	719	Fringe Benefits	200	200	200
0	0	100	0	782	Materials & Supplies	2,000	100	100
0	316	100	36	943	Equipment Rental	100	100	100
18	733	600	135		<b>TOTAL SIGNS:</b>	<b>2,500</b>	<b>600</b>	<b>600</b>
					494 TRAFFIC SIGNALS			
0	0	0	0	702	Salaries & Wages	0	0	0
0	0	0	0	719	Fringe Benefits	0	0	0
4,841	4,506	5,300	2,556	921	Utilities - Electric	4,500	4,600	4,700
0	0	0	0	930	Signal Maintenance	0	0	0
0	0	0	0	943	Equipment Rental	0	0	0
4,841	4,506	5,300	2,556		<b>TOTAL TRAFFIC SIGNALS:</b>	<b>4,500</b>	<b>4,600</b>	<b>4,700</b>
					495 PAVEMENT MARKINGS			
28	609	0	0	702	Salaries & Wages	0	0	0
18	408	0	26	719	Fringe Benefits	0	0	0
0	(81)	0	0	782	Road Materials & Supplies	0	0	0
				802	Contractual Services	0	0	0
82	480	0	0	943	Equipment Rental	0	0	0
128	1,416	0	26		<b>TOTAL PAVEMENT MARKINGS</b>	<b>0</b>	<b>0</b>	<b>0</b>
					497 WINTER MAINTENANCE			
3,434	6,539	4,500	1,614	702	Salaries & Wages	4,500	4,500	4,500
2,244	4,279	3,200	1,153	719	Fringe Benefits	3,400	3,400	3,400
5,711	13,983	10,000	5,535	782	Road Materials & Supplies	10,000	10,000	10,000
7,929	15,029	10,000	5,530	943	Equipment Rental	10,000	10,000	10,000
19,318	39,829	27,700	13,832		<b>TOTAL WINTER MAINT.</b>	<b>27,900</b>	<b>27,900</b>	<b>27,900</b>





LOCAL STREETS 203  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING DECEMBER 31, 2021, 2022, 2023  
DEPARTMENTS - CONST & SURFACING / SURFACE MAINT / SWEEPING & FLUSHING / SHOULDER MAINT  
CODES: 451 / 464 / 466 / 467

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	EXPENDITURES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
					451 CONST. & SURFACING			
0	0	240,000	18,882	802	Contractual Services	92,000	50,000	50,000
0	0	50,000	0	821	Engineering Expense	0	0	0
0	0	0	0	970	Capital Improvements	0	0	0
0	0	290,000	18,882		<b>TOTAL CONST. &amp; SURFACING:</b>	<b>92,000</b>	<b>50,000</b>	<b>50,000</b>
					464 SURFACE MAINTENANCE			
10,600	11,419	10,200	8,438	702	Salaries & Wages	10,500	10,500	10,900
445	20	0	0	704	Salaries & Wages - Part Time	0	0	0
6,936	7,538	7,200	5,703	719	Fringe Benefits	7,800	7,800	8,100
8,502	9,060	10,000	1,250	782	Road Materials & Supplies	10,000	10,000	10,000
36,710	33,843	20,000	0	802	Contractual Services	20,000	20,000	20,000
0	0	0	0	821	Engineering Expense	0	0	0
8,437	9,417	9,500	6,007	943	Equipment Rental	9,500	9,500	9,500
71,629	71,297	56,900	21,398		<b>TOTAL SURFACE MAINT.</b>	<b>57,800</b>	<b>57,800</b>	<b>58,500</b>
					466 SWEEPING & FLUSHING			
6,768	5,629	6,100	2,601	702	Salaries & Wages	6,200	6,200	6,300
0	42	0	0	704	Salaries & Wages - Part Time	0	0	0
4,399	3,710	4,300	1,451	719	Fringe Benefits	4,600	4,600	4,700
250	300	400	0	802	Contractual Services - Landfill	400	400	400
0	0	300	0	802	Contractual Services - Soil Testing	300	300	300
30,233	23,483	30,000	11,497	943	Equipment Rental	30,600	32,200	33,900
41,650	33,164	41,100	15,549		<b>TOTAL SWEEPING AND FLUSHING:</b>	<b>42,100</b>	<b>43,700</b>	<b>45,600</b>
					467 SHOULDER MAINTENANCE			
109	494	0	544	702	Salaries & Wages	0	0	0
11	328	0	316	719	Fringe Benefits	0	0	0
0	0	0	228	782	Road Materials & Supplies	0	0	0
157	220	0	603	943	Equipment Rental	0	0	0
277	1,041	0	1,691		<b>TOTAL SHOULDER MAINT.</b>	<b>0</b>	<b>0</b>	<b>0</b>

LOCAL STREETS 203  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING DECEMBER 31, 2021, 2022, 2023  
DEPARTMENTS - TREES & SHRUBS /DRAINAGE / GRASS & WEED CONTROL CODES: 468 / 469 / 471

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	EXPENDITURES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
					468 TREES & SHRUBS			
34,248	34,395	28,500	22,486	702	Salaries & Wages	29,400	29,400	30,300
90	575	0	0	704	Salaries & Wages - Part Time	0	0	0
22,275	22,668	20,000	12,662	719	Fringe Benefits	21,800	21,800	22,500
2,970	4,616	3,600	2,289	782	Road Materials & Supplies	3,600	3,600	3,600
17,183	6,879	3,000	0	802	Contractual Services	3,000	3,000	3,000
55,868	59,399	51,000	42,141	943	Equipment Rental	52,000	53,000	54,000
<b>132,635</b>	<b>128,532</b>	<b>106,100</b>	<b>79,578</b>		<b>TOTAL TREES &amp; SHRUBS</b>	<b>109,800</b>	<b>110,800</b>	<b>113,400</b>
					469 DRAINAGE			
4,088	4,472	2,900	2,065	702	Salaries & Wages	3,000	3,000	3,100
110	205	0	0	704	Salaries & Wages - Part time	0	0	0
2,668	3,092	2,100	1,228	719	Fringes	2,300	2,300	2,300
0	217	0	0	782	Road Materials & Supplies	0	0	0
9,988	2,958	80,000	16,416	801	Professional Services	0	0	0
380	0	150,000	149,515	802	Contractual Services	0	0	0
0	0	3,000	0	930	Repairs, Maint, Supplies	3,000	3,000	3,000
5,590	3,425	5,800	1,225	943	Equipment Rental	5,900	6,000	6,100
<b>22,823</b>	<b>14,368</b>	<b>243,800</b>	<b>170,449</b>		<b>TOTAL DRAINAGE</b>	<b>14,200</b>	<b>14,300</b>	<b>14,500</b>
					471 GRASS & WEED CONTROL			
520	497	1,100	899	702	Salaries & Wages	1,100	1,100	1,100
260	320	0	0	704	Salaries & Wages - Part Time	0	0	0
365	533	800	261	719	Fringes	900	900	900
1,102	1,186	1,100	620	943	Equipment Rental	1,100	1,100	1,100
<b>2,247</b>	<b>2,536</b>	<b>3,000</b>	<b>1,780</b>		<b>TOTAL GRASS &amp; WEED CONTROL:</b>	<b>3,100</b>	<b>3,100</b>	<b>3,100</b>
<b>271,261</b>	<b>250,939</b>	<b>450,900</b>	<b>290,445</b>		<b>TOTAL ROUTINE MAINT.</b>	<b>227,000</b>	<b>229,700</b>	<b>235,100</b>





RECREATION 208  
REVENUES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - RECREATION CODE: 208-000

2018	2019	2020 BUDGET	2020 Thru JULY		REVENUES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
0	0	0	0	583	Foundation Grant	0	0	0
12,300	12,300	12,300	0	585-001	Hamlin Township	12,300	12,300	12,300
0	0	0	0	585-002	Amber Township	0	0	0
10,000	10,000	10,000	0	585-003	Pere Marquette Township	10,000	10,000	10,000
2,500	2,500	2,500	2,500	585-004	Summit Township	2,500	2,500	2,500
164	82	100	0	651-051	Late Fees	100	100	100
153	0	0	0	650-500	Scrap Metal	0	0	0
3,133	2,887	3,200	0	102-651-101	Baseball & T-Ball-T-Shirts	3,200	3,200	3,200
1,265	1,316	1,500	0	102-651-102	Baseball & T-Ball-Participation Fees-Outside	1,500	1,500	1,500
0	0	0	0	102-651-103	Baseball & T-Ball-Participation Fees-Teams	0	0	0
766	0	0	0	102-651-677	Reimbursements	0	0	0
1,373	1,290	1,400	0	106-651-101	Softball-T-Shirts	1,400	1,400	1,400
766	735	500	0	106-651-102	Softball-Participation Fees-Outside	500	500	500
0	10	0	0	106-651-103	Softball-Participation Fees-Teams	0	0	0
800	600	0	0	111-651-103	Softball-Adult Fastpitch-Team Fees	0	0	0
3,000	3,250	3,600	0	112-651-103	Softball-Tournaments-Team Fees	3,600	3,600	3,600
1,272	1,335	1,500	0	120-651-101	Basketball-Boys-T-Shirts	1,500	1,500	1,500
595	715	200	0	120-651-102	Basketball-Boys-Participation Fees-Outside	200	200	200
1,040	500	800	100	120-651-103	Basketball-Boys-Participation Fees-Teams	800	800	800
890	702	800	0	125-651-101	Basketball-Girls-T-Shirts	800	800	800
555	810	200	0	125-651-102	Basketball-Girls-Participation Fees-Outside	200	200	200
600	30	500	0	125-651-103	Basketball-Girls-Participation Fees-Teams	500	500	500
760	0	800	0	130-651-104	Swimming-Moms&Tots-Individual Fees	800	800	800
70	120	100	0	130-651-102	Swimming-Moms&Tots-Outside Fees	100	100	100
13,712	1,740	10,000	0	132-651-104	Swimming-Child Lessons-Individual Fees	10,000	10,000	10,000
1,435	11,790	1,500	0	132-651-102	Swimming-Child Lessons-Outside	1,500	1,500	1,500
1,270	1,250	0	0	132-651-105	Lifeguard Class	0	0	0
700	315	400	0	133-651-102	Swimming-Rec Swim Team-Participation Fees-Outside	400	400	400
9,622	8,240	10,000	0	133-651-105	Swimming-Rec Swim Team-Program Fees	10,000	10,000	10,000
3,026	0	1,500	0	133-651-101	Swimming-Rec Swim Team-T-Shirts	1,500	1,500	1,500
0	0	0	0	133-694-300	Donated Revenue	0	0	0
6,625	7,475	7,200	1,127	134-651-104	Swimming-Open Swim-Individual Fees	7,200	7,200	7,200
1,803	1,809	1,200	0	135-651-104	Water Aerobics-Individual Fee	1,200	1,200	1,200
0	0	0	0	140-651-102	Tennis-Participation Fees-Outside	0	0	0
1,701	0	1,200	0	140-651-105	Tennis-Program Fees-Individuals	1,200	1,200	1,200
210	105	100	0	141-651-102	Tennis-Jr High-Participation Fees-Outside	100	100	100
2,683	1,900	1,700	48	141-651-105	Tenn-Jr High-Program Fees-Individuals	1,700	1,700	1,700

RECREATION 208  
REVENUES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - RECREATION CODE: 208-000

2018	2019	2020 BUDGET	2020 Thru JULY		REVENUES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
105	760	100	0	142-651-102	Tennis Camp-Participation Fee-Outside	100	100	100
0	1,796	3,000	0	142-651-105	Tennis Camp-Program Fees-Individuals	3,000	3,000	3,000
20	0	100	0	143-651-101	Pickleball-Participant Fees	100	100	100
374	0	400	0	144-651-101	Cooking-Aprons	400	400	400
376	0	700	0	144-651-102	Cooking-Participant Fees	700	700	700
105	0	100	0	144-651-103	Cooking-Participant Fees Outside	100	100	100
148	160	200	0	146-651-101	Art-T-Shirts & Supplies	200	200	200
35	0	0	0	146-651-102	Art Outside	0	0	0
0	572	0	0	145-651-101	Volleyball-T-Shirts	0	0	0
0	0	0	0	145-651-102	Volleyball-Participation Fees-Outside	0	0	0
0	0	0	0	148-651-101	Wrestling T-Shirts	0	0	0
0	0	0	0	148-651-102	Wrestling -Participation Fees-Outside	0	0	0
0	0	0	0	150-651-102	Cheerleading-Participation Fees-Outside	0	0	0
0	823	0	0	150-651-105	Cheerleading-Program Fees-Individuals	0	0	0
0	0	0	0	155-651-101	Martial Arts-T-Shirts	0	0	0
0	0	0	0	155-651-102	Martial Arts-Participation FeespOutside	0	0	0
0	0	0	0	155-651-105	Martial Arts-Program Fees-Individuals	0	0	0
0	0	0	0	159-651-000	Concession Stands	0	0	0
200	0	0	0	160-170-694	Fundraiser Revenue	0	0	0
928	1,622	800	527	666-000	Interest Eamed on Investments	600	600	600
90	0	500	0	668-000	Pool	500	500	500
323	517	500	89	675-000	Private Contributions	500	500	500
0	3,000	0	0	675-200	Sponsorships	0	0	0
42,000	42,000	42,000	21,000	676-000	Contributions from Other Funds	42,000	42,000	42,000
1,465	0	2,000	0	677-000	Reimbursements-Other Districts	2,000	2,000	2,000
19,200	223	19,200	0	677-100	Contributions from LASD	19,200	19,200	19,200
8,245	8,921	8,000	0	677-300	Reimbursements-LASD Lifeguards	8,000	8,000	8,000
18	595	200	0	694	Miscellaneous	200	200	200
<b>158,422</b>	<b>134,795</b>	<b>152,600</b>	<b>25,392</b>		<b>TOTAL REVENUES:</b>	<b>152,400</b>	<b>152,400</b>	<b>152,400</b>
<b>(20,835)</b>	<b>(13,518)</b>	<b>(22,200)</b>	<b>0</b>		<b>Prior Year Fund Balance:</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>137,587</b>	<b>121,277</b>	<b>130,400</b>	<b>25,392</b>		<b>TOTAL RECREATION REVENUES:</b>	<b>152,400</b>	<b>152,400</b>	<b>152,400</b>

RECREATION 208  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - RECREATION CODE: 208-000

2018	2019	2020 BUDGET	2020 Thru JULY		EXPENDITURES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
384	0	0	39	702-000	S&W-Full Time	0	0	0
250	0	0	6	719-000	Fringe Benefits	0	0	0
46	148	200	0	740-000	Operating Supplies	200	200	200
0	0	0	0	742-000	Pool Expenses	0	0	0
0	0	0	0	745-000	Credit Card Expense			
100	100	100	100	801-000	Professional Services	0	0	0
219	564	200	0	802-000	Contractual Services	100	100	100
0	0	0	0	900-000	Printing & Publishing	200	200	200
0	0	0	0	943-000	Equipment Rental	0	0	0
678	0	200	8	977-000	Equipment	200	200	200
14,286	7,268	10,400	0	100-704-000	S&W-Rec Director-Part Time	10,400	10,400	10,400
1,471	798	1,200	183	100-719-000	Fringe Benefits-Rec Director-Part Time	1,300	1,300	1,300
316	1	0	0	100-740-000	Operating Supplies	0	0	0
360	150	400	0	100-853-000	Telephone-Rec Director	400	400	400
1,200	600	1,200	0	100-860-000	Transportation-Rec Director	1,200	1,200	1,200
3,700	4,700	3,700	0	102-704-101	S&W Baseball & T-Ball-Supervisor	3,700	3,700	3,700
1,637	781	1,900	0	102-704-101	S&W Baseball & T-Ball-Officials	1,900	1,900	1,900
550	559	600	149	102-719-000	Fringe Benefits-Baseball & T-Ball	700	700	700
928	330	1,000	0	102-740-000	Operating Supplies-Baseball & T-Ball	1,000	1,000	1,000
2,098	2,352	2,800	0	102-744-000	T-Shirts-Baseball & T-Ball	2,800	2,800	2,800
1,500	500	1,500	0	106-704-101	S&W Softball-Supervisor	1,500	1,500	1,500
819	808	1,000	0	106-704-102	S&W Softball-Officials	1,000	1,000	1,000
239	157	300	48	106-719-000	Fringe Benefits-Softball	400	400	400
1,000	228	1,000	0	106-740-000	Operating Supplies-Softball	1,000	1,000	1,000
1,074	1,260	1,100	0	106-744-000	T-Shirts-Softball	1,100	1,100	1,100
0	0	0	0	110-704-102	S&W-Slow Pitch Softball-Officials	0	0	0
0	0	0	0	110-719-000	Fringe Benefits-Slow Pitch Softball	0	0	0
0	0	0	0	110-740-000	Operating Supplies-Slow Pitch Softball	0	0	0
	0							
0	0	0	0	111-704-101	S&W Softball-Adult Fastpitch Softball-Supervisor	0	0	0
2,147	1,992	2,200	0	111-704-102	S&W Softball-Adult Fastpitch Softball-Officials	0	0	0
221	365	300	52	111-719-000	Fringe Benefits-Adult Fastpitch Softball	0	0	0
436	0	500	0	111-740-000	Operating Supplies-Adult Fastpitch Softball	0	0	0

RECREATION 208  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - RECREATION CODE: 208-000

2018	2019	2020 BUDGET	2020 Thru JULY		EXPENDITURES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
0	0	0	0	112-704-102	S&W-Softball-Tournament Officials	0	0	0
0	0	0	0	112-719-000	Fringe Benefits-Tournaments	0	0	0
0	190	0	0	112-740-000	Operating Supplies-Tournaments	0	0	0
1,000	1,000	1,000	0	120-704-101	S&W-Basketball-Boys-Supervisor	1,000	1,000	1,000
2,554	2,950	2,000	0	120-704-102	S&W-Basketball-Boys-Officials	2,000	2,000	2,000
366	362	400	94	120-719-000	Fringe Benefits-Basketball-Boys	400	400	400
212	1,512	500	0	120-740-000	Operating Supplies-Basketball-Boys	500	500	500
75	10	1,200	1,204	120-744-000	T-Shirts-Basketball-Boys	1,200	1,200	1,200
900	0	900	0	120-802-000	Contractual Services-LASD	900	900	900
1,246	0	1,000	0	125-704-101	S&W-Basketball-Girls-Supervisor	1,000	1,000	1,000
1,841	0	1,000	1,230	125-704-102	S&W-Basketball-Girls-Officials	1,000	1,000	1,000
318	71	300	131	125-719-0000	Fringe Benefits-Basketball-Girls	300	300	300
0	640	0	0	125-740-000	Operating Supplies-Basketball-Girls	0	0	0
646	0	700	0	125-744-000	T-Shirts-Basketball-Girls	700	700	700
375	0	900	0	125-802-000	Contractual Services-LASD	900	900	900
563	0	500	0	130-704-101	S&W-Swimming-Mom&Tots-Supervisor	500	500	500
66	0	100	0	130-704-102	S&W-Swimming-Mom&Tots-Lifeguards	100	100	100
56	0	100	4	130-719-000	Fringe Benefits-Swimming-Mom & Tots	100	100	100
0	0	0	0	130-740-000	Operating Supplies-Mom&Tots	0	0	0
0	0	0	0	131-704-101	S&W-Swimming Adult Fitness-Instructor	0	0	0
0	0	0	0	131-704-102	S&W-Swimming-Adult Fitness-Lifeguards	0	0	0
0	0	0	0	131-719-000	Fringe Benefits-Adult Fitness	0	0	0
0	0	0	0	131-740-000	Operating Supplies-Adult Fitness	0	0	0
9,552	8,413	7,000	0	132-704-101	S&W-Swimming-Child Lessons-Instructor	7,000	7,000	7,000
876	1,858	1,000	0	132-704-102	S&W-Swimming-Child Lessons-Lifeguards	1,000	1,000	1,000
1,074	944	900	210	132-719-000	Fringe Benefits-Swimming-Child Lessons	1,000	1,000	1,000
812	1,438	500	0	132-740-000	Operating Supplies-Child Lessons	500	500	500
5,192	5,000	5,000	4,750	133-704-101	S&W-Swimming-Rec Swim-Supervisor	5,000	5,000	5,000
2,014	2,083	2,000	578	133-704-102	S&W-Swimming-Rec Swim-Lifeguards	2,000	2,000	2,000
742	673	800	565	133-719-000	Fringe Benefits-Swimming-Rec Swim	900	900	900

RECREATION 208  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - RECREATION CODE: 208-000

2018	2019	2020 BIUDGET	2020 Thru JULY		EXPENDITURES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
1,732	1,579	2,000	355	133-740-000	Operating Supplies-Rec Swim	2,000	2,000	2,000
1,346	0	1,500	0	133-744-000	T-Shirts-Rec Swim	1,500	1,500	1,500
0	0	0	0	133-802-000	Contractual Services-LASD	0	0	0
10,596	10,375	10,400	4,060	134-704-101	S&W-Swimming-Open Swim-Pool Director	10,400	10,400	10,400
14,175	16,865	16,000	4,109	134-704-102	S&W-Swimming-Open Swim-Lifeguards/Pool Attendees	16,000	16,000	16,000
2,551	2,444	2,900	1,066	134-719-000	Fringe Benefits-Swimming-Open Swim	3,300	3,300	3,300
0	576	0	0	134-740-000	Operating Supplies-Open Swim	0	0	0
0	0	0	0	134-802-000	Contractual Services-LASD	0	0	0
1,101	1,162	700	0	135-704-000	S&W-Water Aerobics-Instructor	700	700	700
343	370	200	0	135-704-102	S&W-Water Aerobics-Lifeguards	200	200	200
149	139	100	38	135-719-000	Fringe Benefits-Water Aerobics	200	200	200
0	0	0	90	135-802-000	Contractual Services - Fees	0	0	0
0	0	0	0	136-704-000	S&W-Swimming-Diving Team	0	0	0
0	0	0	0	136-719-000	Fringe Benefits-Diving Team	0	0	0
8,364	7,966	6,300	5,307	137-704-000	S&W-Swimming-Miscellaneous Programs	6,300	6,300	6,300
862	719	700	544	137-719-000	Fringe Benefits-Miscellaneous Programs	800	800	800
0	135	300	0	141-704-101	S&W-Tennis Jr. High-Supervisor	300	300	300
140	670	500	0	141-704-102	S&W-Tennis Jr. High-Assistants	500	500	500
14	70	100	9	141-719-000	Fringe Benefits-Tennis Jr. High	100	100	100
252	664	100	0	141-740-000	Operating Supplies-Tennis Jr. High	100	100	100
342	131	300	0	141-744-000	T-Shirts-Tennis Jr High	300	300	300
1,209	1,000	1,200	0	142-704-101	S&W-Tennis Camp-Supervisor	1,200	1,200	1,200
758	180	800	0	142-704-102	S&W-Tennis Camp-Assistants	800	800	800
203	153	300	47	142-719-000	Fringe Benefits-Tennis Camp	300	300	300
20	0	100	0	142-740-000	Operating Supplies-Tennis Camp	100	100	100
360	850	500	0	142-744-000	T-Shirts-Tennis Camp	500	500	500

RECREATION 208  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - RECREATION CODE: 208-000

2018	2019	2020 BUDGET	2020 Thru JULY		EXPENDITURES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
0	0	0	0	145-704-101	S&W-Volleyball-Supervisor	0	0	0
0	0	0	0	145-704-102	S&W-Volleyball-Officials	0	0	0
59	0	0	0	145-719-000	Fringe Benefits-Volleyball	0	0	0
0	0	0	0	145-740-000	Operating Supplies-Volleyball	0	0	0
0	0	0	0	145-744-000	T-Shirts-Volleyball	0	0	0
0	0	0	0	148-704-101	S&W-Wrestling-Supervisor	0	0	0
0	0	0	0	148-704-102	S&W-Wrestling-Officials	0	0	0
0	0	0	0	148-719-000	Fringe Benefits-Wrestling	0	0	0
0	0	0	0	148-740-000	Operating Supplies-Wrestling	0	0	0
0	0	0	0	148-744-000	T-Shirts-Wrestling	0	0	0
0	0	0	0	155-704-101	S&W-Martial Arts-Supervisor	0	0	0
0	245	0	0	155-719-000	Fringe Benefits-Martial Arts	0	0	0
0	100	0	400	155-744-000	T-Shirts-Martial Arts	0	0	0
20	0	0	0	150-704-101	S&W-Cheerleading-Supervisor	0	0	0
498	0	0	0	150-719-000	Fringe Benefits-Cheerleading	0	0	0
173	0	0	0	150-740-000	Operating Supplies-Cheerleading	0	0	0
0	0	0	0	150-744-000	T-Shirts-Cheerleading	0	0	0
0	385	0	0	156-702-000	S&W-Field Maintenance	0	0	0
16,683	15,404	16,000	3,305	156-704-101	S&W-Field Maintenance	16,000	16,000	16,000
1,719	1,790	1,800	688	156-719-000	Fringe Benefits-Field Maintenance	2,000	2,000	2,000
305	1,640	200	631	156-740-000	Operating Supplies-Field Maintenance	200	200	200
994	736	1,200	46	156-751-000	Gasoline & Motor Oil-Field Maintenance	1,200	1,200	1,200
1,268	1,895	2,000	330	156-802-000	Contractual Services-Field Maintenance	2,000	2,000	2,000
5,067	1,018	4,500	234	156-930-000	Repair & Maintenance-Field Maintenance	4,500	4,500	4,500
0	491	0	0	156-943-000	Equipment Rental	0	0	0
0	0	0	0			0	0	0
113	0	0	0	160-740-000	Fundraising Expenses	0	0	0
10	0	0	1					
137,587	121,277	130,400	30,711		<b>TOTAL RECREATION EXPENSES:</b>	128,600	128,600	128,600













DDA - OPERATING FUND 493  
REVENUES BUDGET  
FISCAL YEAR ENDING DECEMBER 31, 2021, 2022, 2023  
DEPARTMENT - DDA - OPERATING FUND CODE: 493-000

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	REVENUES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
43,865	43,593	44,600	43,564	403	Taxes - 2 Mill	44,700	45,500	46,400
64,748	66,761	97,800	66,329	403-100	Tax Increment Financing	66,100	67,400	68,700
0	1,169	1,100	0	407	Delinquent Personal Property Tax	0	0	0
410	679	600	861	437	Industrial Facility Tax	600	600	600
8,919	9,853	9,000	10,998	441	Local Stabilization	9,000	9,000	9,000
120	92	100	110	445	Penalties Interest and Fees	100	100	100
0	0	0	0	539	MEDC Grant	2,123,100	0	0
75	125	100	25	650-700	Electronic Sign Revenue	0	0	0
4,731	4,475	3,600	2,749	651	Farmer's Market	2,700	3,000	3,000
4,184	5,172	3,000	2,257	666	Interest	2,500	0	0
0	500	0	0	676	Contribution from Others	0	0	0
3,107	2,626	1,000	549	676-100	Advertising Sales	0	1,000	1,000
273	4,665	0	25	694	Misc Revenues	0	0	0
10,665	11,014	500	5,444	694-120	Group Buy-In	0	2,000	2,000
0	0	0	905	694-130	Beautification of Downtown Lud.	0	0	0
17,236	12,303	10,000	10,495	694-140	Love Ludington Race Series	12,000	12,000	12,000
500	0	0	0	694-141	Small Business Saturday	0	0	0
5,523	7,206	5,000	2,511	694-150	Misc Rev-Friday Night Live	0	11,400	11,400
18,154	21,572	18,000	500	694-160	Misc Rev-Oktoberfest	0	18,000	18,000
30,018	23,549	24,000	0	694-170	Misc Rev-New Year's Eve	0	24,000	24,000
3,706	2,806	2,800	1,058	694-180	Misc Rev-St. Patrick's Day	0	2,800	2,800
0	0	0	26,543	694-185	Miscellaneous Events	0	2,800	2,800
6,650	6,652	6,200	0	694-200	Misc Rev - Baby Badger	0	0	0
740	260	0	0	694-300	Donated Revenue	0	6,200	6,200
2,451	938	0	6,470	694-400	Misc Rev - South James St Event	50,000	0	0
0	180	0	0	694-500	Misc Revenue-Fees-Gift Certificat	0	0	0
226,077	226,188	227,400	181,393		<b>TOTAL REVENUES</b>	2,310,800	205,800	208,000
(47,807)	(38,675)	(65,000)			Prior Year Fund Balance	(36,900)	(38,800)	(39,000)
178,270	187,513	162,400	181,393		<b>TOTAL DDA OPERATING REVENUES:</b>	2,273,900	167,000	169,000

DDA - OPERATING FUND 493  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING DECEMBER 31, 2021, 2022, 2023  
DEPARTMENT - DDA - OPERATING FUND CODE: 493-000

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	EXPENDITURES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
897	875	400	157	702	Salaries & Wages	200	400	400
37,300	38,100	39,500	23,042	703	Administrative Fees	38,300	41,000	41,800
31,341	32,776	32,600	18,333	704	Salaries & Wages - Part-time	32,600	33,600	34,600
4,362	3,955	3,900	2,387	719	Fringe Benefits	4,200	4,500	4,600
5,329	8,972	1,200	9,992	740	Operating Supplies	2,000	9,000	9,000
581	482	800	0	740-100	Supplies - Boat Train	0	800	800
0	14,935	500	3,835	740-120	Supplies-Group Buy Out	0	2,000	2,000
1,276	12,510	6,700	5,481	740-140	Love Ludington Race Series	6,700	6,700	6,700
8,762	0	0	0	740-141	Small Business Saturday	0	0	0
0	0	0	21,375	740-185	Misc Events	0	0	0
500	13,411	11,400	0	740-200	Supplies-FNL	0	11,400	11,400
11,016	11,690	14,100	11	740-300	Supplies-Oktoberfest	0	14,100	14,100
11,459	17,748	17,000	0	740-400	Supplies-NYE	0	17,000	17,000
20,059	1,606	1,300	529	740-500	Supplies - St Patrick's Day	0	1,300	1,300
0	0	0	0	740-600	Movies in the Park	0	0	0
1,502	0	0	0	801	Professional Services	0	0	0
14,385	5,575	2,400	57,437	802	Contractual Services	5,200	2,400	2,400
6,484	4,837	8,600	364	802-100	Contractual Svc - Sidewalk	0	0	0
0	0	0	0	820	Membership Dues	0	0	0
559	522	600	260	853	Telephone	600	600	600
169	320	0	0	864	Conferences and Workshops	0	0	0
16,719	12,969	15,200	10,386	900	Printing & Publishing	8,300	15,200	15,200
724	779	1,000	30	902	Farmer's Market	500	500	500
657	760	800	396	921	Utilities - Electric - Sign	800	800	800
24	127	0	0	943	Equipment Rental	0	0	0
2,400	3,579	3,100	3,475	956	Miscellaneous	0	3,500	3,500
0	0	0	0	967-1	Contribution to General Fund	0	0	0
1,216	0	0	0	968-100	Depreciation	0	0	0
550	984	1,300	758	969-600	Contribution to Technology Fund	2,100	2,200	2,300
0	0	0	0	970-802	Legacy Plaza - Construction	2,089,800	0	0
0	0	0	0	970-801	Legacy Plaza - Professional	82,600	0	0
<b>178,270</b>	<b>187,513</b>	<b>162,400</b>	<b>158,250</b>		<b>TOTAL DDA OPERATING EXPENSES:</b>	<b>2,273,900</b>	<b>167,000</b>	<b>169,000</b>













WATER PLANT FUND 591  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING DECEMBER 31, 2021, 2022, 2023  
DEPARTMENT - WATER PLANT FUND CODE: 591-556

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	EXPENDITURES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
402,291	421,135	402,500	210,498	702	Salaries & Wages	412,200	425,000	438,300
83,800	85,500	87,300	50,925	703	Administrative Expenses	89,100	90,900	92,800
205	796	1,500	0	704	Salaries & Wages - Part Time	0	0	0
313,485	278,293	281,600	146,942	719	Fringe Benefits	305,100	314,500	324,400
2,400	2,400	2,400	1,400	719-100	BC/BS Reimbursement	2,400	1,600	0
610	330	300	0	722-100	Licenses	400	500	400
0	0	0	0	728	Safety Committee	1,000	500	500
100,312	111,831	104,000	46,511	740	Operating Supplies	117,000	115,000	116,500
12,807	10,195	19,000	12,221	801	Professional Services	4,200	3,000	3,000
0	132	200	89	801-100	CDL Drug / Alcohol Testing	200	200	200
57,836	86,877	202,300	95,057	802	Contractual Services	61,100	59,300	60,500
604	623	600	418	820	Membership & Dues	700	700	700
173	0	0	110	835	Health Services	100	100	100
6,080	5,824	4,000	876	853	Telephone	900	900	900
30	11	100	93	853-100	Cell phone	600	600	600
0	220	300	0	860	Transportation	300	300	400
2,183	2,131	2,200	0	864	Conferences & Workshops	3,400	2,200	3,400
27,275	28,119	31,200	27,742	910	Insurance & Bonds	31,800	33,800	35,900
186,814	163,754	175,700	90,475	921	Utilities - Electric	189,900	193,700	197,600
23,595	22,080	23,100	11,298	923	Utilities - Heat	21,400	21,900	22,400
20,103	22,414	22,200	6,614	930	Repairs, Maint. & Supplies	20,000	20,000	24,000
33,400	35,100	36,900	16,781	943	Equipment Rental	38,800	40,800	42,900
0	326	1,000	0	956	Miscellaneous Expenses	300	300	300
3,335	4,330	5,500	3,208	969-600	Contribution To Technology Fund	6,000	6,100	6,300
0	0	0	0	970-801	Capital Improvement-Professional	28,000	5,000	40,000
0	0	0	0	970-802	Capital Improvement-Contractual	285,000	233,500	340,000
0	0	81,800	6,942	977	Equipment	0	0	0
0	0	193,000	0	991	Principal	196,000	199,000	201,000
122,540	94,300	127,200	31,756	995	Interest	124,400	121,700	119,000
0	0	0	0	999	Agent Fees & Service Charge	0	0	0
<b>1,399,878</b>	<b>1,376,721</b>	<b>1,805,900</b>	<b>759,956</b>		<b>TOTAL WATER PLANT EXPENSES:</b>	<b>1,940,300</b>	<b>1,891,100</b>	<b>2,072,100</b>
<b>896,767</b>	<b>1,034,852</b>	<b>1,042,400</b>	<b>264,198</b>		<b>TOTAL WATER MAINTENANCE EXPENSES:</b>	<b>1,311,300</b>	<b>1,633,400</b>	<b>1,262,700</b>
<b>2,296,645</b>	<b>2,411,573</b>	<b>2,848,300</b>	<b>1,024,155</b>		<b>TOTAL WATER PLANT &amp; MAINTENANCE EXPENSES:</b>	<b>3,251,600</b>	<b>3,524,500</b>	<b>3,334,800</b>





WASTE WATER TREATMENT PLANT FUND 592  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING DECEMBER 31, 2021, 2022, 2023  
DEPARTMENT - WWTP FUND CODE: 592-527

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	EXPENDITURES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
261,505	262,776	272,800	140,388	702	Salaries & Wages	282,600	288,600	297,200
83,800	85,500	87,300	50,925	703	Administrative Expenses	89,100	90,900	92,800
223,606	173,931	190,700	94,502	719	Fringe Benefits	209,200	213,600	220,000
0	0	100	0	722	CDL License	100	100	100
165	140	300	95	722-100	Licenses	300	300	300
0	0	0	0	728	Safety Committee	1,000	500	500
141,304	198,976	153,300	109,304	740	Operating Supplies	206,500	210,700	214,900
27	0	0	0	782	Road Materials & Supplies	0	0	0
21,138	91,962	89,700	508,389	801	Professional Services	167,700	33,500	33,500
0	0	0	0	801-100	CDL Drug/Alcohol Testing	0	0	0
23,948	92,414	278,500	19,031	802	Contractual Services	38,500	38,500	38,500
463	480	500	418	820	Membership Dues	500	500	500
100	100	200	200	835	Health Services	200	200	200
3,427	3,538	3,500	1,347	853	Telephone	3,500	3,500	3,500
541	474	600	349	853	Cellular Telephone	600	600	600
1,457	1,020	2,500	0	864	Conferences & Workshops	2,500	2,500	2,500
27,275	55,965	31,200	27,742	910	Insurance & Bonds	31,800	33,800	35,900
68,422	80,365	72,000	44,040	921	Utilities - Electric - Lift Station	91,200	93,100	95,000
224,177	217,414	230,000	74,141	921-100	Utilities - Electric - WWTP	243,200	248,100	253,100
2,576	2,578	2,600	1,214	923	Utilities - Gas - Lift Station	2,700	2,800	2,900
4,523	3,501	5,000	3,097	923-100	Utilities-Gas- WWTP	9,800	10,000	10,200
1,333	2,371	1,300	1,157	927	Utilities - Water	1,300	1,400	1,500
6,938	25,170	95,000	390	930	Repairs, Maint. & Supplies	50,000	85,000	10,000
37,000	38,900	40,900	22,196	943	Equipment Rental	43,000	45,200	47,500
0	0	300	0	956	Miscellaneous	0	0	0
2,541	3,248	4,000	2,333	969-600	Contribution To Technology Fund	5,700	5,800	6,000
0	0	1,000,000	196,387	970-801	Cap Imp - Professional Svc	0	0	0
0	0	9,035,000	6,082,562	970-802	Cap Imp - Contractual Svc	0	0	0
0	0	0	0	977	Equipment	0	0	0
(305)	0	357,000	0	991-200	15 Bond Principal	367,000	375,000	384,000
13,163	15,847	546,400	0	995-200	15 Bond Interest	537,800	529,000	519,900
0	0	80,000	0	991-100	07 Bond: Principal	80,000	80,000	80,000
0	11,944	10,800	63,743	995-100	07 Bond: Interest	9,500	8,200	6,900
1,149,124	1,368,615	12,591,500	7,443,949		<b>TOTAL WASTE WATER TREATMENT PLANT EXP:</b>	<b>2,475,300</b>	<b>2,401,400</b>	<b>2,358,000</b>
603,356	750,628	664,900	141,132		<b>TOTAL SEWAGE MAINTENANCE EXPENSE:</b>	<b>515,500</b>	<b>548,200</b>	<b>525,600</b>
1,752,480	2,119,243	13,256,400	7,585,080		<b>TOTAL WWTP &amp; SEWAGE MAINTENANCE EXPENSES:</b>	<b>2,990,800</b>	<b>2,949,600</b>	<b>2,883,600</b>

MUNICIPAL MARINA FUND 594  
REVENUES BUDGET  
FISCAL YEAR ENDING DECEMBER 31, 2021, 2022, 2023  
DEPARTMENT - MUNICIPAL MARINA FUND CODE: 594-000

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	REVENUES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
0	9,463	217,000	67,040	566-100	Waterways Grant-Preliminary Engineering Study	125,000	250,000	250,000
0	0	0	0	567-100	State Grant - Dredging	0	0	0
0	0	0	0	645	Apparel Sales	0	0	0
499	449	500	123	646	Pop Sales	0	0	0
5,086	4,733	5,000	3,286	647	Ice Sales	5,000	5,000	5,000
870	820	1,000	410	648	Pump Out Revenues	700	700	700
225	149	200	90	648-100	Holding Tank Supply Sales	200	200	200
309,304	274,343	270,800	121,944	649	Gas Sales	232,700	232,700	232,700
170,796	192,568	171,000	57,818	649-100	Diesel Sales	104,800	104,800	104,800
98	95	100	146	649-200	Oil Sales	100	100	100
10,628	11,965	7,900	1,478	649-300	Non Tax Fuel	3,200	3,200	3,200
150	216	200	85	650	Miscellaneous Sales	200	200	200
280	294	300	121	650-100	Telescope Sales	300	300	300
0	0	0	0	650-500	Misc Scrap Sales	0	0	0
1,111	1,031	1,000	363	651	Laundry Sales	1,000	1,000	1,000
845	805	800	0	652	Sign Sales	0	0	0
207,780	217,658	242,800	212,518	653	Seasonal Boat Slip Rentals	228,100	228,100	228,100
100	400	0	700	653-100	Waiting List Application Fee	0	0	0
109,645	117,600	135,900	61,087	654	Transient Boat Slip Rentals	120,500	120,500	120,500
10,092	12,830	5,000	4,026	666	Interest Eamed	3,700	3,800	3,900
0	15,555	0	0	677	Reimbursements	0	0	0
0	(382)	0	0	694	Miscellaneous Revenues	0	0	0
0	500	0	0	695-100	Sale of Equipment	0	0	0
<b>827,508</b>	<b>861,092</b>	<b>1,059,500</b>	<b>531,234</b>		<b>TOTAL REVENUES:</b>	<b>825,500</b>	<b>950,600</b>	<b>950,700</b>
<b>45,665</b>	<b>17,910</b>	<b>163,800</b>	<b>0</b>		<b>Prior Year Fund Balance:</b>	<b>70,000</b>	<b>173,600</b>	<b>179,100</b>
<b>873,173</b>	<b>879,002</b>	<b>1,223,300</b>	<b>531,234</b>		<b>TOTAL MUNICIPAL MARINA REVENUES:</b>	<b>895,500</b>	<b>1,124,200</b>	<b>1,129,800</b>

MUNICIPAL MARINA FUND 594  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - MUNICIPAL MARINA FUND CODE: 594-000

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	EXPENDITURES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
49,342	49,767	34,000	33,119	702	Salaries & Wages	64,100	66,300	68,600
48,800	49,800	30,000	17,500	703	Administrative Expenses	30,600	31,300	32,000
70,800	82,424	155,900	34,337	704	Salaries & Wages - Part Time	65,000	65,000	65,000
44,458	24,382	42,500	29,280	719	Fringe Benefits	45,300	46,700	48,200
0	0	0	0	720	Unemp. Compensation	0	0	0
4,875	5,060	5,900	2,389	740	Operating Supplies	5,900	5,900	5,900
1,575	0	1,200	625	740-100	Ice	0	1,200	0
518	537	600	734	740-200	Pop	0	0	0
0	54	0	0	740-300	Sale Items	0	0	0
0	0	0	0	740-400	Holding Tank Supplies	200	0	200
1,116	1,421	1,500	203	744	Clothing Allowance	1,500	1,500	1,500
268,069	230,984	226,500	71,342	751	Gasoline	186,200	186,200	186,200
135,536	142,893	119,400	23,058	751-100	Diesel	65,800	65,800	65,800
182	0	200	108	751-200	Motor Oil	0	200	0
4,043	4,404	3,000	4,162	801	Professional Services	3,000	3,000	3,000
41,847	60,279	25,000	21,579	802	Contractual Services	54,400	15,000	15,000
8,321	2,457	12,000	0	802-100	Dock Repairs	10,500	10,500	10,500
250	450	500	450	820	Membership Dues	500	500	500
0	0	500	110	835	Health Services	500	500	500
6,406	7,504	6,300	1,633	853	Telephone & Television	6,300	6,300	6,300
540	540	300	0	853-100	Cellular Phone	300	300	300
0	0	300	0	860	Transportation	300	300	300
850	350	900	0	880	Community Promotion	900	900	900
736	2,322	2,100	1,809	900	Printing & Publishing	2,100	2,100	2,100
7,576	7,811	9,500	8,399	910	Insurance & Bonds	11,000	11,700	12,500
21,562	22,893	21,900	7,850	921	Utilities - Electric	23,200	23,700	24,200
1,559	2,771	2,200	802	923	Utilities - Heat/Gas	2,900	3,000	3,100
7,860	7,323	7,900	0	927	Utilities - Water	8,800	9,800	10,500





HARBOR VIEW MARINA FUND 595  
EXPENDITURES BUDGET  
FISCAL YEAR ENDED DECEMBER 31, 2020, 2021, 2022  
DEPARTMENT - HARBOR VIEW MARINA FUND CODE: 595-000

2018	2019	2020 BUDGET	2019 THRU JULY	CODE	EXPENDITURES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
		34,000	34,744	702	Salaries & Wages	66,200	68,400	72,100
		30,000	17,500	703	Administrative Expenses	30,600	31,300	32,000
		155,900	27,629	704	Salaries & Wages - Part Time	60,000	60,000	60,000
		42,500	35,615	719	Fringe Benefits	44,700	46,000	47,400
		0	0	720	Unemp. Compensation	0	0	0
		5,900	3,246	740	Operating Supplies	8,700	5,900	5,900
		1,700	701	740-100	Ice	1,500	1,500	1,500
		400	0	740-200	Pop	0	0	0
		0	0	740-300	Sale Items	0	0	0
		0	0	740-400	Holding Tank Supplies	200	0	200
		1,500	203	744	Clothing Allowance	1,500	1,500	1,500
		130,100	51,303	751	Gasoline	132,600	132,600	132,600
		86,000	29,354	751-100	Diesel	67,700	67,700	67,700
		0	108	751-200	Motor Oil	200	0	200
		3,000	2,778	801	Professional Services	3,300	3,300	3,300
		27,400	20,269	802	Contractual Services	35,000	29,400	24,400
		3,000	0	802-100	Dock Repairs	7,000	7,000	7,000
		500	200	820	Membership Dues	500	500	500
		500	110	835	Health Services	500	500	500
		14,300	2,353	853	Telephone & Television	11,700	11,700	11,700
		300	0	853-100	Cellular Phone	300	300	300
		300	69	860	Transportation	300	300	300
		0	0	880	Community Promotion	0	0	0
		2,100	60	900	Printing & Publishing	2,100	2,100	2,100
		16,000	4,881	910	Insurance & Bonds	11,000	11,700	12,500
		40,400	11,454	921	Utilities - Electric	34,400	34,400	34,400
		3,900	1,119	923	Utilities - Heat/Gas	3,000	3,000	3,000
		7,400	707	927	Utilities - Water	5,600	6,300	6,700
		10,200	20,289	930	Repairs, Maint. & Supplies	10,600	10,600	10,600



TECHNOLOGY FUND 650  
REVENUES BUDGET  
FISCAL YEAR ENDING DECEMBER 31, 2021, 2022, 2023  
DEPARTMENT - TECHNOLOGY FUND CODE: 650-000

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	REVENUES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
2,938	4,428	5,400	3,150	574-171	Contributions from City Council	6,300	6,400	6,500
4,050	5,019	6,800	3,967	574-172	Contributions from City Manager	3,600	3,700	3,800
8,100	10,136	12,400	7,233	574-173	Contributions from City Clerk	10,300	10,500	10,700
5,400	6,987	8,700	5,075	574-174	Contributions from City Treasurer	7,900	8,100	8,300
5,797	7,578	9,100	5,308	574-175	Contributions from City Assessor	8,300	8,500	8,700
21,758	45,564	27,800	16,217	574-176	Contributions from Police Dept	30,100	30,800	31,700
1,547	2,559	4,700	2,742	574-177	Contributions from Fire Dept	4,400	4,500	4,600
2,900	3,051	3,800	2,217	574-178	Contributions from Cemetery	2,400	2,400	2,500
1,032	1,673	2,100	1,225	574-179	Contributions from Comm Dev	1,900	1,900	1,900
715	984	1,300	758	574-180	Contributions from DDA	2,100	2,200	2,300
6,432	8,365	11,400	6,650	574-181	Contributions from Senior Ctr	4,400	4,500	4,600
3,335	4,330	5,500	3,208	574-182	Contributions from Water Dept	6,000	6,100	6,300
2,541	3,248	4,000	2,333	574-183	Contributions from Sewer Dept	5,700	5,800	6,000
4,129	5,413	7,000	4,083	574-184	Contributions from Marina	2,100	2,200	2,200
2,620	3,346	4,100	2,392	574-185	Contributions from Motor Pool	4,700	4,800	4,900
2,620	3,444	4,500	2,625	574-187	Contributions from Cartier Park	4,000	4,100	4,200
2,065	2,756	3,900	2,275	574-188	Contributions from DPW	3,200	3,300	3,400
1,985	2,952	3,300	1,925	574-189	Contributions from Water Maint	3,400	3,500	3,500
1,985	2,952	3,300	1,925	574-190	Contributions from Sewer Maint	3,400	3,500	3,500
715	886	1,200	700	574-191	Contributions from City Hall	1,000	1,100	1,200
953	1,279	1,600	933	574-192	Contributions from Assessor Rental Inspection	1,400	1,500	1,500
0	0	0	0	574-193	Contributions from Harbor View Marina	5,400	5,600	5,700
0	0	0	0	574-194	Contributions from Elections	4,200	4,300	4,400
<b>83,618</b>	<b>126,950</b>	<b>131,900</b>	<b>76,942</b>		<b>TOTAL REVENUES:</b>	<b>126,200</b>	<b>129,300</b>	<b>132,400</b>
0	0	0	0		Prior Year Fund Balance:	0	0	0
<b>83,618</b>	<b>126,950</b>	<b>131,900</b>	<b>76,942</b>		<b>TOTAL TECHNOLOGY FUND REVENUES:</b>	<b>126,200</b>	<b>129,300</b>	<b>132,400</b>

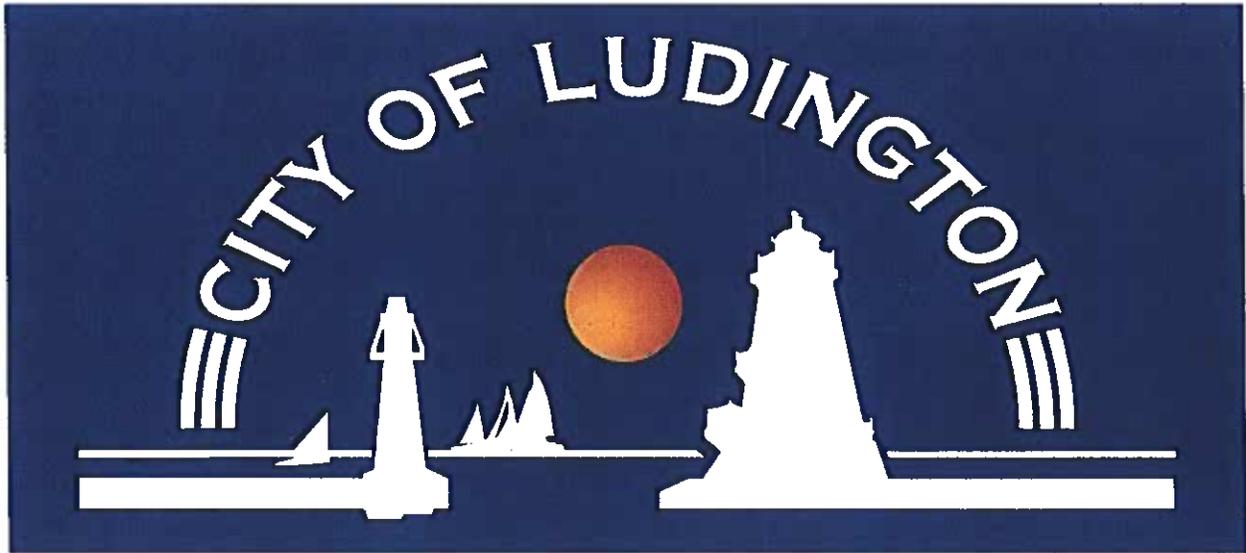


MOTOR POOL 661  
REVENUES BUDGET  
FISCAL YEAR ENDING DECEMBER 31, 2021, 2022, 2023  
DEPARTMENT - MOTOR POOL FUND CODE: 661-000

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	REVENUES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
0	0	0	0	539	State Grant	0	0	0
3,728	2,554	3,000	667	650	Miscellaneous Sales	1,200	1,500	1,500
3,551	2,501	2,000	1,185	666	Interest Earned	1,500	1,500	1,500
587	4,958	700	0	677	Reimbursements	0	0	0
0	0	0	0	677-100	Reim. - L.M.T.A.	0	0	0
14,593	12,662	12,500	6,359	677-200	Reim. - PM Twp	12,600	12,600	12,600
0	0	0	408	677-250	Reim. - Fire Dept	500	500	500
278	232	200	89	677-300	Reim. - Other	200	200	200
1,331	1,264	1,300	785	677-400	Reim. - Hamlin Twp	1,200	1,200	1,200
570,220	618,094	661,400	332,677	687-000	Rent - General Fund	693,300	716,600	752,100
49,019	63,756	78,100	24,654	687-100	Rent - Major Streets	74,800	74,900	75,000
582	1,372	200	452	687-110	Rent-Senior Center	300	400	500
162,786	178,633	164,300	93,869	687-200	Rent - Local Streets	166,100	168,900	171,800
9,000	18,836	10,000	10,000	687-250	Rent-Cartier Park	10,500	11,100	11,700
33,400	35,100	36,900	16,781	687-300	Rent - Water Plant	38,800	40,800	42,900
24	127	0	0	687-350	Rent - DDA	0	0	0
58,300	61,305	64,400	32,605	687-400	Rent - Water Maintenance	65,700	69,000	72,500
37,220	38,900	40,900	22,196	687-500	Rent - WWTP Fund	43,000	45,200	47,500
20,000	21,000	22,100	13,355	687-510	Rent - Sewage Maintenance	23,300	24,500	25,800
8,500	9,000	5,400	3,236	687-600	Rent - Marina Fund	3,600	3,800	4,000
0	0	5,400	2,690	687-650	Rent - Harbor View Marina Fund	3,600	3,800	4,000
102	491	0	8	687-700	Rent - Recreation Fund	0	0	0
2,213	2,680	1,500	433	694	Miscellaneous Revenues	0	0	0
12,327	19,559	10,000	558	695-100	Sale of Equipment	10,000	10,000	10,000
<b>987,761</b>	<b>1,093,023</b>	<b>1,120,300</b>	<b>563,008</b>		<b>TOTAL REVENUES:</b>	<b>1,150,200</b>	<b>1,186,500</b>	<b>1,235,300</b>
31,892	49,577	66,200	0		Prior Year Fund Balance:	17,700	190,000	(61,300)
<b>1,019,653</b>	<b>1,142,600</b>	<b>1,186,500</b>	<b>563,008</b>		<b>TOTAL MOTOR POOL REVENUES:</b>	<b>1,167,900</b>	<b>1,376,500</b>	<b>1,174,000</b>

MOTOR POOL 661  
EXPENDITURES BUDGET  
FISCAL YEAR ENDING DECEMBER 31, 2021, 2022, 2023  
DEPARTMENT - MOTOR POOL FUND CODE: 661-000

2018	2019	2020 BUDGET	2020 Thru JULY	CODE	EXPENDITURES	2021 REQUESTED	2022 REQUESTED	2023 REQUESTED
206,485	224,330	208,100	119,311	702	Salaries & Wages	214,400	214,400	221,000
62,800	64,100	65,400	38,150	703	Administrative Expenses	66,800	68,200	69,600
0	330	0	0	704	Salaries & Wages - Part Time	0	0	0
163,356	165,946	145,500	85,601	719	Fringe Benefits	158,700	158,700	163,600
48	0	0	0	722	CDL Licenses	100	200	0
7,238	6,045	5,600	3,261	740	Operating Supplies	7,000	6,000	6,000
938	1,825	4,000	0	743	Tools	1,000	1,000	1,000
104,521	144,964	110,000	36,607	751	Gasoline, Motor Oil, Etc.	100,000	100,000	100,000
4,683	4,936	5,100	5,192	801	Professional Services	5,100	5,100	5,100
2,093	2,346	2,500	1,875	801-100	CDL Drug / Alcohol Testing	2,500	2,500	2,500
10,530	18,022	6,500	8,869	802	Contractual Services	5,900	5,900	5,900
261	290	300	0	835	Health Services	200	300	200
1,907	2,391	2,200	862	853	Telephone	2,200	2,200	2,200
0	429	600	347	853	Cellular Telephone	600	600	600
0	0	0	0	33	Transportation	0	0	0
195	0	0	0	864	Conferences & Workshops	0	0	0
53,035	54,675	58,000	58,792	910	Insurance & Bonds	62,400	66,200	70,200
17,570	16,700	17,800	7,843	921	Utilities - Electric	16,000	16,400	16,800
10,835	10,416	11,700	5,302	923	Utilities - Heat	11,300	11,600	11,600
3,358	5,534	4,000	1,055	927	Utilities - Water	4,700	5,300	5,700
98,810	101,327	100,000	29,813	930	Repairs, Maint. & Supplies	100,000	100,000	100,000
64	235	100	0	956	Miscellaneous Expenses	100	100	100
268,304	314,410	0	0	968-100	Depreciation	0	0	0
2,620	3,346	4,100	2,392	969-600	Contribution To Technology Fund	4,700	4,800	4,900
0	0	23,200	0	970-802	Capital Improvement-Contractual	14,200	10,000	0
0	0	411,800	275,822	977	Equipment	390,000	597,000	387,000
<b>1,019,653</b>	<b>1,142,600</b>	<b>1,186,500</b>	<b>681,093</b>		<b>TOTAL MOTOR POOL EXPENSES:</b>	<b>1,167,900</b>	<b>1,376,500</b>	<b>1,174,000</b>



**THREE-YEAR  
CAPITAL IMPROVEMENT  
PROGRAM**

**2021 - 2023**

**CITY OF LUDINGTON**

**THREE YEAR  
CAPITAL IMPROVEMENT PROGRAM  
2021– 2023**

**- SUMMARY -**

The following is a brief summary of the Three-Year Capital Improvement Program 2021 - 2023, which is only a projection of projects and other major expenditures that may occur over the next three years.

Information has been obtained from department supervisors and other City staff members in reference to desired capital improvement projects, anticipated major maintenance/repair items and equipment purchases which would be large expenditures to the City.

Projects have been broken down into individual departments with estimated dollar costs for each along with how each would be financed. The determining factor as to whether or not these projects are completed will depend on the status of City finances at that time.

The priority of these projects and expenses over the next three years will change. There will be projects/repairs and equipment need that will come up and be a higher priority than those already included in the existing three-year program.

If anyone has questions or concerns in reference to the Three-Year Capital Improvement Program, please feel free to contact me.



**Mitch Foster, City Manager**

# CITY OF LUDINGTON

## THREE - YEAR CAPITAL IMPROVEMENT PROGRAM

### 2021 - 2023

#### 2021 PROJECTS

(Funding was allocated for these projects in the 2021 Budget.)

#### CITY HALL

(General Fund)

- |   |          |
|---|----------|
| *1) Replace Carpet in Police Department                     | \$5,000  |
| *2) Complete Installation of Key Card System for City Hall. | \$10,000 |
| *3) Replace one A/C Unit & Furnace.                         | \$5,000  |

#### POLICE DEPARTMENT

(General Fund / MMRMA RAP Funds)

- |   |          |
|---|----------|
| *1) Evidence Room Upgrade.  | \$12,200 |
| *2) Purchase 6 Body Cameras with evidence library. (Operating Supplies) | \$9,400  |

#### FIRE DEPARTMENT

(General Fund)

- |  |          |
|--|----------|
| *1) Purchase 5 new APEX radios. (Operating Supplies) | \$14,100 |
| *2) Purchase 6 new sets of turnout gear. (Clothing)  | \$17,000 |

#### SIDEWALK REPLACEMENTS PROGRAM

(General Fund & Property Owner 50% Contribution)

- |  |           |
|--|-----------|
| *1) Sidewalk Replacement at various locations. | \$144,100 |
|--|-----------|
- (Includes Volunteer, Sale of Property, Trip Hazards, handicap ramps and alley approaches.)

#### PARKS

(General Fund)

- |  |          |
|--|----------|
| *1) Maritime Heritage Park Irrigation system.<br>(Includes Top soil & seed.) | \$10,000 |
| *2) Replace Lincoln Lake dock boards and Styrofoam. (Contractual)            | \$17,000 |

#### LAUNCHING RAMPS

(General Fund / Recreation Passport grant)

- |  |           |
|--|-----------|
| *1) Engineering for new restroom building & fish cleaning station<br>at Loomis Street boat launch. | \$58,500  |
| *2) New restroom / fish cleaning station at Loomis Street boat launch.                             | \$394,500 |
| *3) Repair rubble mound pier at Loomis Street boat launch.   | \$200,000 |
| *4) Engineering for rubble mound repair.   | \$20,000  |

2021 Continued ...

**MAJOR STREETS**

(Major Street Fund/Small Urban)

*1) Construction of a new salt barn.	\$305,000
*2) Resurface Madison - Ludington Ave. to First St.	\$130,000
*3) Engineering for salt barn construction.	\$24,500
*4) Engineering for Washington Ave. Project (Water to Fourth)	\$50,000
*5) Surface Maintenance - Crack sealing and hot patching.	\$20,000

**LOCAL STREETS**

(Local Street Funding)

*1) Surface Maintenance - Crack sealing and hot patch.	\$20,000
*2) Resurfacing of Water Street - Washington to Madison.	\$42,000
*3) Resurfacing of other local streets yet to be determined.	\$50,000
4) Rath & Melendy Street flooding issue.	Unknown

**SENIOR CENTER**

(Senior Center Funding / Contributions)

1) Replace old wiring in all offices.	\$6,000
2) New carpeting and flooring.	Unknown
3) New indoor and outdoor lighting.	Unknown

**DDA (DOWNTOWN DEVELOPMENT AUTHORITY)**

(DDA Funds / MEDC Public Infrastructure Grant )

1) Legacy Park (North James Street.)	\$2,089,800
2) Professional Services for Legacy Park.	\$82,600

**CARTIER PARK CAMPGROUND**

(Cartier Park Fund / Private Contributions)

*1) Allocate funds to be set aside for construction of a new restroom.	\$25,000
*2) Upgrade WIFI.	\$22,700

**WATER MAINTENANCE**

(Water Fund)

*1) Purchase meters & hydrants.	\$65,000
*2) Continue replacing lead service lines.	\$500,000
*3) Engineering South Washington Ave. (Water St. to Fourth St.)	\$50,000
*4) Cross Connection Program. (Contractual)	\$35,000
*5) Repair or Replace Utility Maint. Building. (Contractual.)	\$73,000

Cost split between Water & Sewer Maintenance.

2021 Continued ...

**WATER TREATMENT PLANT**

(Water Fund)

*1) New Generator.	\$200,000
*2) Pump & Motor Replacement.	\$50,000
*3) Lakeshore Erosion Control.	\$25,000
*4) Storage Tank and Reservoir Inspection, Rehab and Construct.	\$10,000
*5) Engineering for the new generator installation.	\$28,000

**SEWER MAINTENANCE**

(Sewer Fund)

*1) Repair or Replace Utility Maint. Building (Contractual) Cost split between Water & Sewer Maintenance.	\$73,000
*2) Engineering - Washington Avenue project.	\$20,000

**WASTEWATER TREATMENT PLANT (SEWER PLANT)**

(Sewer Fund / Rural Development Bond Funds)

*1) Engineering - Sludge Pond Closure.	\$154,200
*2) Copeyon Park Lift Station Pump Replacement. (Repairs & Maint.)	\$40,000
*3)	

**MUNICIPAL MARINA**

(Marina Fund / Waterways Grant)

*1) New Roof/Soffit/Fascia & Siding on Day Room.	\$20,000
*2) Replace F Dock includes \$10,000 for engineering. (Includes upgrades, site work, fire suppression, etc.)	\$260,000

**HARBOR VIEW MARINA**

(Harbor View Marina Funds/Waterways Grant Funds)

*1) Concrete work along west seawall.	\$60,000
*2) Sealcoat & stripe parking lot.	\$10,000
*3) Replace pool gates and entry locks.	\$23,300
*4) Fuel Dispensers/Spill Buckets.	\$32,500

**TECHNOLOGY**

(Technology Fund)

*1) Replace computers.	\$23,000
*2) Replace IT Equipment.	\$14,000

2021 Continued ...

**MOTOR POOL**

(Motor Pool Fund)

**\*1) Purchase Equipment**

Loader	\$192,000
Police Tahoe	\$40,000
Tahoe Custom Build	\$16,000
Utility Truck (#386)	\$40,000
Used Plow Truck	\$50,000
Broom for Loader	\$22,000
Used Chip Truck	\$30,000

**\$390,000**

**\*2) Upgrade Fuel System.**

**\$14,200**

## 2022 PROJECTS

Funding has not been allocated for all the following projects in the 2022 & 2023 Budgets. If the City receives more revenues than expected, those funds and possibly grant funds could be used to do some additional Capital Projects.

(\* ) Funding has been allocated in the projected budgets for these projects.

### CITY HALL

(General Fund)

\*1) Replace four Air Conditioners & Furnaces. \$20,000

### City Clerk

(General Fund)

\*1) New VOIP Telephone System. \$40,000

### DPW

(General Fund)

1) New VOIP Telephone System. (Cost share with Motor Pool.) \$10,000

### CEMETERY

(General Fund / Perpetual Care Fund)

\*1) Create a Cremation Garden near columbarium's. \$10,000

2) Continue paving dirt roads. \$20,000

### POLICE DEPARTMENT

(General Fund)

\*1) Outfitting and changeover of mobile system. \$63,100

\*2) Purchase 6 Body Cameras. \$4,000

### FIRE DEPARTMENT

(General Funds)

\*1) Purchase 6 new APEX radios. (Operating Supplies) \$16,900

\*2) Purchase 6 new sets of turnout gear. (Clothing) \$16,800

### SIDEWALK REPLACEMENT PROGRAM

(General Fund / Property owners 50% contribution.)

\*1) Sidewalk Replacement at various locations. \$144,100

(Includes Volunteer, Sale of Property ,Trip Hazards, handicap ramps and alley approaches.)

### PARKS

(General Fund/American Legion Fund Raising)

1) New playground equipment for American Legion/Blodgett Park. \$30,000

2022 Projects Continued ...

**LAUNCHING RAMPS**

(General Fund / Grant Funds)

\*1) Engineering for Copeyon Park boat ramp repair. (Professional) \$50,000

2022 Continued...

**MAJOR STREETS**

(Major Street Fund/Small Urban)

\*1) Surface Maintenance - Crack sealing and hot patching. \$20,000

\*2) Reconstruction of Washington from Water to Fourth. \$811,000

\*3) Engineering for Washington Ave. project. \$100,000

\*4) Street Resurfacing. Streets yet to be determined. \$100,000

5) Reconstruction of Washington Ave. from Ludington Ave. to Fourth St. \$625,000

This project would only be down if there were Small Urban funds available.

6) New lighting on Ludington Avenue boulevards. \$100,000

**LOCAL STREETS**

(Local Street Fund)

\*1) Surface Maintenance - Crack sealing and hot patching. \$20,000

\*2) Future street projects. \$50,000

**CARTIER PARK**

(Cartier Park Fund)

\*1) Allocate funds to be set aside for construction of new restroom. \$25,000

2) Pave roads. \$70,000

**WATER MAINTENANCE**

(Water Plant Fund)

\*1) Purchase Meters & Hydrants \$65,000

\*2) Continue replacing lead water service lines. \$500,000

\*3) Professional Services - Misc. Projects. \$100,000

\*4) Cross Connection Program. \$35,000

\*5) South Washington Project - From Water Street to Fourth Street. \$832,900

**WATER PLANT**

(Water Fund)

\*1) Actuator Replacement. \$35,000

\*2) Control System Upgrades. \$15,000

\*3) Control Valve Replacement. \$40,000

\*4) Install small propane generators w/auto transfers for water tanks. \$18,500

\*5) Instrumentation Replacement. \$50,000

\*6) Lakeshore Erosion Control. \$25,000

\*7) Storage Tank & Reservoir Inspect, Rehab and Construct. \$10,000

\*8) Pump & Motor Rehab / Replacement. \$40,000

2022 Continued ...

**SEWER MAINTENANCE**

(Sewer Fund)

- \*1) Engineering Washington Avenue Project. \$50,000
- \*2) Replace sewer - Washington Avenue Project. \$100,000

**WASTEWATER TREATMENT PLANT - SEWER PLANT**

(Sewer Fund)

- \*1) Monitoring of wells. \$20,000
- \*2) Madison Street Lift Station Pump Replacement. \$75,000

**MARINA**

(Marina Funds / Waterways Grant Funds)

- \*1) Replace E Dock, includes \$20,000 for engineering. \$520,000
- \*2) Rebuild A & B Fingers if water level allows. \$9,000

**HARBOR VIEW MARINA**

HVM Funds / Waterways Grant Funds)

- \*1) Replace floatation on 2 finger piers (A Dock) \$7,000

**TECHNOLOGY**

(Technology Funds)

- \*1) Replace Computers. \$23,000
- \*2) Replace IT Equipment. \$14,000

**MOTOR POOL**

(Motor Pool Fund)

- \*1) Purchase Equipment.
  - Loader \$200,000
  - Police Tahoe \$40,000
  - Tahoe Build Out \$16,000
  - Bobcat Tool cat \$65,000
  - Utility Truck (#388) \$40,000
  - Used Plow Truck \$50,000
  - Brush Chipper \$136,000
- 2) New VOIP Telephone System. \$597,000  
(Cost split between DPW & Motor Pool.) \$10,000

## **2023 PROJECTS**

### **City Clerk**

(General Fund)

\*Document Management System. \$52,000

### **ELECTIONS**

(General Fund)

\*1) Purchase VAT Machine. \$10,300

### **CITY HALL**

(General Fund)

\*1) Replace A/C & Furnace Units. \$20,000

2) Repair and repave back parking lot at City Hall. \$50,000

### **CEMETERY**

(General Fund)

\*1) New Columbarium. \$35,000

2) Irrigation Upgrades. \$20,000

### **Police Department**

(General Fund)

\*1) Purchase 6 cameras. (Operating Supplies) \$5,000

### **SIDEWALK REPLACEMENT PROGRAM**

(General Fund / Property Owners 50% contribution.)

\*1) Sidewalk Replacement at various locations. \$144,100

(Includes Volunteer, Sale of Property ,Trip Hazards, handicap ramps and alley approaches.)

### **PARKS**

(General Fund)

1) Resurface shuffleboard courts at Stearns Park. \$18,000

### **LAUNCHING RAMPS**

(General Fund) / Grant Funds)

\*1) Repair Copeyon Park boat launch ramps. \$450,000

### **MAJOR STREETS**

(Major Street Funds)

\*1) Micro sealing various major streets. \$100,000

\*2) Engineering for Tinkham - William to Lakeshore. \$50,000

\*3) Surface Maintenance - Crack sealing and hot patching. \$20,000

2023 Continued ...

**LOCAL STREETS**

(Local Street Fund)

- \*1) Surface Maintenance - Crack sealing and hot Patching. \$20,000
- \*2) Professional Services Potential Future Projects. \$50,000

**CARTIER PARK**

(Cartier Park Fund)

- \*1) Allocate funds to be set aside for construction of new restroom. \$25,000
- 2) New playground equipment. \$15,000

**WATER MAINTENANCE**

(Water Plant Fund)

- \*1) Purchase meters & hydrants. \$65,000
- \*2) Cross Connection Program. \$35,000
- \*3) Continue replacing lead water service lines. \$500,000

**WATER PLANT**

(Water Fund)

- \*1) Intake Rehab. \$150,000
- \*2) Pump & Motor Rehab/Replacement \$40,000
- \*3) Storage Tank & Reservoir Inspect, Rehab & Construct. \$150,000

**SEWER MAINTENANCE**

(Sewer Fund)

- \*1) Professional Services for projects. \$20,000
- \*2) Sewer project - location yet to be determined. \$100,000

**SEWER PLANT**

(Sewer Funds)

- \*1) Sludge Pond Closure \$2,500,000
- \*2) Madison Street LS Pump Replacement. \$75,000

**MARINA**

(Marina Funds / Waterways Grant Funds)

- \*1) Replace E Dock, includes \$20,000 in engineering. \$520,000

**HARBOR VIEW MARINA**

(HVM Funds / Waterways Grant Funds)

- \*1) Replace floatation on 2 finger piers (A Dock). \$7,000

2023 Continued ...

**TECHNOLOGY**

(Tech Funds)

*1) Replace computers.	\$23,000
*2) Replace IT Equipment.	\$14,000

**MOTOR POOL**

(Motor Pool Fund)

*1) Purchase Equipment		
Used Plow Truck	\$50,000	
Police Tahoe	\$40,000	
Tahoe Build Out	\$17,000	
Parking Lot Plow	\$45,000	
Sidewalk Plow	\$180,000	
Roll Off Box	\$10,000	
Leaf Vacuum	\$45,000	
		\$387,000