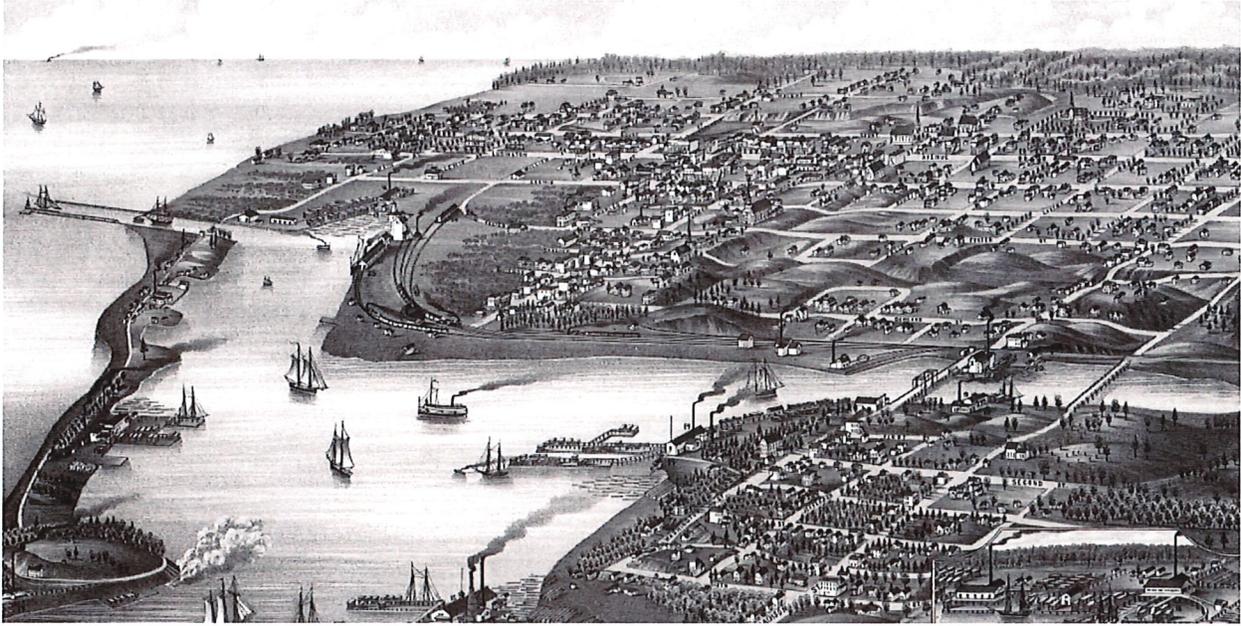


Budget Summary



Prepared By: City Manager Mitchell W. Foster

Staff Assistance: City Clerk Deb Luskin
Assistant to the City Manager Jackie Steckel
Department Supervisors

2024-2026 City of Ludington Budget



Mayor: Mark Barnett
City Councilors: First Ward: Ted May
Second Ward: Kathy Winczewski
Third Ward: Jeanne Oakes
Fourth Ward: Cheri Stibitz
Fifth Ward: Wally Cain
Sixth Ward: Jack Bulger
At-Large: John Terzano

Standing Committees:

Finance and Personnel; Building & Licenses/Long Range Planning; Cemetery, Parks & Recreation/Waterfront; Public Safety/Public Utilities

2024-2026 City of Ludington Budget

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Capital Improvement Program Review

2024-2026 City of Ludington Budget

Honorable Mayor Mark Barnett, City Councilors, and Taxpayers of the City of Ludington:

It is my humble honor to present you with the 2024-2026 Operating and Capital budgets for the City of Ludington. This is the fifth budget that I have presented to Council and as with the COVID-19 Pandemic times, we are seeing external factors impact our financial picture. While this impact is quite large, I believe that staff has done a good job at limiting this impact as best as possible.

As with past budgets, this is a three-year budget in order to address immediate financing and our attempt to forecast out into the future based on needs and trends. We continue to be conservative as possible while also trying to address employee retention and recruitment issues as we compete with other industries for employees. We continue to deal with the impacts of inflation on the expense side, while also recognizing its impact on our neighbors.

As with previous years, there are a number of basic benchmarks the City has established as baseline requirements:

- Maintain a 25% fund balance (or “Rainy Day Fund”) in order to deal with lean years, as represented during the Great Recession from 2005-2011. The Government Finance Officers Association recommends that municipalities keep a fund balance that is equal to between 20%-25% of their annual expenditures in their general fund.
- Continue to provide high quality services, make investments in upgrading physical capital items as well as maintaining a productive and experienced workforce. Both of these items require financial investments on an annual basis in order for them to keep up with the needs of tomorrow.
- With the upgrades completed at the Wastewater Treatment Plant, we must now focus on the sludge pond closure process and how that will impact our long-term finances.
- Finally, the City has done a good job addressing our OPEB (Other Post-Employment Benefits) liability, but we must begin to get serious about our long-term pension obligations. As both the MERS and Police Pension programs get closer to the 60% funded level, we must look at additional changes to address this.

The City’s Department/Division heads and supervisors have done a great job during this budget process. I will highlight the big changes in each fund as well as any adjustments that have been made to address our benchmarks as outlined above.

It is my hope that you find the budget presented herein complete and meeting your high expectations for our great community.

Mitchell W. Foster
City Manager

2024-2026 City of Ludington Budget

General Fund

Summary: The General Fund finances the personnel and operations of City Hall, the Police Department, the Fire Department, a good portion of the Department of Public Works, a portion of the Recreation Department, new sidewalk (and repairs, replacements), beach maintenance and beach patrol, City Council, Elections, City Attorney, streetlights, a portion of the downtown maintenance expenses, as well as the cemetery and parks and other various functions.

Revenues

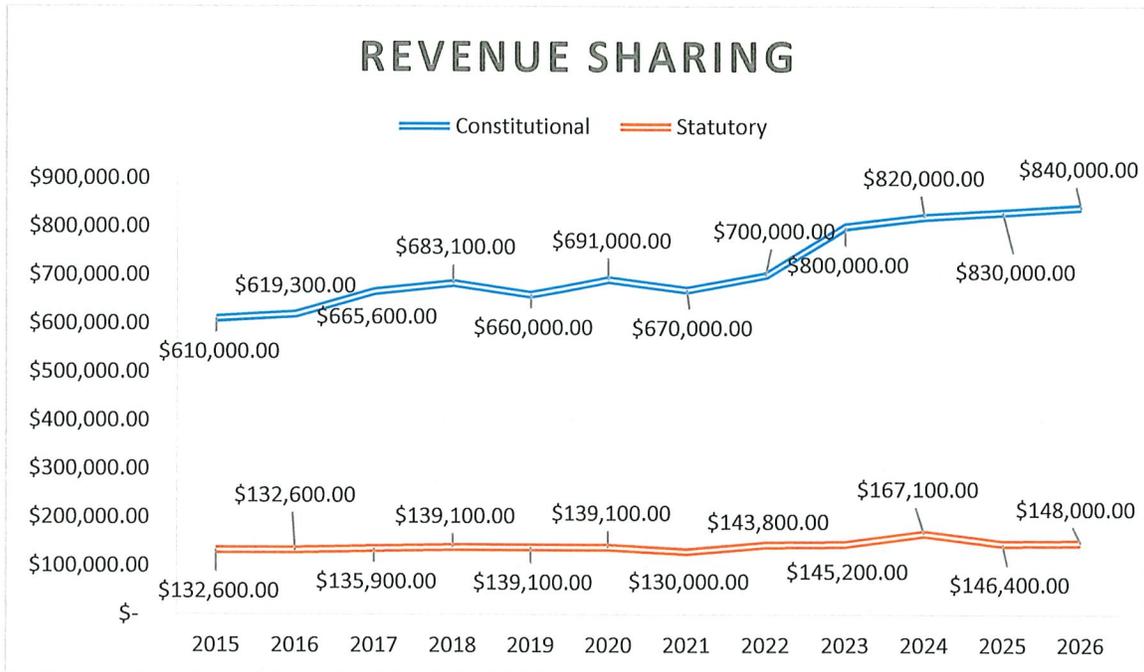
As occurs most years, the city approved the tax rate via the Truth in Taxation public hearing, allowing for the full tax revenue amount allowed under statute without increasing the tax rate. Tax revenues and other fees are the only items within our revenue channel that are within the control of the city, which means that if they do not keep up with expenses, we will have problems. For 2024, we do see a decent increase in revenues; 2025 will see a decrease in revenue; and the 2026 will see another small increase in revenues.

Tax Revenues: As property values have continued to increase over the past few years, our tax revenues have increased accordingly. For 2024, we project property taxes to be up approximately \$276,000 (which was the Truth in Taxation allowable increase) and Local Stabilization revenue to be up \$100,000. As we saw during the Great Recession, we must be careful not to assume these property values will continue as they have in recent years and Local Stabilization revenue could be reduced in the future years as well.

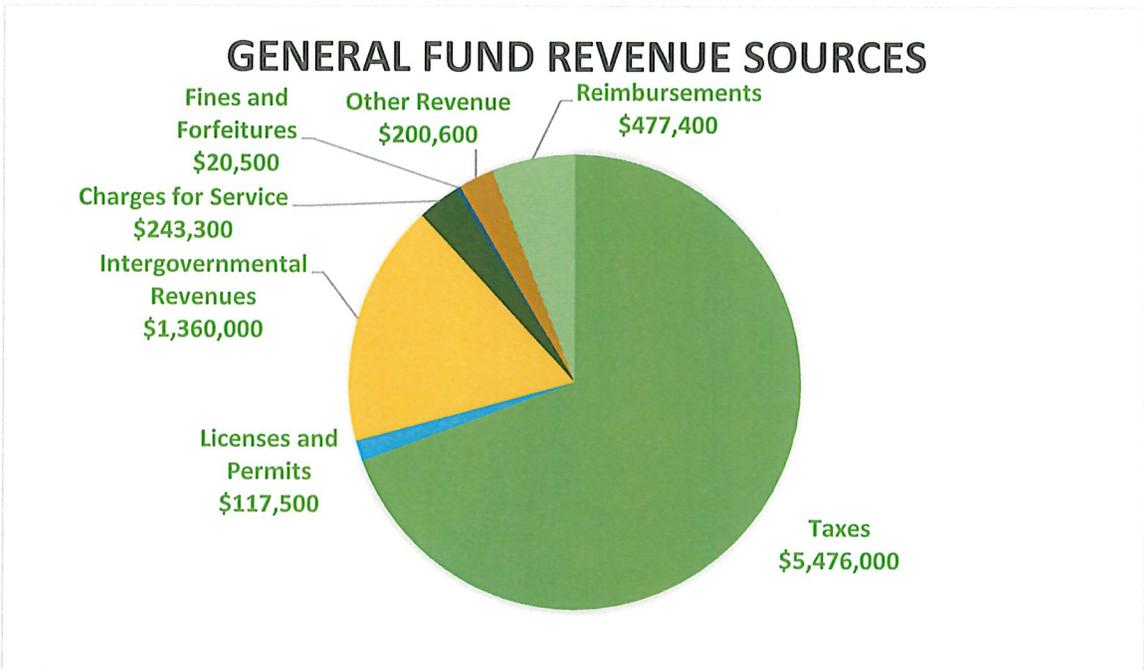
Revenue Sharing: Revenue-sharing payments from the State of Michigan are the second largest source of revenue for the General Fund. Revenue sharing comes from two sources: the Michigan Constitution and established state statute. Constitutional revenue sharing payments are protected from cuts by the State Legislature unless the constitution itself is amended by the voters. In 2024, the City anticipates receiving \$820,000 in revenue sharing from the constitutional source based on the State's most recent estimates combined with the anticipated reduction in residents based on the census.

State Statutory revenue sharing has seen an increase in funding over the last few years which has been beneficial to the general fund. You will see a small increase in 2024, which is a “bonus” payment for authorizing spending of all of our ARPA dollars prior to the end of the year.

2024-2026 City of Ludington Budget



Overall General Fund Revenues: The pie chart below explains the sources of General Fund revenues and their place in the overall picture:

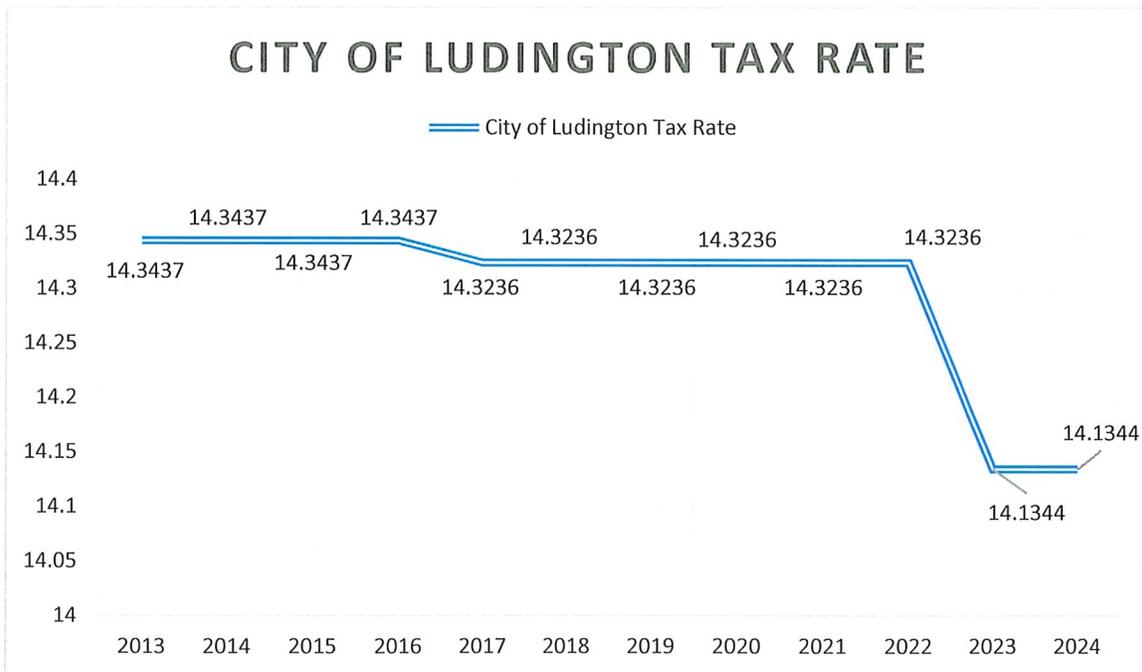


- **Tax Revenues** include real and personal property taxes, Industrial Facility Taxes, OPRAS, and penalties and interest fees on late payments.
- **Licenses & Permits Revenues** include cable television franchise fee payments from Charter Communications and building permit fees.

2024-2026 City of Ludington Budget

- **Intergovernmental Revenues** include various federal and state grants, constitutional and statutory revenue-sharing payments, liquor license fees, and payments from the Ludington Area School District for the School Resource Officer.
- **Charges for Services Revenues** include special land use application fees, special events fees, code-enforcement fees, sale of cemetery lots and grave openings, sale of yard waste and bulky item stickers, and daily and seasonal boat ramp stickers.
- **Fines & Forfeitures Revenues** include fees in OUIL and other criminal cases and parking fines.
- **Other Revenues** include interest income and payments from residents towards sidewalk repairs.
- **Reimbursements & Refunds Revenues** include administrative fees charged to other City funds and other minor reimbursements.

City Taxpayer Millage Rate: The largest revenue source for the City is still the general property tax, but what many people don't know is that only 37% of that tax is kept by the City. The remaining 73% is distributed to the various taxing jurisdictions including Ludington Area School District, West Shore Community College, Mason County and Ludington Mass Transit Authority to name a few. In the last ten (10) years, the City millage has been fairly consistent but we do have a drop this most recent year as shown below:



2024-2026 City of Ludington Budget

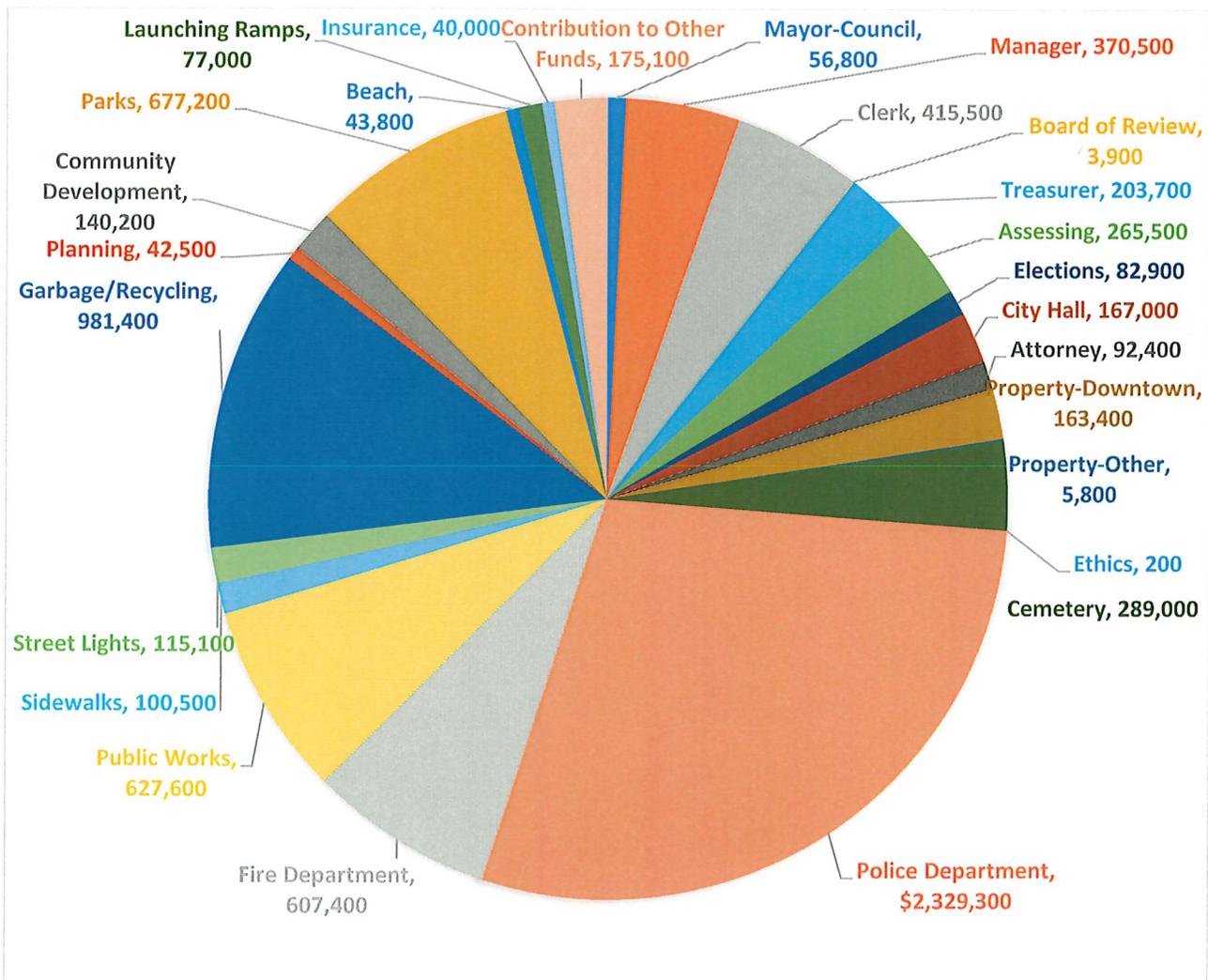
Expenditures

The City of Ludington utilizes the General Fund revenues to provide services to residents, visitors, and businesses through our employees and equipment. As in past years, our goal is to run an organization that is as efficient and effective as possible to best utilize tax-payer funds. Accordingly, City staff have put forth an expenditure budget that looks to protect our 2024 budget from any potential economic downturn concerns. However, we are still looking to make a handful of investments into infrastructure, physical and human.

For larger expenditures, we are looking at the following investments:

- Updated SBCA Filling and tanks for LFD;
- New roof for Waterfront Park Pavilion;
- Improved insulation at City Hall;
- Finalize Unified Development Ordinance.

Below is the allocation of General Fund expenditures to the different departments or divisions that are funded by it:



2024-2026 City of Ludington Budget

Additionally, below is a breakdown of other changes that will affect the budget more than normal:

Wages: The 2024 budget includes 4% wage increases non-union administrative employees and 5% for POLC represented Police Officers. Our non-union supervisory employees have a 5% wage increase.

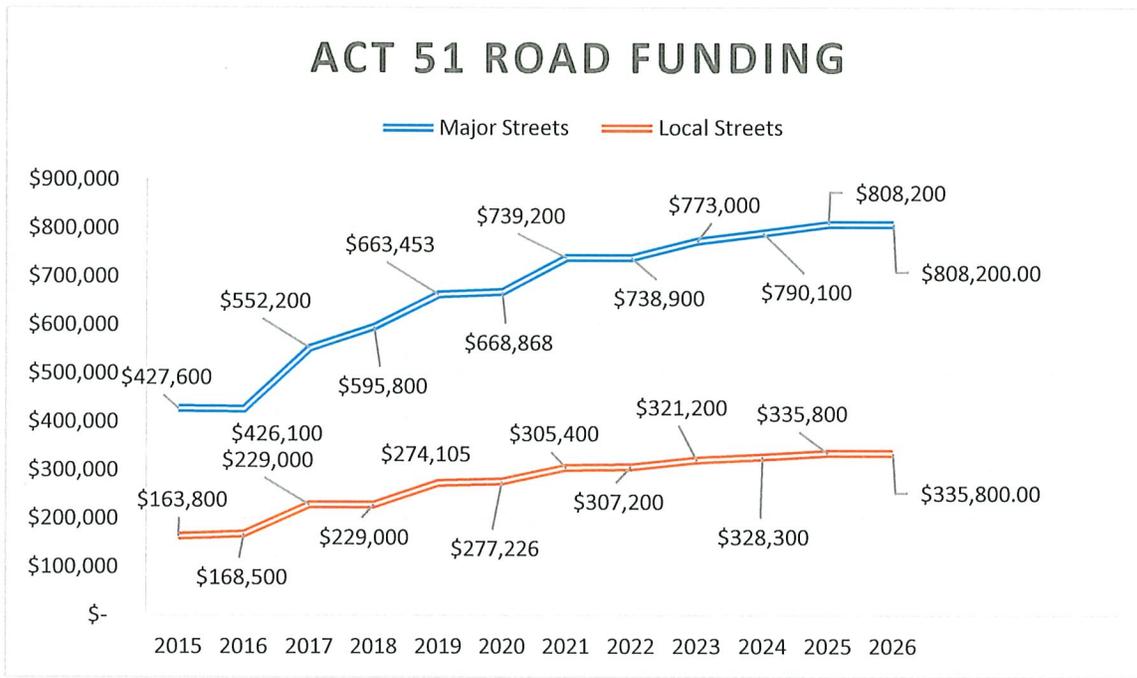
Benefits: In 2024, health insurance premiums on average are going to be reducing as the City was able to find cheaper plans with Priority Health this year. The City will continue to opt-out of PA 152 which establishes our own hard cap on costs that is adjusted annually. For 2024, the total benefit percentage is staying right around 74.4% which is just under a full percentage point increase. This includes retirement, health insurance, workers compensation, Medicare, Social Security, and unemployment.

2024-2026 City of Ludington Budget

Major and Local Streets

Revenues

On an annual basis, the largest source of funding for our streets program comes from the state of Michigan through the Act 51 formula. For 2024, we will see an increase in major streets of \$17,000 and an increase of \$7,100 in minor streets. In addition, the City receives reimbursements from the State of Michigan for the maintenance of M-116 and US-10 through the City which include Ludington Avenue, South James Street, and North Lakeshore Drive.



Expenditures

On an annual basis, our Major Street fund is able to handle most maintenance and repair items, but the Local Street fund does not have enough revenue dedicated to it so we must make an annual transfer from the Major Street fund to Local streets. This works out fairly well on an annual basis, but prevents us from making larger investments in our heavier traffic streets throughout the community. In 2024, the Major Street fund will be taking on the Tinkham Avenue rebuild and unfortunately that means that Local Streets will run a cash deficit as we will not make a transfer between the funds.

Senior Center

Revenues

The Ludington Senior Center is funded primarily a countywide millage, grants (large one through Area Agency), fees for service, as well as a contribution from the City of Ludington if

2024-2026 City of Ludington Budget

needed. As the number of trips organized by the Center have increased, so has the revenue associated with this. For the upcoming year, the Center will see a small increase in County appropriations, but we have seen these trips account for about \$35,000 per year.

Expenditures

In 2024, the Senior Center is planning on holding most programs the same, but does have a replacement of their largest HVAC system in the budget.

2024-2026 City of Ludington Budget



Downtown Development Authority

Revenues

The Downtown Development Authority (DDA), which is created to maintain and manage a Tax Increment Financing (TIF) district, receives the bulk of its funding from three sources: the TIF district revenues, a dedicated 2-mills from downtown properties, and event revenues. As property values have increased and we have seen a maximum allowable increase of 5% on the revenues as well which makes a big difference for the revenues.

Expenditures

The largest expense in the DDA's budget will be a contract with the Chamber Alliance of Mason County for the cooperative work they perform on events, marketing, and programming.

Cartier Park

Revenues

This year, Cartier Park has increased rates for both seasonal and transient site rentals in order to help pay for the ongoing Bathhouse project as well as to plan for the future. We are projecting an increase of \$15,000 in rentals for the upcoming year.

2024-2026 City of Ludington Budget

Expenditures

In 2024, the primary project will be the reconstruction of the two restroom facilities which will take up all of the existing cash balance.

Water and Sewer Fund

Revenues

Water Fund: The Water Fund is annually funded through customer sales, service charges, as well as revenues from tower rentals and interest. In 2024, we are projecting a fairly sizable revenue increase of 20% attributed primarily to grant revenue for the Water Plant Revetment project and the rate increases approved by Council.

Sewer Fund: Our Sewer Fund is also funded primarily through customer sales, charges for service, a surcharge on House of Flavors, and other reimbursements. For 2024, we have budgeted for a 11% increase in revenues, generating \$329,700 more in revenue, which will help offset years of negligible increases and help prepare the city for state mandated expenditures now and into the near future.

Expenditures

Water Fund: The Water Fund will have some significant investments for the upcoming year including the Tinkham Avenue Project, Lead Line Replacement, the Shoreline Revetment Project, and motor/actuator replacement.

Sewer Fund: With the Waste Water Treatment Plant rehabilitation project finished up, our largest expenditures into the future will be the debt payments on that loan. For 2024, we will see investments in the Tinkham Avenue Project on the Utilities side and a MAHL (Maximum Allowable Headworks Load) study as our largest extraordinary expenditures.

Motor Pool Fund

Summary: Motor Pool is a fund that is utilized to acquire, maintain, and dispose of most of the equipment and vehicles within the City's fleet. In order to pay for the acquisition of equipment, the fund charges rental rates to the other funds according to state established hourly rates and the estimated time of use by each account. Over the last several years, Joe Stickney and Mike Appledorn have done a good job at increasing their cash balance in order to afford larger pieces of equipment. Again in 2024, we will be adding to this cash balance in order to plan for a future large item.

2024-2026 City of Ludington Budget



Marina Fund

Revenues

Both marinas are planning for flat revenues for the foreseeable future as it prepares for any sort of slow down in the economy. However, there is still a significant addition to cash balance for both.

Expenditures

In 2024, the Municipal Marina is reducing its expenses that had been planned by a significant amount in order to start building up a cash balance. We have reduced staffing at the Municipal Marina and cut the D-Dock project in order to go lean for a few years. Harbor View will be doing a rebuild of its landscaping this year but that will be the only extraordinary expense.

Capital Improvement Program

Summary: The Capital Improvement Program (CIP) is a cumulative accounting for all equipment, vehicle, and other infrastructure improvements or replacements that cost more than \$5,000 or have lifespans of greater than 10 years. The city will begin to address this in a more longitudinal fashion by expanding out the program from the current 3-year plan to that of at least 10 years. For 2024, we have a few major projects (Cartier Bathhouses, SCBA Station at Fire Department, and Tinkham Avenue), but most everything else is on a maintenance path.

2024-2026 City of Ludington Budget



Conclusion

This year's budget showcases the circumstances we are in presently with the cost of doing business increasing and the means for finding additional revenue becoming fewer. While we have done well over the previous years and through the Pandemic, we will need to determine the strategic future for the City in order to help focus in our financial and time efforts over the next few years.

Best Regards,

Mitchell W. Foster
City Manager

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GENERAL FUND
SUMMARY EXPENDITURES
FISCAL YEAR ENDING - DECEMBER 31, 2024, 2025, 2026
DEPARTMENT - GENERAL FUND CODE - 101

2021	2022	2023 BUDGET	2024 Thru JULY	CODE	REVENUES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
47,066	49,500	69,900	40,927	101	MAYOR & CITY COUNCIL	63,800	60,000	60,200
330,569	324,673	346,200	206,555	172	MANAGER'S OFFICE	376,500	383,800	394,500
348,224	396,522	466,400	246,903	215	CLERK'S/GENERAL ACCTING	415,500	425,300	436,900
2,689	2,898	3,900	2,524	247	BOARD OF REVIEW	3,900	3,900	3,900
172,013	218,607	193,600	99,232	253	TREASURER'S OFFICE	203,700	212,000	220,300
303,461	308,392	290,400	177,444	257	ASSESSOR'S & BUILDING INSP.	265,500	275,200	282,100
24,642	75,912	26,600	6,122	262	ELECTIONS	82,900	29,300	83,200
177,035	192,493	155,400	69,434	265	CITY HALL & GROUNDS	167,000	159,700	165,100
101,221	111,339	89,600	60,624	266	CITY ATTORNEY	113,400	114,300	114,900
135,839	175,415	159,400	83,622	268	CITY PROPERTY - DOWNTOWN	163,400	169,000	175,000
246,184	13,994	6,100	4,942	269	CITY PROPERTY - OTHER	5,800	6,000	6,200
234,678	330,766	269,000	138,589	276	CEMETERY	289,000	287,500	302,200
0	0	200	0	290	BOARD OF ETHICS	200	200	200
1,690,791	1,774,843	1,957,700	1,111,655	301	POLICE DEPT.	2,211,200	2,381,400	2,350,900
81,198	91,825	104,000	51,387	302-304	POLC CLER/SPEC POLC	118,100	122,700	127,700
254,448	242,743	338,800	160,741	336	FIRE DEPT.	607,400	302,300	303,700
516,723	519,544	578,600	358,078	441	DPW-MUNICIPAL SERVICES	627,600	671,600	716,100
103,178	84,043	219,000	142,946	444	SIDEWALK CONSTRUCTION	100,500	100,500	100,500
106,988	78,219	113,700	87,719	448	STREET LIGHTING	115,100	122,100	129,500
859,584	933,962	937,600	430,941	528	GARBAGE & RUBBISH	981,400	1,014,200	1,048,700
1,877	14,150	72,900	27,874	721	PLANNING COMMISSION	42,500	3,400	3,400
108,187	148,234	131,500	80,389	728	ECONOMIC & COMMUNITY DEV.	140,200	144,700	149,100
565,151	656,470	620,100	321,666	751	PARKS	677,200	649,300	653,800
19,542	39,010	40,100	25,234	753	BEACH SAFETY	43,800	44,500	45,200
533,310	374,954	70,800	14,175	756	LAUNCHING RAMPS	77,000	79,400	82,100
31,617	34,176	38,400	36,328	851	INSURANCE & BONDS	40,000	41,200	42,500
129,904	496,977	133,700	135,146	960	CONTRIBUTIONS TO OTH FUNDS	140,600	138,900	120,000
15,000	15,000	15,000	15,000	961	MISC. EXPENSES	34,500	34,500	15,000
7,141,119	7,704,661	7,448,600	4,136,197		GENERAL FUND EXPENDITURE SUMMARY TOTALS:	8,107,700	7,976,900	8,132,900

OTHER FUNDS
SUMMARY - REVENUES AND EXPENDITURES
FISCAL YEAR ENDING - DECEMBER 31, 2024, 2025, 2026
DEPARTMENT - ALL OTHER FUNDS CODES - 202, 203, 208, 211, 371, 404, 422

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	REVENUES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
787,856	953,664	818,300	338,241	202	MAJOR STREET REVENUES	1,215,400	853,500	853,500
206,041	(244,121)	(122,300)	0		PRIOR YEAR FUND BALANCE	4,700	(216,900)	(208,200)
993,897	709,543	696,000	354,530	202	MAJOR STREET EXPENSES	1,220,100	636,600	645,300
489,924	557,576	585,300	408,438	203	LOCAL STREET REVENUES	375,600	600,200	608,600
24,674	189,252	0	0		PRIOR YEAR FUND BALANCE	217,400	0	0
514,598	746,828	585,300	376,949	203	LOCAL STREET EXPENSES	593,000	600,200	608,600
73,508	82,540	130,100	71,338	208	RECREATION REVENUES	140,600	140,600	140,600
(36)	35,269	0	0		PRIOR YEAR FUND BALANCE	0	0	0
73,472	117,809	130,100	71,330	208	RECREATION EXPENSES	140,600	140,600	140,600
220,305	303,827	313,100	232,328	211	SR CENTER REVENUES	319,900	324,700	329,600
(13,910)	(27,055)	(20,600)	0		PRIOR YEAR FUND BALANCE	2,600	(10,500)	(6,600)
206,395	276,771	292,500	170,420	211	SR CENTER EXPENSES	322,500	314,200	323,000
53,075	52,523	53,000	17,437	372	DEBT RETIRE FUND REVENUES	52,400	52,800	52,200
0	0	0	0		PRIOR YEAR FUND BALANCE	0	0	0
53,075	52,523	53,000	17,437	372	DEBT RETIRE FUND EXPENSES	52,400	52,800	52,200
2,222,801	351,254	0	4,590	422	BUILDING REHAB REVENUES	0	0	0
0	1,185	0	0		PRIOR YEAR FUND BALANCE	0	0	0
2,222,801	352,439	0	4,590	422	BUILDING REHAB EXPENSES	0	0	0
1,741,588	237,271	126,100	131,486	493	DDA OPERATING REVENUES	134,000	136,400	138,900
(97,869)	(17,290)	(71,700)	0		PRIOR YEAR FUND BALANCE	(78,300)	(80,500)	(82,700)
1,643,719	219,981	54,400	172,695	493	DDA OPERATING EXPENSES	55,700	55,900	56,200

OTHER FUNDS
SUMMARY - REVENUES AND EXPENDITURES
FISCAL YEAR ENDING - DECEMBER 31, 2024, 2025, 2026
DEPARTMENT - ALL OTHER FUNDS CODES - 493, 508, 542, 591, 592

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	REVENUES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
354,554	353,413	549,300	295,160	508	CARTIER PARK FUND REVENUES	614,500	364,800	365,300
(56,959)	(42,333)	509,600	0		PRIOR YEAR FUND BALANCE	813,900	(30,100)	32,400
297,595	311,080	1,058,900	177,909	508	CARTIER PARK FUND EXPENSES	1,428,400	334,700	397,700
84,562	103,054	152,300	32,811	542	RENTAL INSPECTION REVENUE	50,100	72,600	166,600
(33,139)	(50,500)	(77,600)	0		PRIOR YEAR FUND BALANCE	64,000	46,200	(44,000)
51,423	52,554	74,700	40,077	542	RENTAL INSPECTION EXPENSES	114,100	118,800	122,600
2,788,945	3,406,063	3,003,000	1,399,619	591-556	WATER PLANT REVENUES	3,759,500	3,543,400	3,801,100
(286,311)	(655,038)	143,600	0		PRIOR YEAR FUND BALANCE	328,500	(139,000)	(186,200)
2,502,634	2,751,025	3,146,600	1,310,638		TOTAL WATER FUNDS AVAIL.	4,088,000	3,404,400	3,614,900
1,065,431	1,065,667	1,195,400	346,598	591-000	WATER MAINT EXPENSES	1,457,300	1,228,600	1,260,000
1,437,203	1,685,358	1,951,200	964,040	591-556	WATER PLANT EXPENSES	2,630,700	2,175,800	2,354,900
2,502,634	2,751,025	3,146,600	1,310,638		TOTAL WATER EXPENSES	4,088,000	3,404,400	3,614,900
2,542,612	2,763,508	2,729,300	1,420,130	592-527	WWTP PLANT REVENUES	3,059,000	3,205,700	3,359,600
529,001	577,595	213,500	0		PRIOR YEAR FUND BALANCE	129,200	(123,100)	(239,400)
3,071,613	3,341,103	2,942,800	1,420,130		TOTAL WWTP FUNDS AVAIL.	3,188,200	3,082,600	3,120,200
1,257,288	1,432,227	545,300	217,932	592-000	SEWAGE MAINT EXPENSES	660,400	493,200	501,900
1,814,325	1,908,877	2,397,500	1,119,114	592-527	WWTP PLANT EXPENSES	2,527,800	2,589,400	2,618,300
3,071,613	3,341,104	2,942,800	1,337,046		TOTAL SEWAGE EXPENSES	3,188,200	3,082,600	3,120,200
883,226	1,364,182	1,397,200	1,056,896	594	MUNICIPAL MARINA REVENUES	1,020,500	1,061,000	1,011,000
35,410	(253,092)	400,000	0		PRIOR YEAR FUND BALANCE	(190,500)	(138,200)	(180,800)
918,636	1,111,090	1,797,200	841,561	594	MUNICIPAL MARINA EXPENSES	830,000	922,800	830,200

GENERAL FUND 101
REVENUES BUDGET
FISCAL YEAR ENDING DECEMBER 31, 2024, 2025, 2026
DEPARTMENT - GENERAL FUND CODE - 101-000

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	REVENUES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
3,845,087	3,918,192	4,052,700	4,053,063	403	Current Real & Pers Prop Taxes	4,328,900	4,545,300	4,727,100
101,938	105,555	106,700	108,211	425	Payment in Lieu of Taxes	100,400	101,700	103,000
11,651	10,840	11,100	11,484	437	Special Acts	8,900	9,100	9,300
916,950	936,491	900,000	1,004,157	441	Local Comm Stabilization	1,000,000	1,000,000	1,000,000
28,587	28,660	24,800	35,781	445	Penalties, Interest & Fees	30,000	30,000	30,000
7,778	7,742	7,700	0	447	Property Tax Admin Fees	7,800	7,800	7,800
4,911,992	5,007,479	5,103,000	5,212,696		TOTAL TAXES	5,476,000	5,693,900	5,877,200
79,768	80,668	75,000	19,416	452	Charter Comm Franchise Fees	78,000	79,500	81,000
4,500	4,500	4,500	1,125	452-100	Charter Comm Peg Channel	4,500	4,500	4,500
0	700	0	0	475	Small Cell Permit Fees	0	0	0
74,111	47,503	38,700	58,708	476	NonBusiness Lic. & Bldg Permits	35,000	35,000	35,000
158,379	133,371	118,200	79,249		TOTAL LICENSES & PERMITS	117,500	119,000	120,500
0	6,870	0	0	500	Federal Grant	270,000	0	0
406	6,701	0	0	502	Federal Grant - Police	0	0	0
29,257	117,949	424,300	0	528	Other Federal Grants	0	0	0
0	0	0	13,592	539	State Grant	0	0	0
1,749	1,650	2,500	2,107	565	Act 302-Training Funds	2,500	2,500	2,500
827,548	844,061	800,000	255,728	574-100	Sales Tax - Constitutional	820,000	830,000	840,000
143,803	149,582	145,200	51,312	574-200	Sales Tax - Statutory	167,100	146,400	148,000
0	0	0	0	575	State Grants - Other	0	0	0
11,811	12,997	12,000	330	576	Liquor Licenses	13,000	13,100	13,200
63,093	64,200	64,900	17,552	580	Resource Officer - LAS/Crossing Guard	72,400	74,800	77,200
4,890	394	0	0	583	Grant Revenue	0	60,000	0
13,947	4,671	4,000	2,000	586-000	Contrib from Other Units	15,000	7,000	16,000
1,096,503	1,209,074	1,452,900	342,620		TOTAL INT'GOV'T REVENUES	1,360,000	1,133,800	1,096,900
2,330	5,210	2,800	2,280	608	Appeal Fees (Sp Land Use Appl)	2,800	2,000	2,000
0	0	0	75	610	Animal Permit Fees	0	0	0
16,335	14,973	14,500	18,609	626	Charges for Services Rendered	19,500	19,500	19,500
512	529	500	555	632	Fire Protection	500	500	500
52,150	41,045	32,000	29,550	634	Grave Openings	45,000	45,000	45,000
15,675	9,325	9,600	8,015	636	Foundations	12,300	12,300	12,300
7,944	7,742	7,500	9,276	638	Services Rendered - Police Dept.	7,300	7,300	7,300
44,550	26,400	20,000	24,950	643	Sale of Cemetery Lots	30,000	30,000	30,000
450	1,250	500	1,225	643-200	Sale of Columbarium Plaques/Ums	500	500	500
0	0	0	0	643-300	Sale of Memorial Trees, Plaques	0	0	0
180	125	100	135	644	Deed Transfers	100	100	100

GENERAL FUND 101
REVENUES BUDGET
FISCAL YEAR ENDING DECEMBER 31, 2024, 2025, 2026
DEPARTMENT - GENERAL FUND CODE - 101-000

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	REVENUES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
2,166	951	1,800	852	650	Miscellaneous Sales	200	200	200
961	0	0	0	650-200	Contributions - Police	0	0	0
70,346	69,686	71,700	67,837	650-300	Sale of Refuse Stickers	73,100	74,500	75,900
0	0	0	0	650-500	Misc Scrap Metal	0	0	0
13,990	16,047	14,000	12,760	651	Boat Ramp - Seasonal	16,000	16,000	16,000
27,531	31,643	19,000	11,870	651-300	Boat Ramps - Loomis Street	28,000	28,000	28,000
9,380	9,934	4,800	1,870	651-400	Boat Ramps - Copeyon Park	8,000	8,000	8,000
264,499	234,860	198,800	189,859		TOTAL CHGS FOR SERVICES	243,300	243,900	245,300
11,967	7,393	13,800	4,786	658	Ordinances, Fines/Costs-Police	10,500	10,500	10,500
9,671	12,334	10,600	6,640	659	Parking Fines-Police	10,000	10,000	10,000
21,638	19,727	24,400	11,426		TOTAL FINES & FORFEITURES	20,500	20,500	20,500
1,349	2,071	900	4,921	665	Interest Earned-Perpetual Care	8,800	9,200	9,600
24,325	29,274	23,900	77,874	666	Interest Earned on Investments	139,800	146,400	153,300
350	1,825	1,000	1,675	669	Facility Rental	2,000	2,000	2,000
49,390	40,556	50,000	33,240	673	Sidewalk Construction	50,000	50,000	50,000
440	0	0	0	674	Commissions-Telescopes	0	0	0
0	0	0	6,228	675	Special Assessments	0	0	0
0	0	0	6,608	674-500	Sale of Commerative Coins	0	0	0
83	62	0	733	675-100	Special Assessments - Interest	0	0	0
75,937	73,789	75,800	131,279		TOTAL OTHER REVENUES	200,600	207,600	214,900
28,486	18,369	100	11,259	677	Reimbursements	100	100	100
26,413	25,398	20,000	20,185	677-600	Shop With A Cop	20,000	20,000	20,000
0	600	600	2,000	677-650	Water Safety Day - Police Dept	300	300	300
0	1,008	1,200	0	677-670	Golf Cart Show	1,200	1,200	1,200
18	0	0	0	677-670	Private Contrib-Fire Dept	0	0	0
32,700	40,900	25,200	14,700	678-100	Admin.- Cont. From Major Sts.	44,200	23,100	23,400
21,100	24,700	21,200	12,367	678-200	Admin.- Cont. From Local Sts.	21,500	21,700	22,000
66,800	41,300	45,200	26,367	679	Admin.- Cont. From Motor Pool	43,700	42,600	51,300
30,600	46,600	44,500	25,958	680	Admin. Expenses - Marina	24,700	28,100	30,100

GENERAL FUND 101
EXPENDITURES BUDGET
FISCAL YEAR ENDING DECEMBER 31, 2024, 2025, 2026
DEPARTMENT - POLICE DEPARTMENT CODE - 101-301

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	EXPENDITURES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
979,765	1,010,238	1,095,700	589,666	702	Salaries & Wages	1,244,600	1,307,500	1,365,000
63,290	67,500	71,100	44,852	702-200	Salaries & Wages - SSCENT	77,000	80,000	83,100
0	0	0	0	704	Salaries & Wages - Part Time	0	0	0
313,024	332,439	379,200	199,817	719	Fringe Benefits	452,100	474,800	495,500
20,253	23,355	24,700	14,868	719-040	Fringe Benefits - SSCENT	27,000	28,100	29,200
29,382	28,000	22,800	14,700	719-100	Health Insurance Reimbursement	27,600	27,600	27,600
637	1,137	3,000	1,626	719-200	Dental Reimbursement	3,000	3,000	3,000
33,954	54,633	25,000	12,496	740	Operating Supplies	49,400	21,800	19,700
605	4,793	6,000	0	740-100	SERT - Operating Supplies	1,000	1,000	1,000
239	232	600	925	740-200	Water Safety Supplies	300	300	300
26,413	25,399	20,000	0	740-300	Shop With a Cop	20,000	20,000	20,000
0	1,244	1,200	261	740-670	Golf Cart Show	1,200	1,200	1,200
1,749	1,650	2,500	1,701	740-700	Act 302-Training Expenses	2,500	2,500	2,500
4,147	14,992	8,000	7,710	744	Clothing Allowance	8,000	8,000	8,400
269	639	800	278	751	Gasoline, Motor Oil	600	600	600
695	55	1,000	515	801	Professional Services	1,000	1,000	1,000
6,292	14,795	50,000	14,936	802	Contractual Services	35,100	34,600	33,000
0	0	0	17,871	802-900	Contractual Service - BJA SR	0	0	0
235	440	700	1,330	820	Memberships & Dues	3,800	3,800	3,800
720	870	1,200	570	821-200	SOR Fees	1,200	1,200	1,200
555	947	800	0	835	Health Services	800	800	800
924	0	1,500	0	851	Radio Maintenance	1,000	1,000	1,000
0	0	21,000	0	851-100	Radio Encryption	0	0	0
3,851	2,895	2,500	967	853	Telephone	1,200	1,200	1,200
3,545	5,192	4,300	1,851	853-100	Cellular Phone	5,200	5,200	5,200
419	478	900	219	860	Transportation	900	900	900
10,395	7,247	11,000	5,634	864	Conferences & Workshops	11,000	13,000	13,600
0	1,531	1,000	2,137	880	Community Promotion	6,000	6,000	6,000
5,080	150	2,000	0	930	Repairs, Maint. & Supplies	1,000	1,000	1,000
137,900	144,800	152,100	152,100	943	Equipment Rental	159,800	167,800	176,200
446	109	200	215	956	Miscellaneous	600	600	600
29,676	29,084	31,900	18,608	969-600	Contribution to Technology Fund	68,300	46,900	48,300
16,331	0	15,000	5,800	977	Equipment	0	120,000	0
1,690,791	1,774,843	1,957,700	1,111,655		TOTAL POLICE DEPT. EXPENSES:	2,211,200	2,381,400	2,350,900

GENERAL FUND 101
EXPENDITURES BUDGET
FISCAL YEAR ENDING DECEMBER 31, 2024, 2025, 2026
DEPARTMENT - FIRE DEPARTMENT CODE - 101-336

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	EXPENDITURES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
529	0	600	123	702	Salaries & Wages	600	600	600
123,016	132,565	155,300	72,431	704	Salaries & Wages - Firemen	161,100	167,600	167,600
0	0	0	0	704-900	Salaries & Wages - Education	0	0	0
15,483	16,245	21,900	8,889	719	Fringe Benefits	22,600	23,400	23,400
17,889	7,615	25,000	4,286	740	Operating Supplies	28,000	25,000	25,000
13,985	6,513	35,000	36,974	744	Clothing Allowance	25,700	25,000	25,000
2,554	3,296	3,000	2,032	751	Gasoline, Motor Oil	3,000	3,000	3,000
0	0	500	0	801	Professional Services	500	500	500
13,876	33,331	14,000	5,746	802	Contractual Services	20,800	10,000	10,000
450	75	100	575	820	Membership Dues	600	600	600
2,347	1,990	1,000	530	835	Health Services	1,200	1,200	1,200
33,179	2,500	2,000	0	851	Radio Maintenance	2,200	2,200	2,200
1,192	1,273	300	108	853	Telephone	0	0	0
512	0	600	0	853-100	Cellular Phone	600	600	600
856	3,689	3,500	1,905	860	Transportation	3,500	3,500	3,500
1,044	3,377	2,500	12,057	864	Conferences & Workshops	2,500	2,500	2,500
910	910	1,000	0	874	Retirement Benefits	1,000	1,000	1,000
6,135	6,552	7,800	3,622	874-100	Retirement - Deferred Comp.	8,100	8,400	8,400
1,543	1,167	1,500	0	880	Community Promotions	1,500	1,500	1,500
6,531	7,498	7,700	3,854	921	Utilities - Electric	8,000	8,500	9,100
2,311	3,713	3,100	1,827	923	Utilities - Heat/Gas	3,800	3,900	4,000
2,016	2,145	2,200	596	927	Utilities - Water	2,300	2,600	3,000
2,610	2,777	1,200	1,155	930	Repairs, Maint. & Supplies	2,500	2,500	2,500
300	1,000	400	114	943	Equipment Rental	400	500	600
332	634	1,000	444	956	Miscellaneous	1,500	1,500	1,500
512	529	600	555	960	Fire Runs & Protection	600	600	600
4,338	3,348	5,000	2,917	969-600	Contribution to Technology Fund	4,800	5,600	5,800
0	0	0	0	970-801	Capital Improvements-Prof Service	0	0	0
0	0	42,000	0	970-802	Capital Improvements-Contractual	300,000	0	0
0	0	0	0	978	Land Acquisition	0	0	0
0	0	0	0	991	Principal	0	0	0
0	0	0	0	995	Interest	0	0	0
254,448	242,743	338,800	160,741		TOTAL FIRE DEPT. EXPENSES:	607,400	302,300	303,700

GENERAL FUND 101
EXPENDITURES BUDGET
FISCAL YEAR ENDING DECEMBER 31, 2024, 2025, 2026
DEPARTMENT - CONTRIBUTIONS TO OTHER FUNDS / MISC CONTRIBUTIONS CODE - 101-906/960/961

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	EXPENDITURES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
					960 CONTRIBUTIONS TO OTH FDS			
34,829	38,655	38,700	20,292	906-991	Lease Payments (Office Copiers)	46,200	44,100	25,800
42,000	42,000	42,000	42,000	960-961	Contribution to Rec Fund	42,000	42,000	42,000
0	0	0	0	962	Contribution to West Ludington Avenue Project	0	0	0
0	163,800	0	0	965	Contribution to Major Streets	0	0	0
0	0	0	0	965-900	Contribution to Capital Improvement	0	0	0
0	0	0	55,417	965-970	Contribution to Municipal Marina	0	0	0
0	200,000	0	0	967	Contribution to Local Streets	0	0	0
0	0	0	0	968	Contribution to Building Authority	0	0	0
53,075	52,523	53,000	17,437	968-050	Contribution to Debt Retirement/Fire	52,400	52,800	52,200
129,904	496,977	133,700	135,147		TOTAL CONT. TO OTHER FDS	140,600	138,900	120,000
					961 MISCELLANEOUS			
0	0	0	0	961-801	Conrad Road/Prof Services	0	0	0
0	0	0	0	967-300	Cultural Economic Development	0	0	0
0	15,000	15,000	15,000	969-100	Contribution to Economic Development	15,000	15,000	15,000
15,000	0	0	0	969-500	Reim for AAA Traffic Safety	0	0	0
0	0	0	0	974	Deer Cull	19,500	19,500	0
15,000	15,000	15,000	15,000		TOTAL MISC EXPENSES:	34,500	34,500	15,000
					TOTAL GENERAL FUND EXPENSES:			
7,161,881	7,704,661	7,448,600	4,136,197			8,094,700	7,976,900	8,132,900

MAJOR STREETS 202
EXPENDITURES BUDGET
FISCAL YEAR ENDING DECEMBER 31, 2024, 2025, 2026
DEPARTMENTS - CONST & SURFACING / SURFACE MAINT / SWEEPING & FLUSHING / SHOULDER MAINT
TREES & SCRUBS CODE - 451 / 464 / 466 / 467

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	EXPENDITURES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
					451 CONSTRUCTION / SURFACING			
572,940	174,601	200,000	0	802	Contractual Services	200,000	200,000	200,000
0	267,255	0	0	802-300	Contractual Services - Sm Urban	668,900	0	0
0	0	0	0	802-400	Contractual Services - Bridge	0	0	0
68,080	44,208	50,000	33,526	821	Engineering	111,200	0	0
28,789	0	0	0	821-100	Engineering - Category F	0	0	0
508	0	0	0	970	Capital Improvements	0	0	0
670,317	486,064	250,000	33,526		TOTAL CONSTRUCTION AND SURFACING:	980,100	200,000	200,000
					464 SURFACE MAINTENANCE			
309	718	1,500	369	702	Salaries & Wages	1,500	1,500	1,500
0	0	0	0	704	Salaries & Wages - Part Time	0	0	0
205	547	1,200	281	719	Fringe Benefits	1,200	1,200	1,200
0	2,651	2,000	680	782	Road Materials & Supplies	2,000	2,000	2,000
254	0	300	0	801	Professional Services	0	300	0
18,435	0	20,000	0	802	Contractual Services	20,000	20,000	20,000
349	656	2,000	228	943	Equipment Rental	2,000	2,000	2,000
19,552	4,572	27,000	1,557		TOTAL SURFACE MAINTENANCE:	26,700	27,000	26,700
					466 SWEEPING & FLUSHING			
1,038	796	1,500	626	702	Salaries & Wages	1,500	1,500	1,500
690	596	1,200	441	719	Fringe Benefits	1,200	1,200	1,200
0	0	400	0	802	Contractual Services - Landfill	400	400	400
0	180	500	0	802-100	Contractual Services - Soil Testing	500	500	500
4,348	3,198	5,000	2,456	943	Equipment Rental	5,000	5,000	5,000
6,075	4,770	8,600	3,524		TOTAL SWEEPING AND FLUSHING:	8,600	8,600	8,600
					467 SHOULDER MAINTENANCE			
20	0	100	0	702	Salaries & Wages	100	100	100
13	0	100	0	719	Fringe Benefits	100	100	100
0	0	100	0	782	Road Materials & Supplies	100	100	100
14	0	100	0	943	Equipment Rental	100	100	100
47	0	400	0		TOTAL SHOULDER MAINTENANCE:	400	400	400

MAJOR STREETS (TRUNKLINES) 202
EXPENDITURES BUDGET
FISCAL YEAR ENDING DECEMBER 31, 2024, 2025, 2026
DEPARTMENTS - CONSTRUCTION / SURFACE MAINT / SWEEPING & FLUSHING / TREES & SCRUBS
DRAINAGE / SIGNS CODES: 486 / 487 / 488 / 490 / 491

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	EXPENDITURES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
					486 CONSTRUCTION			
0	0	0	0	802	Contractual Services	0	0	0
0	0	0	0		TOTAL CONSTRUCTION:	0	0	0
					487 SURFACE MAINTENANCE			
20	32	1,000	0	702	Salaries & Wages	1,000	1,000	1,000
13	23	800	2	719	Fringe Benefits	800	800	800
0	0	300	0	782	Road Materials & Supplies	300	300	300
0	0	0	0	802	Contractual Services	0	0	0
12	36	1,000	0	943	Equipment Rental	1,000	1,000	1,000
45	91	3,100	2		TOTAL SURFACE MAINTENANCE:	3,100	3,100	3,100
					488 SWEEPING & FLUSHING			
701	955	1,100	859	702	Salaries & Wages	1,100	1,100	1,100
466	712	900	532	719	Fringe Benefits	900	900	900
0	0	200	0	802	Contractual Services - Landfill	200	200	200
2,872	3,976	5,000	3,708	943	Equipment Rental	5,000	5,000	5,000
4,039	5,643	7,200	5,099		TOTAL SWEEPING & FLUSHING:	7,200	7,200	7,200
					490 TREES & SHRUBS			
(25)	363	100	584	702	Salaries & Wages	100	100	100
0	270	100	446	719	Fringe Benefits	100	100	100
0	0	100	0	782	Road Materials & Supplies	100	100	100
0	931	100	602	943	Equipment Rental	100	100	100
(25)	1,564	400	1,631		TOTAL TREES & SHRUBS:	400	400	400
					491 DRAINAGE			
0	0	100	0	702	Salaries & Wages	100	100	100
0	1	100	0	719	Fringe Benefits	100	100	100
0	0	100	0	782	Road Materials & Supplies	100	100	100
0	0	100	0	802	Contractual Services	100	100	100
0	0	100	0	943	Equipment Rental	100	100	100
0	1	500	0		TOTAL DRAINAGE:	500	500	500

MAJOR STREETS (TRUNKLINES) 202
EXPENDITURES BUDGET
FISCAL YEAR ENDING DECEMBER 31, 2024, 2025, 2026
DEPARTMENTS - TRAFFIC SIGNALS / PAVEMENT MARKINGS / SHOULDER MAINT / WINTER MAINT / ADMIN /
CODES: 493 / 494 / 495 / 496 / 497 / 498

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	EXPENDITURES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
					493 SIGNS			
159	44	200	0	702	Salaries & Wages	200	200	200
106	34	200	104	719	Fringe Benefits	200	200	200
0	0	100	0	782	Materials & Supplies	100	100	100
69	25	100	0	943	Equipment Rental	100	100	100
334	103	600	104		TOTAL SIGNS:	600	600	600
					494 TRAFFIC SIGNALS			
0	0	0	0	702	Salaries & Wages	0	0	0
0	0	0	0	719	Fringe Benefits	0	0	0
5,624	2,446	0	315	921	Utilities - Electric	0	0	0
0	0	0	0	930	Signal Maintenance	0	0	0
0	0	0	0	943	Equipment Rental	0	0	0
5,624	2,446	0	315		TOTAL TRAFFIC SIGNALS:	0	0	0
					495 PAVEMENT MARKINGS			
0	88	0	0	702	Salaries & Wages	0	0	0
0	68	0	3	719	Fringe Benefits	0	0	0
0	0	0	0	782	Road Materials & Supplies	0	0	0
0	0	0	0	802	Contractual Services	0	0	0
0	168	0	0	943	Equipment Rental	0	0	0
0	324	0	3		TOTAL PAVEMENT MARKINGS	0	0	0
					497 WINTER MAINTENANCE			
3,008	4,815	4,500	1,554	702	Salaries & Wages	4,500	4,500	4,500
2,000	3,641	3,400	1,171	719	Fringe Benefits	3,400	3,400	3,400
13,182	22,651	10,000	6,665	782	Road Materials & Supplies	10,000	10,000	10,000
10,177	13,713	10,000	6,324	943	Equipment Rental	10,000	10,000	10,000
28,367	44,819	27,900	15,714		TOTAL WINTER MAINT.	27,900	27,900	27,900

LOCAL STREETS 203
EXPENDITURES BUDGET
FISCAL YEAR ENDING DECEMBER 31, 2024, 2025, 2026
DEPARTMENTS - CONST & SURFACING / SURFACE MAINT / SWEEPING & FLUSHING / SHOULDER MAINT
CODES: 451 / 464 / 466 / 467

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	EXPENDITURES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
					451 CONST. & SURFACING			
68,425	249,385	150,000	21,374	802	Contractual Services	150,000	150,000	150,000
0	14,736	0	0	821	Engineering Expense	0	0	0
0	0	0	0	970	Capital Improvements	0	0	0
68,425	264,121	150,000	21,374		TOTAL CONST. & SURFACING:	150,000	150,000	150,000
					464 SURFACE MAINTENANCE			
7,921	10,086	7,000	8,142	702	Salaries & Wages	7,000	7,000	7,000
0	0	0	0	704	Salaries & Wages - Part Time	0	0	0
5,268	7,815	5,200	5,899	719	Fringe Benefits	5,300	5,300	5,300
0	6,069	5,000	2,039	782	Road Materials & Supplies	5,000	5,000	5,000
25,514	0	20,000	0	802	Contractual Services	20,000	20,000	20,000
0	0	0	0	821	Engineering Expense	0	0	0
6,675	8,717	7,000	6,249	943	Equipment Rental	7,000	7,000	7,000
45,378	32,687	44,200	22,330		TOTAL SURFACE MAINT.	44,300	44,300	44,300
					466 SWEEPING & FLUSHING			
7,511	7,700	6,300	6,780	702	Salaries & Wages	6,500	6,700	6,900
0	0	0	0	704	Salaries & Wages - Part Time	0	0	0
4,995	5,884	4,700	4,434	719	Fringe Benefits	4,900	5,000	5,200
0	0	400	0	802	Contractual Services - Landfill	400	400	400
0	180	500	0	802-800	Contractual Services - Soil Testing	500	500	500
28,195	29,468	33,900	25,333	943	Equipment Rental	35,600	37,400	39,300
40,701	43,232	45,800	36,546		TOTAL SWEEPING AND FLUSHING:	47,900	50,000	52,300
					467 SHOULDER MAINTENANCE			
385	43	0	0	702	Salaries & Wages	0	0	0
256	32	0	15	719	Fringe Benefits	0	0	0
0	0	0	0	782	Road Materials & Supplies	0	0	0
275	87	0	0	943	Equipment Rental	0	0	0
915	162	0	15		TOTAL SHOULDER MAINT.	0	0	0

LOCAL STREETS 203
EXPENDITURES BUDGET
FISCAL YEAR ENDING DECEMBER 31, 2024, 2025, 2026
DEPARTMENTS - TREES & SHRUBS /DRAINAGE / GRASS & WEED CONTROL CODES: 468 / 469 / 471 /

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	EXPENDITURES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
					468 TREES & SHRUBS			
36,273	31,211	30,300	39,921	702	Salaries & Wages	31,300	32,300	33,300
0	0	0	0	704	Salaries & Wages - Part Time	0	0	0
24,122	24,211	22,400	30,280	719	Fringe Benefits	23,300	24,100	24,800
5,908	7,256	3,600	3,721	782	Road Materials & Supplies	3,600	3,600	3,600
3,000	3,969	4,000	5,446	802	Contractual Services	4,000	4,000	4,000
73,925	52,204	60,000	81,388	943	Equipment Rental	60,000	60,000	60,000
143,228	118,851	120,300	160,756		TOTAL TREES & SHRUBS	122,200	124,000	125,700
					469 DRAINAGE			
2,454	2,083	3,100	1,029	702	Salaries & Wages	3,200	3,300	3,400
0	0	0	0	704	Salaries & Wages - Part time	0	0	0
1,632	1,634	2,300	669	719	Fringes	2,400	2,500	2,600
0	0	0	0	782	Road Materials & Supplies	0	0	0
0	0	0	0	801	Professional Services	0	0	0
5,980	0	0	0	802	Contractual Services	0	0	0
0	0	0	0	930	Repairs, Maint, Supplies	0	0	0
2,963	1,308	6,000	679	943	Equipment Rental	6,000	6,000	6,000
13,028	5,025	11,400	2,377		TOTAL DRAINAGE	11,600	11,800	12,000
					471 GRASS & WEED CONTROL			
756	1,905	1,500	415	702	Salaries & Wages	1,500	1,500	1,500
0	1,470	0	0	704	Salaries & Wages - Part Time	0	0	0
503	0	1,200	256	719	Fringes	1,200	1,200	1,200
1,113	1,617	1,100	548	943	Equipment Rental	1,100	1,100	1,100
2,372	4,992	3,800	1,219		TOTAL GRASS & WEED CONTROL:	3,800	3,800	3,800
245,622	204,949	225,500	223,244		TOTAL ROUTINE MAINT.	229,800	233,900	238,100

RECREATION 208
REVENUES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022
DEPARTMENT - RECREATION CODE: 208-000

2021	2022	2023 BUDGET	2023 Thru JULY		REVENUES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
0	0	0	0	583	Foundation Grant	0	0	0
3,000	0	0	0	585-001	Hamlin Township	12,300	12,300	12,300
0	0	0	0	585-002	Amber Township	0	0	0
0	0	0	0	585-003	Pere Marquette Township	10,000	10,000	10,000
2,500	0	2,500	0	585-004	Summil Township	0	0	0
0	0	100	0	651-051	Late Fees	0	0	0
0	0	0	0	650-500	Scrap Metal	0	0	0
2,627	8,151	3,200	6,389	102-651-101	Baseball & T-Ball-T-Shirts	3,200	3,200	3,200
1,183	0	1,500	0	102-651-102	Baseball & T-Ball-Participation Fees-Outside	1,500	1,500	1,500
0	0	0	0	102-651-103	Baseball & T-Ball-Participation Fees-Teams	0	0	0
0	0	0	0	102-651-677	Reimbursements	0	0	0
1,024	2,262	1,400	3,680	106-651-101	Softball-T-Shirts	1,400	1,400	1,400
845	0	500	0	106-651-102	Softball-Participation Fees-Outside	500	500	500
0	0	0	0	106-651-103	Softball-Participation Fees-Teams	0	0	0
600	780	0	0	110-651-103	Softball-Slow Pitch-Team Fees	0	0	0
2,400	0	3,600	0	112-651-103	Softball-Adult Fastpitch-Team Fees	3,600	3,600	3,600
1,341	2,997	1,500	716	120-651-101	Basketball-Boys-T-Shirts	1,500	1,500	1,500
455	350	200	0	120-651-102	Basketball-Boys-Participation Fees-Outside	200	200	200
0	0	800	1,018	120-651-103	Basketball-Boys-Participation Fees-Teams	800	800	800
1,143	2,508	800	0	125-651-101	Basketball-Girls-T-Shirts	800	800	800
140	0	200	0	125-651-102	Basketball-Girls-Participation Fees-Outside	200	200	200
400	100	500	0	125-651-103	Basketball-Girls-Participation Fees-Teams	500	500	500
0	0	800	0	130-651-104	Swimming-Moms&Tots-Individual Fees	800	800	800
0	0	100	0	130-651-104	Swimming-Moms&Tots-Outside Fees	100	100	100
0	6,750	10,000	6,600	132-651-104	Swimming-Child Lessons-Individual Fees	10,000	10,000	10,000
0	0	1,500	0	132-651-102	Swimming-Child Lessons-Outside	1,500	1,500	1,500
0	0	0	0	132-651-105	Lifeguard Class	0	0	0
0	0	400	0	133-651-102	Swimming-Rec Swim Team-Participation Fees-Outside	400	400	400
3,450	4,388	10,000	1,310	133-651-105	Swimming-Rec Swim Team-Program Fees	10,000	10,000	10,000
0	0	1,500	0	133-651-101	Swimming-Rec Swim Team-T-Shirts	1,500	1,500	1,500
0	0	0	0	133-694-300	Donated Revenue	0	0	0
2,668	3,529	7,200	2,043	134-651-104	Swimming-Open Swim-Individual Fees	7,200	7,200	7,200
0	3,220	1,200	1,617	135-651-104	Water Aerobics - Individual Fee	1,200	1,200	1,200
0	0	0	580	137-651-100	Special Programs	0	0	0
0	376	0	0	140-651-102	Tennis-Participation Fees-Outside	0	0	0
0	1,682	1,200	416	140-651-105	Tennis-Program Fees-Individuals	1,200	1,200	1,200
0	0	100	0	141-651-102	Tennis-Jr.High-Participation Fees-Outside	100	100	100
1,593	1,636	1,700	0	141-651-105	Tennis-Jr. High-Program Fees-Individuals	1,700	1,700	1,700

RECREATION 208
REVENUES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022
DEPARTMENT - RECREATION CODE: 208-000

2021	2022	2023 BUDGET	2023 Thru JULY		REVENUES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
0	0	100	0	142-651-102	Tennis Camp-Participation Fees-Outside	100	100	100
978	0	1,700	3,177	142-651-105	Tennis Camp-Program Fees-Individuals	1,700	1,700	1,700
0	0	100	0	143-651-101	Pickleball-Participant Fees	100	100	100
0	0	400	0	144-651-101	Cooking-Aprons	400	400	400
0	0	700	0	144-651-102	Cooking-Participant Fees	700	700	700
0	0	100	0	144-651-103	Cooking-Participant Fees Outside	100	100	100
0	0	200	0	146-651-101	Art T-Shirts & Supplies	200	200	200
0	0	0	0	146-651-102	Art Outside	0	0	0
923	0	0	0	145-651-101	Volleyball-T-Shirts	0	0	0
271	0	0	0	145-651-102	Volleyball-Participation Fees-Outside	0	0	0
406	0	1,500	0	147-651-101	Beach Volleyball - T-Shirts	1,500	1,500	1,500
0	0	0	0	148-651-101	Wrestling-T-Shirts	0	0	0
0	0	0	0	148-651-102	Wrestling-Participation Fees-Outside	0	0	0
0	0	0	0	150-651-102	Cheerleading-Participation Fees-Outside	0	0	0
0	0	0	0	150-651-105	Cheerleading-Program Fees-Individuals	0	0	0
0	0	0	0	155-651-101	Martial Arts - T-shirts	0	0	0
0	0	0	0	155-651-102	Martial Arts - Participation Fees - Outside	0	0	0
0	0	0	0	155-651-105	Martial Arts - Program Fees - Individuals	0	0	0
0	0	0	0	159-651-000	Concession Stands	0	0	0
0	0	0	0	160-170-694	Fundraiser Revenue	0	0	0
441	556	400	978	666-000	Interest Earned on Investments	1,200	1,200	1,200
0	0	500	814	668-000	Pool	500	500	500
89	89	500	0	675-000	Private Contributions	500	500	500
500	0	0	0	675-200	Sponsorships	0	0	0
42,000	42,000	42,000	42,000	676-000	Contributions From Other Funds	42,000	42,000	42,000
0	1,166	2,000	0	677-000	Reimbursements - Other Districts	0	0	0
0	0	19,200	0	677-100	Contributions From LASD	19,200	19,200	19,200
0	0	8,000	0	677-300	Reimbursements - LASD Lifeguards	0	0	0
0	0	200	0	694	Miscellaneous	200	200	200
70,977	82,540	130,100	71,338	694	TOTAL REVENUES	140,600	140,600	140,600
2,531	35,269	0	0		Prior Year Fund Balance:	0	0	0
73,508	117,809	130,100	71,338		TOTAL RECREATION REVENUES:	140,600	140,600	140,600

RECREATION 208
EXPENDITURES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022
DEPARTMENT - RECREATION CODE: 208-000

2021	2022	2023 BUDGET	2023 Thru JULY		EXPENDITURES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
120	504	0	782	702-000	S&W-Full Time	0	0	0
405	387	0	610	719-000	Fringe Benefits	0	0	0
0	0	200	3	740-000	Operating Supplies	200	200	200
0	0	0	229	742-000	Pool Expenses	300	300	300
0	0	0	0	745-000	Credit Card Expense			
100	100	100	100	801-000	Professional Services	0	0	0
340	360	200	630	802-000	Contractual Services	100	100	100
0	0	0	0	900-000	Printing & Publishing	1,500	1,500	1,500
140	1,317	200	1,647	943-000	Equipment Rental	0	0	0
0	0	0	0	977-000	Equipment	1,800	1,800	1,800
0	0	10,400	0	100-704-000	S&W-Rec Director-Part Time	10,400	10,400	10,400
74	0	1,300	79	100-719-000	Fringe Benefits-Rec Director-Part Time	1,300	1,300	1,300
13,300	22,560	0	0	100-802-000	Contractual Service	0	0	0
0	0	400	0	100-853-000	Telephone-Rec Director	400	400	400
0	0	1,200	0	100-860-000	Transportation-Rec Director	1,200	1,200	1,200
4,600	3,700	3,700	4,700	102-704-101	S&W Baseball & T-Ball-Supervisor	5,000	5,000	5,000
2,549	2,049	1,900	1,412	102-704-102	S&W Baseball & T-Ball-Officials	1,500	1,500	1,500
879	698	600	559	102-719-000	Fringe Benefits-Baseball & T-Ball	800	800	800
2,577	910	1,000	1,048	102-740-000	Operating Supplies-Baseball & T-Ball	1,100	1,100	1,100
3,260	2,920	2,800	3,804	102-744-000	T-Shirts-Baseball & T-Ball	3,800	3,800	3,800
0	720	0	0	102-802-000	Contractual Services - Fees	0	0	0
400	1,500	1,500	700	106-704-101	S&W Softball-Supervisor	1,500	1,500	1,500
1,771	2,340	1,000	828	106-704-102	S&W Softball-Officials	1,000	1,000	1,000
267	466	400	197	106-719-000	Fringe Benefits-Softball	400	400	400
914	1,008	1,000	533	106-740-000	Operating Supplies-Softball	1,000	1,000	1,000
1,650	1,944	1,100	2,111	106-744-000	T-Shirts-Softball	1,100	1,100	1,100
0	135	0	0	106-802-000	Contractual Services	0	0	0
0	0	0	0	110-704-102	S&W-Slow Pitch Softball-Officials	0	0	0
0	0	0	0	110-719-000	Fringe Benefits-Slow Pitch Softball	0	0	0
0	0	0	0	111-704-101	S&W Softball-Adult Fastpitch Softball-Supervisor	0	0	0
1,240	280	0	0	111-704-102	S&W Softball-Adult Fastpitch Softball-Officials	0	0	0
153	34	0	17	111-719-000	Fringe Benefits-Adult Fastpitch Softball	0	0	0
282	0	0	0	111-740-000	Operating Supplies-Adult Fastpitch Softball	0	0	0

RECREATION 208
EXPENDITURES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022
DEPARTMENT - RECREATION CODE: 208-000

2021	2022	2023 BUDGET	2023 Thru JULY		EXPENDITURES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
0	0	0	0	112-704-102	S&W-Softball-Tournament Officials	0	0	0
0	0	0	0	112-719-000	Fringe Benefits-Tournaments	0	0	0
0	0	0	0	112-740-000	Operating Supplies-Tournaments	0	0	0
0	400	1,000	915	120-704-101	S&W-Basketball-Boys-Supervisor	1,000	1,000	1,000
0	2,224	2,000	2,539	120-704-102	S&W-Basketball-Boys-Officials	2,600	2,600	2,600
52	319	400	405	120-719-000	Fringe Benefits-Basketball-Boys	500	500	500
0	0	500	154	120-740-000	Operating Supplies-Basketball-Boys	500	500	500
0	1,812	1,200	756	120-744-000	T-Shirts-Basketball-Boys	1,200	1,200	1,200
0	0	900	218	120-802-000	Contractual Services-LASD	900	900	900
0	0	0	0	121-704-101	S&W-2nd Grade Coed - Supervisor	0	0	0
0	0	0	0	121-704-102	S&W-2nd Grade Coed-Officials	0	0	0
0	0	0	0	121-719-000	Fringe Benefits-2nd Grade Coed	0	0	0
0	0	0	717	121-744-000	T-Shirts-2nd Grade Coed Basketball	0	0	0
0	0	0	0	121-802-000	Contractual Services-LASD	0	0	0
1,000	1,000	1,000	0	125-704-101	S&W-Basketball-Girls-Supervisor	1,000	1,000	1,000
870	120	1,000	1,545	125-704-102	S&W-Basketball-Girls-Officials	1,600	1,600	1,600
230	136	300	186	125-719-000	Fringe Benefits-Basketball-Girls	400	400	400
0	819	0	154	125-740-000	Operating Supplies-Basketball-Girls	0	0	0
760	876	700	0	125-744-000	T-Shirts-Basketball-Girls	700	700	700
0	0	900	124	125-802-000	Contractual Services-LASD	900	900	900
0	0	500	0	130-704-101	S&W-Swimming-Mom&Tots-Supervisor	0	0	0
0	0	100	0	130-704-102	S&W-Swimming-Mom&Tots-Lifeguards	0	0	0
0	0	100	0	130-719-000	Fringe Benefits-Swimming-Mom & Tots	0	0	0
0	0	0	0	130-740-000	Operating Supplies-Mom&Tots	0	0	0
0	0	0	0	131-704-101	S&W-Swimming Adult Fitness-Instructor	0	0	0
0	0	0	0	131-704-102	S&W-Swimming-Adult Fitness-Lifeguards	0	0	0
0	0	0	0	131-719-000	Fringe Benefits-Adult Fitness	0	0	0
0	0	0	0	131-740-000	Operating Supplies-Adult Fitness	0	0	0
0	8,440	7,000	6,525	132-704-101	S&W-Swimming-Child Lessons-Instructor	11,000	11,000	11,000
0	900	1,000	1,050	132-704-102	S&W-Swimming-Child Lessons-Lifeguards	1,000	1,000	1,000
121	518	1,000	667	132-719-000	Fringe Benefits-Swimming-Child Lessons	1,500	1,500	1,500
0	0	500	0	132-740-000	Operating Supplies-Child Lessons	500	500	500
2,175	2,631	5,000	263	133-704-101	S&W-Swimming-Rec Swim-Supervisor	5,000	5,000	5,000
1,865	3,604	2,000	2,761	133-704-102	S&W-Swimming-Rec Swim-Lifeguards	2,000	2,000	2,000
497	1,373	900	340	133-719-000	Fringe Benefits-Swimming-Rec Swim	900	900	900

RECREATION 208
EXPENDITURES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022
DEPARTMENT - RECREATION CODE: 208-000

2021	2022	2023 BUDGET	2023 Thru JULY		EXPENDITURES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
1,275	440	2,000	170	133-740-000	Operating Supplies-Rec Swim	2,000	2,000	2,000
0	0	1,500	723	133-744-000	T-Shirts-Rec Swim	1,500	1,500	1,500
0	0	0	0	133-802-000	Contractual Services-LASD	0	0	0
6,200	10,449	10,400	5,828	134-704-101	S&W-Swimming-Open Swim-Pool Director	10,400	10,400	10,400
5,300	15,173	16,000	9,922	134-704-102	S&W-Swimming-Open Swim-Lifeguards/Pool Attendees	16,000	16,000	16,000
1,415	3,110	3,300	1,817	134-719-000	Fringe Benefits-Swimming-Open Swim	3,300	3,300	3,300
140	135	0	0	134-740-000	Operating Supplies-Open Swim	0	0	0
0	0	0	0	134-802-000	Contractual Services-LASD	0	0	0
0	2,405	700	1,417	135-704-000	S&W-Water Aerobics-Instructor	700	700	700
52	646	200	210	135-704-102	S&W-Water Aerobics-Lifeguards	200	200	200
6	370	200	191	135-719-000	Fringe Benefits-Water Aerobics	200	200	200
0	0	0	0	135-802-000	Contractual Services - Fees	0	0	0
2,493	5,376	6,300	3,814	137-704-000	S&W-Swimming-Miscellaneous Programs	6,300	6,300	6,300
307	653	800	458	137-719-000	Fringe Benefits-Miscellaneous Programs	800	800	800
0	0	300	0	141-704-101	S&W-Tennis Jr. High-Supervisor	300	300	300
0	0	500	0	141-704-102	S&W-Tennis Jr. High-Assistants	500	500	500
7	0	100	0	141-719-000	Fringe Benefits-Tennis Jr. High	100	100	100
0	163	100	345	141-740-000	Operating Supplies-Tennis Jr. High	100	100	100
594	1,073	300	1,440	141-744-000	T-Shirts-Tennis Jr. High	300	300	300
0	0	0	0	141-802-000	Contractual Service Fees	0	0	0
1,000	1,350	1,200	0	142-704-101	S&W-Tennis Camp-Supervisor	1,200	1,200	1,200
144	156	800	0	142-704-102	S&W-Tennis Camp-Assistants	800	800	800
141	183	300	35	142-719-000	Fringe Benefits-Tennis Camp	300	300	300
0	0	100	0	142-740-000	Operating Supplies-Tennis Camp	100	100	100
0	0	500	0	142-744-000	T-Shirts-Tennis Camp	500	500	500
0	0	0	0	145-704-101	S&W-Volleyball-Supervisor	0	0	0
0	0	0	0	145-704-102	S&W-Volleyball-Officials	0	0	0
0	0	0	0	145-719-000	Fringe Benefits-Volleyball	0	0	0
0	0	0	0	145-740-000	Operating Supplies-Volleyball	0	0	0
0	0	0	0	145-744-000	T-Shirts-Volleyball	0	0	0

RECREATION 208
EXPENDITURES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022
DEPARTMENT - RECREATION CODE: 208-000

2021	2022	2023 BUDGET	2023 Thru JULY		EXPENDITURES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
920	530	0	0	147-740-000	Operating Supplies	0	0	0
435	0	1,500	0	147-744-000	Clothing Allowance	1,500	1,500	1,500
0	0	0	0	148-704-101	S&W-Wrestling-Supervisor	0	0	0
0	0	0	0	148-704-102	S&W-Wrestling-Officials	0	0	0
0	0	0	0	148-719-000	Fringe Benefits-Wrestling	0	0	0
0	0	0	0	148-740-000	Operating Supplies-Wrestling	0	0	0
0	0	0	0	148-744-000	T-Shirts-Wrestling	0	0	0
0	0	0	0	150-704-101	S&W-Cheerleading-Supervisor	0	0	0
0	0	0	0	150-719-000	Fringe Benefits-Cheerleading	0	0	0
0	0	0	0	150-740-000	Operating Supplies-Cheerleading	0	0	0
0	0	0	0	150-744-000	T-Shirts-Cheerleading	0	0	0
0	0	0	0	150-802-000	Contractual Services - Fees	0	0	0
0	0	0	0	208-143-740-000	Pickleball-Operating Supplies	0	0	0
0	0	0	0	208-144-740-000	Cooking-Operating Supplies	0	0	0
0	0	0	0	146-740-000	Art-Operating Supplies	0	0	0
500	0	0	0	156-702-000	Salaries & Wages	0	0	0
4,645	4,706	16,000	4,258	156-704-101	S&W-Field Maintenance-Supervisor	16,000	16,000	16,000
904	571	2,000	400	156-719-000	Fringe Benefits-Field Maintenance	2,000	2,000	2,000
257	206	200	648	156-740-000	Operating Supplies-Field Maintenance	200	200	200
0	0	1,200	0	156-751-000	Gasoline & Motor Oil-Field Maintenance	1,200	1,200	1,200
2,977	840	2,000	344	156-802-000	Contractual Service-Field Maintenance	2,000	2,000	2,000
852	171	4,500	0	156-930-000	Repair & Maintenance-Field Maintenance	4,500	4,500	4,500
318	0	0	0	156-943-000	Equipment Rental	0	0	0
0	0	0	0	157-704-000	Salaries & Wages - Program Maintenance	0	0	0
0	0	0	0	157-719-000	Fringe Benefits - Program Maintenance	0	0	0
0	0	0	0	160-740-000	Fundraising Expenses	0	0	0
0	0	0	0	160-740-800	Foundation Expenses	0	0	0
73,472	117,809	130,100	71,330		TOTAL RECREATION EXPENSES:	140,600	140,600	140,600

SR CENTER FUND 211
EXPENDITURES BUDGET
FISCAL YEAR ENDING DECEMBER 31, 2024, 2025, 2026
DEPARTMENT - SR CENTER CODE: 211-000

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	EXPENDITURES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
99,359	102,211	105,200	60,237	702	Salaries & Wages	98,000	101,500	105,100
9,390	19,508	38,300	18,200	704	Salaries & Wages - Part Time	50,300	51,800	53,400
67,229	80,844	82,200	58,761	719	Fringe Benefits	79,100	81,900	84,700
3,160	3,169	3,500	1,910	740	Operating Supplies	3,500	3,500	3,500
0	6,447	5,000	3,939	740-180	Active for Life Expo	5,300	5,300	5,300
551	533	0	0	741-400	Senior Christmas Supplies	500	500	500
0	0	4,000	184	741-500	Cooking Supplies	1,000	1,000	1,000
274	3,275	2,000	1,687	741-700	Special Events	3,500	3,500	3,500
0	0	0	0	741-800	Unmet Expenses	0	0	0
100	100	100	100	801	Professional Services	100	100	100
10,092	6,112	8,000	4,624	802	Contractual Services	9,000	9,000	9,000
145	145	0	0	820	Membership Dues	200	200	200
1,852	1,802	1,100	376	853	Telephone	400	400	400
0	36,938	25,000	12,716	860	Transportation & Trips	35,000	35,000	35,000
0	0	500	0	864	Conferences & Workshops	500	500	500
1,200	1,200	1,200	700	910	Insurance & Bonds	1,200	1,200	1,200
3,867	4,050	4,100	1,713	921	Utilities - Electric	4,100	4,300	4,500
2,454	3,744	3,200	1,451	923	Utilities - Gas	3,400	3,500	3,600
464	687	600	218	927	Utilities - Water	900	1,100	1,300
1,619	1,115	3,000	275	930	Repairs, Maint. & Supplies	3,000	3,000	3,000
300	400	500	470	943	Equipment Rental	600	700	800
0	92	100	0	956	Miscellaneous Expenses	100	100	100
4,338	4,401	4,900	2,858	969-600	Contribution to Technology Fund	5,300	6,100	6,300
0	0	0	0	977,000	Equipment	17,500	0	0
206,395	276,771	292,500	170,420		TOTAL SR CENTER EXPENSES:	322,500	314,200	323,000

DDA - OPERATING FUND 493
REVENUES BUDGET
FISCAL YEAR ENDING DECEMBER 31, 2024, 2025, 2026
DEPARTMENT - DDA - OPERATING FUND CODE: 493-000

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	REVENUES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
43,834	42,661	45,200	45,476	403	Taxes - 2 Mill	47,200	48,100	49,000
65,800	63,645	68,800	70,004	403-100	Tax Increment Financing	73,800	75,200	76,700
485	47	0	18	407	Delinquent Pers Prop Tax	0	0	0
618	565	100	0	437	Industrial Facility Tax	100	100	100
11,229	11,664	11,400	10,456	441	Local Comm Stabilization	10,600	10,700	10,800
121	47	0	63	445	Penalties, Interest & Fees	0	0	0
1,490,487	0	0	0	500	Federal Grants - CDBG	0	0	0
50	150	100	50	650-700	Electronic Sign Revenue	100	100	100
2,352	3,582	500	300	651	Farmer's Market	1,500	1,500	1,500
333	819	0	2,619	666	Interest	700	700	700
0	0	0	0	676	Contribution from Other	0	0	0
983	300	0	0	676-100	Advertising Sales	0	0	0
2,652	0	0	0	677	Reimbursements	0	0	0
321	414	0	2,500	694	Misc Revenues	0	0	0
987	0	0	0	694-120	Group Buy-In	0	0	0
0	0	0	0	694-130	Beaurification of Downtown Lud.	0	0	0
15,850	11,668	0	0	694-140	Run Ludington Race Series	0	0	0
0	0	0	0	694-141	Small Business Saturday	0	0	0
2,250	2,765	0	0	694-150	Misc Rev-Friday Night Live	0	0	0
18,165	2,500	0	0	694-160	Misc Rev-Oktoberfest	0	0	0
18,066	26,173	0	0	694-170	Misc Rev-New Year's Eve	0	0	0
44	2,697	0	0	694-180	Misc Rev-St. Patrick's Day	0	0	0
3,475	0	0	0	694-185	Miscellaneous Events	0	0	0
3,471	4,550	0	0	694-200	Misc Revenues - Baby Badger	0	0	0
6,965	353	0	0	694-300	Donated Revenue	0	0	0
52,650	62,671	0	0	694-400	Misc Rev - James Street Legacy	0	0	0
400	0	0	0	694-500	Misc Revenue - Fees Gift Cert	0	0	0
1,741,588	237,271	126,100	131,486		TOTAL REVENUES	134,000	136,400	138,900
(97,869)	(17,290)	(71,700)			Prior Year Fund Balance	(78,300)	(80,500)	(82,700)
1,643,719	219,982	54,400	131,486		TOTAL DDA OPERATING REVENUES:	55,700	55,900	56,200

DDA - OPERATING FUND 493
EXPENDITURES BUDGET
FISCAL YEAR ENDING DECEMBER 31, 2024, 2025, 2026
DEPARTMENT - DDA - OPERATING FUND CODE: 493-000

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	EXPENDITURES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
0	0	0	0	702	Salaries & Wages	0	0	0
3,192	29,900	1,900	17,442	703	Administrative Fees	1,900	2,000	2,100
34,383	11,305	0	12,864	704	Salaries & Wages - Part-time	0	0	0
4,229	1,373	0	939	719	Fringe Benefits	0	0	0
7,564	10,777	0	5,215	740	Operating Supplies	0	0	0
291	840	0	150	740-100	Supplies - Boat Train	0	0	0
972	0	0	0	740-120	Supplies-Group Buy Out	0	0	0
50	0	0	0	740-130	Supplies - Beautification of Dwtwn	0	0	0
9,963	6,921	0	2,262	740-140	Love Ludington Race Series	0	0	0
617	0	0	0	740-185	Misc Events	0	0	0
5,610	0	0	0	740-200	Supplies-FNL	0	0	0
11,201	2,500	0	0	740-300	Supplies-Oktoberfest	0	0	0
12,164	2,887	0	628	740-400	Supplies-NYE	0	0	0
400	1,538	0	668	740-500	Supplies - St Patrick's Day	0	0	0
186	434	0	0	740-700	Supplies - Legacy Plaza	0	0	0
4,984	5,146	500	5,146	801	Professional Services	800	800	900
4,190	35,432	50,000	28,329	802	Contractual Services	50,000	50,000	50,000
534	530	600	218	853	Telephone	600	600	600
0	0	0	0	860	Transportation	0	0	0
6,978	6,909	0	6,321	900	Printing & Publishing	0	0	0
0	223	500	0	902	Farmer's Market	1,500	1,500	1,500
714	745	900	367	921	Utilities - Electric - Sign	900	1,000	1,100
50	2,089	0	2,091	930	Repair Maintenance Supplies	0	0	0
0	0	0	0	943	Equipment Rental	0	0	0
2,625	2,001	0	0	956	Miscellaneous	0	0	0
0	0	0	0	967-1	Contribution to General Fund	0	0	0
0	0	0	0	968-100	Depreciation	0	0	0
2,070	2,105	0	1,283	969-600	Contribution to Technology Fund	0	0	0
1,502,318	49,232	0	46,182	970-802	Legacy Plaza - Construction	0	0	0
28,433	0	0	0	970-802	Legacy Plaza - Construction	0	0	0
0	47,096	0	42,591	977	Equipment	0	0	0
1,643,719	219,982	54,400	172,695		TOTAL DDA OPERATING EXPENSES:	55,700	55,900	56,200

WATER PLANT FUND 591
EXPENDITURES BUDGET
FISCAL YEAR ENDING DECEMBER 31, 2024, 2025, 2026
DEPARTMENT - WATER PLANT FUND CODE: 591-556

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	EXPENDITURES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
443,718	474,523	462,900	255,269	702	Salaries & Wages	483,800	501,500	517,900
89,100	125,100	113,800	66,383	703	Administrative Expenses	147,800	123,100	130,700
0	0	0	0	704	Salaries & Wages - Part Time	0	0	0
275,995	392,829	341,000	201,229	719	Fringe Benefits	360,000	373,200	385,400
2,400	1,600	0	0	719-100	BC/BS Reimbursement	0	0	0
590	260	200	140	722-100	Licenses	800	400	500
846	10,623	1,500	12,567	728	Safety Committee	1,500	1,500	1,500
119,631	133,623	161,000	98,392	740	Operating Supplies	176,000	183,000	188,000
9,915	19,884	27,300	17,260	801	Professional Services	11,900	33,000	15,300
133	178	200	48	801-100	CDL Drug / Alcohol Testing	200	200	200
78,283	61,965	63,500	31,081	802	Contractual Services	71,800	74,800	67,200
661	681	1,000	710	820	Membership & Dues	1,000	1,000	1,000
0	110	100	110	835	Health Services	100	100	100
585	1,217	1,800	136	853	Telephone	300	400	400
560	645	600	607	853-100	Cell phone	600	600	600
0	230	400	0	860	Transportation	0	0	0
0	1,556	2,000	2,956	864	Conferences & Workshops	3,000	3,000	3,000
24,411	25,632	28,800	27,247	910	Insurance & Bonds	28,100	29,000	29,900
180,722	184,446	193,000	95,669	921	Utilities - Electric	212,000	224,800	238,300
20,015	43,299	22,500	14,015	923	Utilities - Heat	34,700	35,400	36,200
21,227	25,226	35,000	12,240	930	Repairs, Maint. & Supplies	30,000	30,000	30,000
38,800	40,800	42,900	19,961	943	Equipment Rental	45,100	47,400	49,800
0	0	0	0	956	Miscellaneous Expenses	0	0	0
5,916	6,123	6,700	3,908	969-600	Contribution To Technology Fund	6,800	8,000	8,300
0	0	5,000	0	970-801	Capital Improvement-Professional	20,000	30,000	25,000
0	0	120,000	68,825	970-802	Capital Improvement-Contractual	670,000	150,000	300,000
0	0	0	5,650	977	Equipment	5,000	5,000	5,000
0	0	201,000	0	991	Principal	204,000	207,000	210,000
123,695	134,810	119,000	29,636	995	Interest	116,200	113,400	110,600
0	0	0	0	999	Agent Fees & Service Charge	0	0	0
1,437,203	1,685,358	1,951,200	964,040		TOTAL WATER PLANT EXPENSES:	2,630,700	2,175,800	2,354,900
1,065,431	1,065,667	1,195,400	346,599		TOTAL WATER MAINTENANCE EXPENSES:	1,457,300	1,228,600	1,260,000
2,502,634	2,751,025	3,146,600	1,310,638		TOTAL WATER PLANT & MAINTENANCE EXPENSES:	4,088,000	3,404,400	3,614,900

WASTE WATER TREATMENT PLANT FUND 592
EXPENDITURES BUDGET
FISCAL YEAR ENDING DECEMBER 31, 2024, 2025, 2026
DEPARTMENT - WWTP FUND CODE: 592-527

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	EXPENDITURES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
283,890	296,118	306,500	166,490	702	Salaries & Wages	333,100	341,400	350,900
89,100	114,400	106,400	62,067	703	Administrative Expenses	115,300	111,500	112,800
171,173	275,078	225,400	130,482	719	Fringe Benefits	247,500	253,700	260,700
140	0	100	0	722	CDL License	100	100	100
165	190	300	71	722-100	Licenses	300	300	300
1,000	1,000	1,500	0	728	Safety Committee	1,500	1,500	1,500
99,036	62,483	81,600	49,776	740	Operating Supplies	111,500	117,000	122,900
0	0	0	0	782	Road Materials & Supplies	0	0	0
178,580	79,695	83,600	16,735	801	Professional Services	38,600	48,600	18,600
0	0	0	0	801-100	CDL Drug/Alcohol Testing	0	0	0
44,987	54,703	150,000	80,333	802	Contractual Services	163,300	170,500	178,000
507	523	500	455	820	Membership Dues	500	500	500
44	502	200	144	835	Health Services	300	300	300
3,176	3,041	500	1,167	853	Telephone	2,400	2,400	2,400
579	572	600	286	853-100	Cellular Telephone	600	600	600
1,443	1,736	2,500	674	864	Conferences & Workshops	2,500	2,500	2,500
24,411	25,632	28,800	27,247	910	Insurance & Bonds	28,100	29,000	29,900
77,141	102,185	81,800	97,374	921	Utilities - Electric - Lift Station	86,800	92,100	97,700
259,751	267,044	250,000	98,837	921-100	Utilities - Electric - WWTP	307,000	325,500	345,100
2,284	8,155	3,000	6,722	923	Utilities - Gas - Lift Station	3,000	3,100	3,200
20,912	27,935	17,000	7,319	923-100	Utilities-Gas- WWTP	23,400	23,900	24,400
1,852	249	2,600	211	927	Utilities - Water	400	500	600
3,293	6,677	10,000	4,444	930	Repairs, Maint. & Supplies	10,000	10,000	10,000
43,000	45,200	47,500	26,741	943	Equipment Rental	49,900	52,400	55,100
0	0	0	0	956	Miscellaneous	0	0	0
5,620	5,740	6,300	3,675	969-600	Contribution To Technology Fund	7,400	8,600	8,900
0	0	0	0	970-801	Cap Imp - Professional Svc	0	0	0
0	0	0	34,900	970-802	Cap Imp - Contractual Svc	0	0	0
0	0	0	41,239	977	Equipment	0	0	0
0	0	80,000	0	991-100	07 Bond: Principal	85,000	85,000	85,000
0	0	384,000	0	991-200	15 Bond Principal	393,000	403,000	412,000
0	0	0	0	995-000	Bond Interest	0	0	0
11,457	7,800	6,900	1,707	995-100	07 Bond: Interest	5,600	4,200	2,800
490,784	522,219	519,900	260,016	995-200	15 Bond Interest	510,700	501,200	491,500
1,814,325	1,908,877	2,397,500	1,119,114		TOTAL WASTE WATER TREATMENT PLANT EXP:	2,527,800	2,589,400	2,618,300
1,257,288	1,432,227	545,300	217,932		TOTAL SEWAGE MAINTENANCE EXPENSE:	660,400	493,200	501,900
3,071,613	3,341,104	2,942,800	1,337,046		TOTAL WWTP & SEWAGE MAINTENANCE EXPENSES:	3,188,200	3,082,600	3,120,200

MUNICIPAL MARINA FUND 594
REVENUES BUDGET
FISCAL YEAR ENDING DECEMBER 31, 2024, 2025, 2026
DEPARTMENT - MUNICIPAL MARINA FUND CODE: 594-000

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	REVENUES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
0	268,738	390,000	333,679	566	Waterways Grant - Dock Repairs	9,500	50,000	0
0	0	0	0	556-100	Waterways Grant-Preliminary Engineering Study	0	0	0
8,674	0	0	0	567	State Grant	0	0	0
0	0	0	0	567-100	State Grant - Dredging	0	0	0
0	0	0	0	645	Apparel Sales	0	0	0
0	0	0	0	646	Pop Sales	0	0	0
8,416	4,233	7,900	1,989	647	Ice Sales	8,100	8,100	8,100
925	898	700	335	648	Pump Out Revenues	700	700	700
77	20	200	54	648-100	Holding Tank Supply Sales	200	200	200
301,425	385,772	365,800	176,627	649	Gas Sales	332,700	332,700	332,700
168,356	287,103	159,000	104,362	649-100	Diesel Sales	191,600	191,600	191,600
123	126	100	106	649-200	Oil Sales	100	100	100
6,970	21,589	13,100	6,184	649-300	Non Tax Fuel	7,900	7,900	7,900
220	323	200	160	650	Miscellaneous Sales	200	200	200
274	242	300	0	650-100	Telescope Sales	300	300	300
0	538	0	0	650-500	Misc Scrap Sales	0	0	0
1,096	1,119	1,000	0	651	Laundry Sales	1,000	1,000	1,000
0	256	0	0	652	Sign Sales	0	0	0
223,499	238,851	284,100	280,480	653	Seasonal Boat Slip Rentals	292,700	292,700	292,700
1,800	1,400	1,000	1,000	653-100	Waiting List Application Fee	1,000	1,000	1,000
161,360	151,725	173,700	96,323	654	Transient Boat Slip Rentals	174,200	174,200	174,200
1,435	1,250	100	180	666	Interest Earned	300	300	300
(1,423)	0	0	0	677	Reimbursements	0	0	0
0	0	0	55,417	684-800	Contribution From General Fund	0	0	0
0	0	0	0	694	Miscellaneous Revenues	0	0	0
0	0	0	0	695-100	Sale of Equipment	0	0	0
883,226	1,364,182	1,397,200	1,056,896		TOTAL REVENUES:	1,020,500	1,061,000	1,011,000
35,410	(253,092)	400,000	0		Prior Year Fund Balance:	(190,500)	(138,200)	(180,800)
883,226	1,364,182	1,397,200	1,056,896		TOTAL MUNICIPAL MARINA REVENUES:	830,000	922,800	830,200

MUNICIPAL MARINA FUND 594
EXPENDITURES BUDGET
FISCAL YEAR ENDING - DECEMBER 31, 2020, 2021, 2022
DEPARTMENT - MUNICIPAL MARINA FUND CODE: 594-000

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	EXPENDITURES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
75,409	79,296	75,400	30,902	702	Salaries & Wages	45,000	46,800	48,700
30,600	46,600	44,500	25,958	703	Administrative Expenses	24,700	28,100	30,100
61,912	67,184	65,000	39,551	704	Salaries & Wages - Part Time	75,700	75,700	75,700
56,553	68,890	46,100	22,400	719	Fringe Benefits	47,500	47,500	47,500
0	0	0	0	720	Unemp. Compensation	0	0	0
6,779	6,648	6,900	2,127	740	Operating Supplies	6,900	6,900	6,900
1,502	146	1,500	1,462	740-100	Ice	0	1,500	0
0	0	0	0	740-200	Pop	0	0	0
0	0	200	0	740-400	Holding Tank Supplies	0	200	0
1,090	242	1,000	497	744	Clothing Allowance	600	600	600
239,856	333,034	321,700	103,963	751	Gasoline	287,600	287,600	287,600
132,838	234,115	246,700	50,677	751-100	Diesel	146,800	146,800	146,800
0	188	0	0	751-200	Motor Oil	200	0	200
2,807	1,883	1,800	1,729	801	Professional Services	2,000	2,000	2,000
87,817	38,304	35,100	30,427	802	Contractual Services	36,000	36,000	36,000
1,575	0	10,600	0	802-100	Dock Repairs	10,600	10,600	10,600
450	450	500	450	820	Membership Dues	500	500	500
0	0	200	0	835	Health Services	600	600	600
7,830	9,470	5,900	3,695	853	Telephone & Television	6,900	6,900	6,900
270	343	900	279	853-100	Cellular Phone	300	300	300
0	0	300	0	860	Transportation	1,200	1,200	1,200
330	350	0	350	880	Community Promotion	400	400	400
2,013	1,434	1,600	2,152	900	Printing & Publishing	2,200	2,200	2,200
8,137	8,544	9,600	9,082	910	Insurance & Bonds	9,600	9,900	10,200
28,501	29,381	30,300	11,132	921	Utilities - Electric	31,500	33,400	35,500
2,220	4,094	3,100	1,568	923	Utilities - Heat/Gas	4,100	4,200	4,300
18,667	13,753	20,100	1,438	927	Utilities - Water	15,000	16,900	19,000
6,610	7,282	10,600	1,698	930	Repairs, Maint. & Supplies	11,400	11,400	11,400

HARBOR VIEW MARINA FUND 595
REVENUES BUDGET
FISCAL YEAR ENDED DECEMBER 31, 2020, 2021, 2022
DEPARTMENT - HARBOR VIEW MARINA FUND CODE: 595-000

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	EXPENDITURES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
9,946	0	0	0	539	State Grant	0	0	0
0	0	0	0	566-100	Waterways Grant-Preliminary Engineering Study	0	0	0
0	340,054	0	0	586	Contribution from Other Govt	0	0	0
0	0	0	0	645	Apparel Sales	0	0	0
0	0	0	0	646	Pop Sales	0	0	0
3,421	4,166	4,100	2,900	647	Ice Sales	5,800	5,800	5,800
565	735	700	505	648	Pump Out Revenues	800	800	800
189	87	100	144	648-100	Holding Tank Supply Sales	100	100	100
223,489	230,933	218,900	180,442	649	Gas Sales	295,100	295,100	295,100
178,891	187,092	193,800	143,596	649-100	Diesel Sales	271,700	271,700	271,700
49	50	100	18	649-200	Oil Sales	100	100	100
650	45	0	0	649-300	Non Tax Fuel	0	0	0
95	0	0	358	650	Miscellaneous Sales	0	0	0
644	426	500	0	651	Laundry Sales	500	500	500
4,950	6,800	6,000	5,775	651-600	Clubhouse Rental	7,000	7,000	7,000
6,600	6,600	6,900	0	651-700	Condo Association Dues	7,200	7,600	8,000
1,000	0	0	2,400	651-800	Dingy Dock	3,300	3,300	3,300
337,141	327,637	347,800	354,423	653	Seasonal Boat Slip Rentals	346,800	346,800	346,800
1,800	1,900	1,000	700	653-100	Waiting List Application Fee	1,000	1,000	1,000
161,407	135,811	135,800	111,021	654	Transient Boat Slip Rentals	180,600	180,600	180,600
1,904	1,968	1,900	1,226	666	Interest Earned	2,200	2,300	2,400
137	3,776	0	2,321	677	Reimbursements	0	0	0
0	5,000	0	0	694-300	Donated Revenue	0	0	0
932,879	1,253,079	917,600	805,828		TOTAL REVENUES:	1,122,200	1,122,700	1,123,200
(213,094)	(506,986)	(162,900)			Prior Year Fund Balance:	(197,600)	(218,600)	(208,500)
719,785	746,093	754,700	805,828		TOTAL HARBOR VIEW	924,600	904,100	914,700

HARBOR VIEW MARINA FUND 595
EXPENDITURES BUDGET
FISCAL YEAR ENDED DECEMBER 31, 2020, 2021, 2022
DEPARTMENT - HARBOR VIEW MARINA FUND CODE: 595-000

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	EXPENDITURES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
65,498	73,584	71,200	42,808	702	Salaries & Wages	75,200	78,200	81,400
30,600	27,400	27,300	15,925	703	Administrative Expenses	33,500	32,700	33,100
60,651	59,730	60,000	35,662	704	Salaries & Wages - Part Time	63,000	63,000	63,000
51,344	51,541	49,500	56,629	719	Fringe Benefits	53,100	55,400	57,800
0	0	0	0	720	Unemp. Compensation	0	0	0
11,818	7,787	6,700	4,498	740	Operating Supplies	6,700	6,700	6,700
1,856	0	1,700	0	740-100	Ice	2,500	2,500	2,500
0	0	0	0	740-200	Pop	0	0	0
0	0	0	0	740-300	Sale Items	0	0	0
0	0	200	0	740-400	Holding Tank Supplies	0	200	0
1,090	702	1,000	497	744	Clothing Allowance	600	600	600
182,338	184,081	192,600	30,922	751	Gasoline	255,000	255,000	255,000
121,323	127,418	161,100	22,587	751-100	Diesel	208,100	208,100	208,100
0	0	0	0	751-200	Motor Oil	200	0	200
3,160	2,090	1,900	5,207	801	Professional Services	2,100	2,100	2,100
66,775	84,723	47,000	50,826	802	Contractual Services	71,800	41,800	41,800
411	0	10,000	14,011	802-100	Dock Repairs	15,000	15,000	15,000
450	450	500	0	820	Membership Dues	500	500	500
0	0	200	450	835	Health Services	600	600	600
11,228	12,048	9,400	4,414	853	Telephone & Television	10,900	10,900	10,900
270	270	300	0	853-100	Cellular Phone	300	300	300
68	0	300	0	860	Transportation	1,200	1,200	1,200
0	0	0	0	880	Community Promotion	0	0	0
90	981	800	1,167	900	Printing & Publishing	800	800	800
8,137	8,544	9,600	9,082	910	Insurance & Bonds	9,600	9,900	10,200
41,925	33,602	46,200	13,556	921	Utilities - Electric	36,500	38,700	41,100
3,639	6,583	3,800	2,506	923	Utilities - Heat/Gas	6,800	7,000	7,200
4,331	6,377	4,700	526	927	Utilities - Water	7,200	8,100	9,200

TECHNOLOGY FUND 650
REVENUES BUDGET
FISCAL YEAR ENDING DECEMBER 31, 2024, 2025, 2026
DEPARTMENT - TECHNOLOGY FUND CODE: 650-000

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	REVENUES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
6,211	6,506	7,300	4,258	574-171	Contributions from City Council	6,900	8,500	9,000
3,549	3,540	4,100	2,392	574-172	Contributions from City Manager	4,300	5,100	5,400
10,155	11,085	15,300	8,925	574-173	Contributions from City Clerk	14,100	15,400	15,900
7,789	7,941	8,700	5,075	574-174	Contributions from City Treasurer	8,800	10,400	10,900
8,183	14,350	13,500	7,875	574-175	Contributions from City Assessor	12,300	13,800	14,500
29,676	28,331	31,900	18,608	574-176	Contributions from Police Dept	68,300	46,900	48,300
4,338	3,348	5,000	2,917	574-177	Contributions from Fire Dept	4,800	5,600	5,800
2,366	2,392	2,600	1,517	574-178	Contributions from Cemetery	2,600	2,900	3,000
1,873	1,913	2,000	1,167	574-179	Contributions from Comm Dev	1,500	1,800	1,800
2,070	2,105	0	0	574-180	Contributions from DDA	0	0	0
4,338	4,401	4,900	2,858	574-181	Contributions from Senior Ctr	5,300	6,100	6,300
5,916	6,123	6,700	3,908	574-182	Contributions from Water Dept	6,800	8,000	8,300
5,620	5,740	6,300	3,675	574-183	Contributions from Sewer Dept	7,400	8,600	8,900
2,070	2,200	5,000	2,917	574-184	Contributions from Marina	6,300	6,900	7,000
4,634	4,688	5,400	3,150	574-185	Contributions from Motor Pool	5,200	6,100	6,300
3,944	5,549	6,000	3,500	574-187	Contributions from Cartier Park	5,900	6,700	6,900
3,155	3,253	3,600	2,100	574-188	Contributions from DPW	3,500	4,300	4,500
3,352	3,253	3,200	1,867	574-189	Contributions from Water Maint	3,200	3,500	3,600
3,352	3,253	3,200	1,867	574-190	Contributions from Sewer Maint	3,200	3,500	3,600
986	1,148	1,200	700	574-191	Contributions from City Hall	1,200	1,500	1,500
1,380	1,339	1,600	933	574-192	Contributions from Rental Inspection	1,600	1,900	2,000
5,324	5,549	6,700	3,908	574-193	Contribution from Harbor View	7,700	8,800	9,100
4,141	4,305	4,800	2,800	574-194	Contribution from Elections	4,600	5,700	6,000
0	0	1,500	875	574-195	Contribution from Parks	2,000	2,000	2,000
0	0	1,600	933	574-196	Contribution from City Property Dntwn	2,000	2,000	2,000
124,424	132,311	152,100	88,725		TOTAL REVENUES:	189,500	186,000	192,600
0	(2,824)	0	0		Prior Year Fund Balance:	0	0	0
124,424	129,487	152,100	88,725		TOTAL TECHNOLOGY FUND REVENUES:	189,500	186,000	192,600

MOTOR POOL 661
REVENUES BUDGET
FISCAL YEAR ENDING DECEMBER 31, 2024, 2025, 2026
DEPARTMENT - MOTOR POOL FUND CODE: 661-000

2021	2022	2023 BUDGET	2023 Thru JULY	CODE	REVENUES	2024 REQUESTED	2025 REQUESTED	2026 REQUESTED
0	0	0	0	539	State Grant	0	0	0
30	0	0	0	650	Miscellaneous Sales	0	0	0
968	845	800	3,714	666	Interest Earned	6,600	6,900	7,200
16,503	12,130	0	261	677	Reimbursements	0	0	0
0	0	0	0	677-100	Reim. - L.M.T.A.	0	0	0
19,067	30,681	22,000	13,689	677-200	Reim. - PM Twp	24,200	24,200	24,200
2,554	3,296	3,000	2,032	677-250	Reim. - Fire Dept	3,400	3,400	3,400
251	418	400	252	677-300	Reim. - Petunia Parade	400	400	400
1,446	1,906	1,400	1,095	677-400	Reim. - Hamlin Twp	1,700	1,700	1,700
693,399	716,824	742,700	404,606	687-000	Rent - General Fund	779,600	818,800	860,000
45,979	52,534	63,900	29,094	687-100	Rent - Major Streets	64,000	64,100	64,200
275	400	500	470	687-110	Rent-Senior Center	600	700	800
182,155	190,152	175,200	161,062	687-200	Rent - Local Streets	177,000	178,900	180,900
10,449	11,100	11,700	6,229	687-250	Rent-Carlter Park	12,300	13,000	13,700
3,200	3,400	3,600	0	687-260	Rent-Rental Inspection	3,800	4,000	4,200
38,800	40,800	42,900	19,961	687-300	Rent - Water Plant	45,100	47,400	49,800
51	0	0	0	687-350	Rent - DDA	0	0	0
65,741	69,000	72,500	38,097	687-400	Rent - Water Maintenance	76,200	80,100	84,200
42,912	45,038	47,500	26,741	687-500	Rent - WWTP Fund	49,900	52,400	55,100
23,347	24,662	25,800	15,046	687-510	Rent - Sewage Maintenance	27,100	28,500	30,000
3,600	4,988	4,000	4,000	687-600	Rent - Marina Fund	500	500	500
3,600	3,800	4,000	0	687-650	Rent - Harbor View	4,200	4,500	4,800
483	1,317	0	1,647	687-700	Rent- Recreation Fund	0	0	0
0	0	0	0	688	Building Rent-Water Maint.	0	0	0
2,933	4,138	0	1,442	694	Miscellaneous Revenues	0	0	0
87,825	0	0	38,042	695-100	Sale of Equipment	0	0	0
1,245,567	1,217,429	1,221,900	767,481		TOTAL REVENUES:	1,276,600	1,329,500	1,385,100
(129,122)	64,646	26,100	0		Prior Year Fund Balance:	(68,100)	(152,200)	33,100
1,116,445	1,282,075	1,248,000	767,481		TOTAL MOTOR POOL REVENUES:	1,208,500	1,177,300	1,418,200



**THREE YEAR
CAPITAL IMPROVEMENT
PROGRAM
2024 - 2026**

CITY OF LUDINGTON

**THREE YEAR
CAPITAL IMPROVEMENT PROGRAM
2024– 2026**

- SUMMARY -

The following is a brief summary of the Three-Year Capital Improvement Program 2024 - 2026, which is only a projection of projects and other major expenditures that may occur over the next three years.

Information has been obtained from department supervisors and other City staff members in reference to desired capital improvement projects, anticipated major maintenance/repair items and equipment purchases which would be large expenditures to the City.

Projects have been broken down into individual departments with estimated dollar costs for each along with how each would be financed. The determining factor as to whether or not these projects are completed will depend on the status of City finances at that time.

The priority of these projects and expenses over the next three years will change. There will be projects/repairs and equipment needs that will come up and be a higher priority than those already included in the existing three-year program.

If anyone has questions or concerns in reference to the Three-Year Capital Improvement Program, please feel free to contact me.

Mitch Foster, City Manager

CITY OF LUDINGTON

THREE - YEAR CAPITAL IMPROVEMENT PROGRAM

2024 - 2026

2024 PROJECTS

Funding has not been allocated for all the following projects/purchases. If the City receives more revenue than expected, those funds and possibly grant funds could be used to do some additional Capital Projects.

This document includes other items that are not necessarily capital improvements but are large expenditures that affect the budget.

(*) Funding has been allocated in the projected budgets for these projects/purchases. May be allocated in Operating, Contractual or Capital Improvement budget line items.

CITY HALL

(General Fund & Consumer Rebates)

*1) Finish up LED Lighting in City Hall & City Hall Parking Lot. \$10,000

CEMETERY

(General Fund)

*1) Removal of large trees in Cemetery that need to be done by a contractor. \$8,000

POLICE DEPARTMENT

(General Fund)

*1) Purchase new rifles. \$30,000

FIRE DEPARTMENT

(General Fund / FD Assigned or Restricted Funds / Grant Funding)

*1) Confined Space Equipment. \$12,500

*2) HAZMAT Equipment. \$10,000

*3) 2 sets of Turnout Gear to replace expired gear. \$7,500

*4) Instructor Training. \$17,500

*5) Air Packs and Fill Station (Grant Funding) \$300,000

*6) Rope Rescue. \$5,000

7) Live Burn/Rescue Training Building. \$12,000

2024 Continued

SIDEWALK REPLACEMENTS PROGRAM

(General Fund & Property Owner 50% Contribution)

*1) Sidewalk Replacement at various locations. \$100,500
(Includes Volunteer, Sale of Property ,Trip Hazards, handicap ramps and alley approaches.)

PLANNING COMMISSION

(General Fund)

*1) Unified Development Ordinance Project. (Prof. services for consultant.) \$39,300

PARKS

(General Fund)

*1) New roof on Waterfront Park Bandshell. \$50,000
*2) Replace benches at Waterfront Park. (10) \$12,000
3) Cameras for Rotary Park. \$5,000

MAJOR STREETS

(Major Street Fund)

*1) Resurfacing major streets yet to be determined. \$200,000
*2) Surface Maintenance -Crack Sealing/Hot Patching of major streets. \$20,000
*3) Resurface Tinkahm from William Street to Lakeshore Drive. \$668,900
*4) Engineering for Tinkham Avenue Resurfacing Project. \$111,200

LOCAL STREETS

(Local Street Funding)

*1) Resurface local streets yet to be determined. \$150,000
*2) Surface Maintenance - Crack Sealing and Hot Patching. \$20,000

SENIOR CENTER

(Senior Center Funding / Contributions)

*1) New Furnace and Air Conditioner. \$17,500

WATER MAINTENANCE

(Water Fund & Small Urban Grant Funds)

*1) Purchase meters & hydrants. \$45,000
*2) Continue replacing lead water service lines. \$500,000
*3) Tinkham Avenue (William to Lakeshore) Project \$216,000
*4) Cross Connection Program. (Contracted) \$35,000

2024 Continued

WATER TREATMENT PLANT

(Water Fund & EGLE Grant Funds)

*1) Shoreline Revetment Project (EGLE Grant - \$570,000)	\$114,000
*2) Actuator & Control Valve Replacement	\$60,000
*3) Pump & Motor Rehabilitation/Replacement.	\$40,000
*4) Crib Intake Inspection. (10-year cycle.)	\$12,000

SEWER MAINTENANCE

(Sewer Fund & Small Urban Grant Funds)

*1) Resurface Tinkham, William to Lakeshore.	\$158,000
*2) Engineering for Tinkham Project.	\$18,200
	\$50,000

WASTEWATER TREATMENT PLANT (SEWER PLANT)

(Sewer Fund)

*1) Fishbeck conduct a MAHL Study for Headworks Building.	\$20,000
*2) Sludge Hauling.	\$110,000
3) New Flooring in lab/office.	\$15,000
4) Cameras.	\$5,000

MUNICIPAL MARINA

(Marina Fund / Waterways Grant)

*1) Shore Station & Pedestals.	\$19,000
--------------------------------	----------

HARBOR VIEW MARINA

(Harbor View Marina Funds)

*1) Landscaping around the marina.	\$30,000
*2) Dock Repairs.	\$15,000

TECHNOLOGY

(Technology Fund)

*1) Replace computers & Misc. Hardware.	\$30,800
Includes replacing 5 LPD laptops for \$20,000.	
*2) Police Department E-Ticket Lexis Nexis	\$8,000
*3) Police Department Email Encryption (Annual Cost Starting Oct. 2023)	\$5,400
*4) Police Department Core-Tech Software Maintenance Annual Contract.	\$9,593
*5) Police Department Forensics/Axiom Annual Contract.	\$7,600
*6) Spectrum Internet Annual Cost	\$25,200
*7) IT Support Annual Contract.	\$58,000
*8) Annual Customer Support including emails, website, etc.	\$18,000
*9) Annual Software Costs	\$24,800

MOTOR POOL

(Motor Pool Fund)

***1) Purchase Equipment**

Police Patrol Tahoe	\$40,000	
Tahoe Custom Build Out	\$20,000	
Brush Chipper	\$100,000	
Police Detective Vehicle (Durango)	\$45,000	
Durango Build out.	\$5,000	
Crane Truck Chassis	\$50,000	
Small Bucket Truck	\$50,000	
Lawnmower (Will go to Cartier Park.)	\$12,000	
	TOTAL	\$322,000

***2) New Wash Bay Pressure Washer.** **\$9,000**

2025 PROJECTS

CITY HALL

(General Fund)

- | | |
|---|----------|
| 1) Replace two HVAC Units in lower level. | \$15,000 |
| 2) Replace Police Department carpeting. | \$30,000 |
| 3) Complete Alarm Lock System at City Hall/LPD. | \$10,000 |

CITY PROPERTY DOWNTOWN

(General Funding)

- | | |
|-------------------------------------|-----------|
| 1) Resurface Downtown Parking Lots. | \$150,000 |
|-------------------------------------|-----------|

POLICE DEPARTMENT

(General Fund)

- | | |
|--|-----------|
| *1) New Camera equipment and software. | \$100,000 |
|--|-----------|

FIRE DEPARTMENT

(General Funds)

- | | |
|-------------------------------------|----------|
| *1) Replace Helmets. (10 Year Life) | \$8,000 |
| *2) Refresher Training Classes | \$10,000 |

DPW

(General Fund)

- | | |
|-------------------------------------|-----------|
| 1) Resurface downtown parking lots. | \$100,000 |
|-------------------------------------|-----------|

SIDEWALK REPLACEMENT PROGRAM

(General Fund / Property owners 50% contribution.)

- | | |
|--|-----------|
| *1) Sidewalk Replacement at various locations.
(Includes Volunteer, Sale of Property ,Trip Hazards, handicap ramps and alley approaches.) | \$100,500 |
|--|-----------|

PARKS

(General Fund)

- | | |
|---|-----------|
| *1) Replace benches at Waterfront Park. (10) | \$12,000 |
| 2) Swim Smart Towers for Stearns Park. | \$10,000 |
| 3) Repair Cartier Park Fishing Pier. | \$10,000 |
| 4) New Playground Equipment for Stearns Park. | \$100,000 |

2025 Continued

LAUNCHING RAMPS

(General Fund / Grant Funds)

1) Replace Boat Ramp Kiosks.	\$40,000
2) Construction of new restrooms & fish cleaning station at Copeyon Park.	\$450,000
3) Loomis Street Parking Lot Overlay	\$185,000

MAJOR STREETS

(Major Street Fund/Small Urban)

*1) Resurfacing streets yet to be determined.	\$200,000
*2) Surface Maintenance - Crack Sealing & Hot Patching local streets.	\$20,000
3) New Lighting on Ludington Avenue boulevards.	\$17,000

LOCAL STREETS

(Local Street Fund)

*1) Resurface Local Streets yet to be determined.	\$150,000
*2) Surface Maintenance - Crack sealing and hot patching.	\$20,000

SENIOR CENTER

(Senior Center Fund)

1) New indoor and outdoor lighting.	Unknown
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CARTIER PARK CAMPGROUND

(Cartier Park Fund)

1) Construct retaining wall at NE end of the campground.	\$52,000
--	----------

WATER MAINTENANCE

(Water Plant Fund)

*1) Purchase Meters & Hydrants	\$45,000
*2) Continue replacing lead water service lines.	\$500,000
*3) Professional Services - Misc. Projects.	\$50,000
*4) Cross Connection Program (Contracted).	\$100,000

WATER PLANT

(Water Fund)

*1) Filter Media Rehabilitation/Replacement.	\$150,000
*2) Engineering and Construction Professional Services. (Includes Reliability Study.)	\$33,000

2025 Projects Continued

WASTEWATER TREATMENT PLANT

(Sewer Fund)

*1) Sludge Hauling.	\$115,000
2) Replace Windows at WWTP.	\$35,000
3) Sealcoat asphalt at plant.	\$15,000
4) Leachate Station Re-hab and Restorative coating of vault.	\$50,000

MUNICIPAL MARINA

(Marina Funds / Waterways Grant Funds)

*1) Replace Lift Station.	\$100,000
2) Replace D Dock.	\$543,000

HARBOR VIEW MARINA

(HVM Funds / Waterways Grant Funds)

1) Replace A Dock.	\$250,000
	\$25,000
	1,050,000

MOTOR POOL

(Motor Pool Funds)

*1) Purchase Equipment:

Police Patrol Tahoe	\$40,000
Tahoe Custom Build	\$20,000
Utility Truck	\$60,000
Polaris Ranger SUV	\$25,000
Crew Leader Truck	\$50,000
Supervisor's Truck	\$50,000
Lawnmower for WWTP	\$12,000

TOTAL \$257,000

2) Replace HVAC in DPW/Motor Pool Building.	\$35,000
---	----------

\$1,552,600

2026 PROJECTS

CITY HALL

(General Fund)

1) Resurface East Parking Lot. \$25,000

CITY PROPERTY DOWNTOWN

1) Resurface Downtown Parking Lots. \$150,000

CEMETERY

(General Fund)

*1) Cremations Garden. \$10,000

POLICE DEPARTMENT

(General Fund)

1) In-car radar units. \$5,000

2) Speed Data Sign. \$5,000

3) New furniture for interview rooms. \$5,000

SIDEWALKS

(General Fund)

*1) Sidewalk Replacement Program. \$100,500

PARKS

(General Fund)

1) New asphalt in front of Rotary Park Bandshell. \$13,500

2) Pave Cartier Park Walkway Loop Parking Lot (Rath & Bryant). \$75,000

3) Copeyon Park Irrigation System. \$25,000

4) Resurface Shuffleboard Courts. \$25,000

BOAT RAMPS

(General Fund)

1) Repair Copeyon Park Launching Ramp. \$500,000

2026 Continued

MAJOR STREETS

(Major Street Fund)

- *1) Resurfacing major streets yet to be determined. \$200,000
- *2) Surface Maintenance -Crack Sealing/Hot Patching of major streets. \$20,000

LOCAL STREETS

(Local Street Funding)

- *1) Resurface local streets yet to be determined. \$150,000
- *2) Surface Maintenance - Crack Sealing and Hot Patching. \$20,000

CARTIER PARK CAMPGROUND

(Cartier Park Funds)

- 1) Pave roads within Cartier Park Campground. \$400,000

WATER PLANT

(Water Fund)

- *1) Engineering & Construction Professional Services. \$15,300
- *2) Generator Install/Auxiliary Engine Replacement. \$300,000

WATER MAINTENANCE

(Water Fund)

- *1) Purchase Meters & Hydrants \$45,000
- *2) Continue replacing lead water service lines. \$500,000
- *3) Cross Connection Program (Contracted). \$100,000

SEWER PLANT

(Sewer Fund)

- *1) Sludge hauling. \$122,000
- 2) Replace Pumps. \$25,000
- 3) Sludge Pond Closure. \$2,500,000

MUNICIPAL MARINA

(Marina Fund)

- 1) New roof, soffit, fascia and siding on Day Room. \$25,000
- 2) Repair A Dock. 1,200,000

2026 Continued

HARBOR VIEW MARINA

(HVM Fund)

1) Replace A Dock. \$1,050,000

MOTOR POOL

(Motor Pool Fund)

*1) Purchase Equipment

Loader \$230,000

Police Chief Car \$50,000

Police Patrol Tahoe \$45,000

Tahoe Custom Build. \$20,000

Standby Generator \$40,000

TOTAL \$385,000

2) Repave DPW/Motor Pool Parking Lot. \$240,000